

## **KAMA HOLDINGS LIMITED**

ANNUAL REPORT 2015-16

### **BOARD OF DIRECTORS**

Mr. Kartik Bharat Ram, Chairman

Ms. Vasvi Bharat Ram

Mr. Mukul Khandelwal

Mr. Amitav Virmani

Mr. Dhirendra Datta

Mr. Rajat Lakhanpal, Whole-time Director, Chief Financial Officer & Company Secretary

### **AUDITORS**

Thakur, Vaidyanath Aiyar & Co., Chartered Accountants, New Delhi

### **BANKER**

HDFC Bank Ltd.

### **REGISTERED OFFICE**

CIN:L92199DL2000PLC104779

C-8, Commercial Complex, Safdarjung Development Area, New Delhi – 110 016, India

Email: info@kamaholdings.com Website: www.kamaholdings.com

### **CORPORATE OFFICE**

Block C, Sector 45, Gurgaon - 122003 (Haryana), India

CONTENTS	
Notice	1
Board's Report	5
Management Discussion & Analysis	29
Report on Corporate Governance	30
Standalone Financial Statements	39
Consolidated Financial Statements	55



#### **KAMA Holdings Limited**

(CIN: L92199DL2000PLC104779)
Regd. Office: C-8, Commercial Complex,

Safdarjung Development Area,

New Delhi-110016

Email: info@kamaholdings.com, Website: www.kamaholdings.com

Tel. No : (+91-11) 26857141 , (+91-124) 4354400 Fax : (+91-11) 26510428, (+91-124) 4354500

### NOTICE

Notice is hereby given that the 16th Annual General Meeting of KAMA Holdings Limited will be held on Wednesday, September 28th, 2016 at 11.30 a.m. at the Modi Hall, PHD House, 4/2 Siri Institutional Area, August Kranti Marg, New Delhi-110 016 to transact the following businesses: -

### **Ordinary Business**

- To receive, consider and adopt the standalone and consolidated financial statements of the Company for the year ended March 31, 2016 together with the Reports of the Auditor and Board of Directors' thereon.
- To declare dividend on 8% Non-Cumulative Redeemable Preference Shares
- To appoint a Director in place of Ms. Vasvi Bharat Ram (DIN 00074849), who retires by rotation and being eligible, offers herself for re-election.
- To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution:**

To ratify appointment of auditors of the Company as approved by the members at the Fourteenth Annual General Meeting.

"RESOLVEDTHAT pursuant to Section 139, 142 and other applicable provisions of the Companies Act, 2013, if any, and the Rules made thereunder, the recommendations of the Audit Committee and the resolution passed by the members at the fourteenth annual general meeting held on September 2, 2014, the appointment of M/s. Thakur, Vaidyanath Aiyar & Co., Chartered Accountants, New Delhi (Registration No.000038N) as Auditors of the Company be and is hereby ratified from the conclusion of this meeting till the conclusion of 17th Annual General Meeting.

By Order of the Board For KAMA Holdings Limited

Sd/

New Delhi, May 30, 2016 (Rajat Lakhanpal) Whole Time Director, Chief Financial Officer & Company Secretary (DIN 00005664)

### **NOTES**

 A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT ANOTHER PERSON AS HIS PROXY TO ATTEND AND ON A POLL, TO VOTE INSTEAD OF HIMSELF. THE PROXY NEED NOT BE A MEMBER OF THE COMPANY. A BLANK FORM OF PROXY IS ENCLOSED AND IF INTENDED TO BE USED, IT SHOULD BE RETURNED, DULY COMPLETED, TO THE REGISTERED OFFICE OF THE COMPANY NOT LESS THAN FORTYEIGHT HOURS BEFORE THE COMMENCEMENT OF THE MEETING.

Proxy holders shall carry a valid identify proof at the time of attending the meeting. A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than 10% of the total share capital of the Company carrying voting rights. A member holding more than 10% of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other shareholder.

Corporate\Institutional Members intending to send their authorised representatives to attend the Meeting are requested to send to the Company a certified copy of the Board Resolution authorising their representative to attend and vote on their behalf at the Meeting.

- The Register of Members and Share Transfer Books of the Company will remain closed from Wednesday, the 21<sup>st</sup> September, 2016 to Wednesday, the 28<sup>th</sup> September, 2016 (both days inclusive) for the purposes of holding the Annual General Meeting.
  - The dividend when declared will be payable to the preference shareholders whose name stand on the Register of Preference Shareholders as on Wednesday, the 21st September, 2016.
- 3. Members holding shares in physical form are requested to notify change in address and bank mandate, bank particulars, if any, under their signatures to Karvy Computershare Private Limited, Karvy Selenium Tower-B, Plot No. 31 & 32, Financial Dist., Gachibowli, Nanakramguda, Seri Lingampally, Hyderabad 500 032, Telangana, the Registrar & Share Transfer Agent (RTA), quoting folio Nos. Members holding shares in electronic form may update such details with their respective Depository Participants.

In terms of Regulation 40 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) pertaining to (i) transfer of physical shares (ii) deletion of name of the deceased shareholder(s) where the shares are held in the name of two or more shareholders (iii) transmission of shares to the legal heir(s), where deceased shareholder was the sole holder



- of shares; and (iv) transposition of shares- when there is a change in the order of names in which physical shares are held jointly in the names of two or more shareholders, of the listed companies, the transferor(s) and transferee(s) are requested to furnish copies of their Permanent Account Number (PAN) Cards, along with other requisite documents as required by the said regulation.
- 4. Members seeking any information regarding accounts to be given at the meeting are requested to write to the Company at its Corporate Office at Block C, Sector – 45, Gurgaon- 122 003 (Haryana) at least seven days before the date of the meeting so as to enable the management to keep the information ready.
- 5. The Company has transferred the unpaid or unclaimed dividend declared up to the financial year 2007-08 to the Investor Education and Protection Fund (IEPF) established by the Central Government. Pursuant to the provisions of Investor Education and Protection Fund (Uploading of information regarding unpaid and unclaimed amounts lying with companies) Rules, 2012, the Company has uploaded the details of unpaid and unclaimed amounts lying with the Company as on 4 September 2015 (date of last Annual General Meeting) on the website of the Company (www.kamaholdings.com), as also on the website of the Ministry of Corporate Affairs.
- 6. Shareholders are advised that those who have not encashed their dividend warrant(s) for the dividend declared after April 1, 2012 (the Company has not declared any dividend on equity shares for the year 2008-09 to 2011-12) may send their outdated dividend warrants to the Company at its Corporate Office or to the Registrar and Share Transfer Agent, M/s. Karvy Computershare Private Limited for issue of demand drafts in lieu thereof.
- 7. Voting through electronic Means: Pursuant to Section 108 of the Companies Act, 2013, read with the Companies (Management & Administration) Rules, 2014, as amended and Regulation 44 of the Listing Regulations the Company is pleased to provide remote e-voting facility to the members to exercise their right to vote by electronic means.
  - i) The Company has fixed Wednesday, 21st September 2016, as a cut -off date to record the entitlement of the shareholders to cast their vote electronically at the 16th Annual General Meeting (AGM) by electronic means under the Companies Act, 2013 and rules thereunder. Consequently the same cut-off date i.e. Wednesday, 21st September 2016 would record entitlement of the shareholders, who do not cast their vote electronically, to cast their vote at the 16th AGM on Wednesday, 28 September, 2016.
  - ii) The remote e-voting period commences on Sunday, September 25, 2016 (10.00 AM IST) and ends on Tuesday, September 27, 2016 (5:00 P.M. IST). During this period, Members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of Wednesday, 21st September, 2016 may cast their votes electronically. The remote e-voting module shall be disabled for voting thereafter. Once the vote on a resolution(s) is cast

- by the Member, the Member shall not be allowed to change it subsequently or cast the vote again.
- A person who is not a Member as on the cut-off date should treat this Notice for information purposes only.
- iv) The members who have cast their votes through remote e-voting facility may also attend the general meeting but shall not be entitled to cast their vote again. The facility for voting through ballot paper shall be made available at the AGM and the members attending the meeting who have not cast their vote by remote e-voting shall be able to exercise their right at the meeting through ballot paper.
- v) The Company has appointed M/s Arvind Kohli & Associates, Company Secretaries to act as the Scrutinizer, for conducting the scrutiny of the votes cast in a fair and transparent manner.
- vi) The Members desiring to vote through remote e-voting may refer to the detailed procedure given hereinafter.

### Procedure for remote e-voting:

- (A) In case a Member receives an email from Karvy [for Members whose email IDs are registered with the Company/Depository Participants (s)]:
  - Launch internet browser by typing the URL: https://evoting.karvy.com.
  - ii. Enter the login credentials (i.e. User ID and password). In case of physical folio, User ID will be EVEN (E-Voting Event Number) followed by folio number. In case of Demat account, User ID will be your DP ID and Client ID. However, if you are already registered with Karvy for e-voting, you can use your existing User ID and password for casting your vote.
  - After entering these details appropriately, click on "LOGIN".
  - iv. You will now reach password change Menu wherein you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A-Z), one lower case (a-z), one numeric value (0-9) and a special character (@,#,\$, etc.,). The system will prompt you to change your password and update your contact details like mobile number, email ID etc. on first login. You may also enter a secret question and answer of your choice to retrieve your password in case you forget it. It is strongly recommended that you do not share your password with any other person and that you take utmostcare to keep your password confidential.
  - v. You need to login again with the new credentials.
  - vi. On successful login, the system will prompt you to select the "EVENT" i.e., 'Name of the Company"
  - vii. On the voting page, enter the number of shares (which represents the number of votes) as on the Cut-off Date under "FOR/AGAINST" or alternatively, you may partially enter any number

in "FOR" and partially "AGAINST" but the total number in "FOR/AGAINST" taken together shall not exceed your total shareholding as mentioned herein above. You may also choose the option ABSTAIN. If the Member does not indicate either "FOR" or "AGAINST" it will be treated as "ABSTAIN" and the shares held will not be counted under either head.

- viii. Members holding multiple folios/demat accounts shall choose the voting process separately for each folio/ demat accounts.
- ix. Voting has to be done for each item of the notice separately. In case you do not desire to cast your vote on any specific item, it will be treated as abstained.
- x. You may then cast your vote by selecting an appropriate option and click on "Submit".
- xi. A confirmation box will be displayed. Click "OK" to confirm else "CANCEL" to modify. Once you have voted on the resolution (s), you will not be allowed to modify your vote. During the voting period, Members can login any number of times till they have voted on the Resolution(s).
- xii. Corporate/Institutional Members (i.e. other than Individuals, HUF, NRI etc.) are also required to send scanned certified true copy (PDF Format) of the Board Resolution/Authority Letter etc., together with attested specimen signature(s) of the duly authorised representative(s), to the Scrutinizer at email arvindkohli@gmail.com with a copy marked to evoting@karvy.com. The scanned image of the above mentioned documents should be in the naming format "Corporate Name\_Event No."
- (B) In case of Members receiving physical copy of Notice [for Members whose email IDs are not registered with the Company/Depository Participants (s)]:
  - E-Voting Event Number XXXX (EVEN), User ID and Password is provided in the e-voting letter send alongwith Annual Report.
  - Please follow all steps from SI. No. (i) to (xii) above to cast your vote by electronic means.
- (C) Voting at AGM: The Members, who have not cast their vote through Remote e-voting can exercise their voting rights at the AGM. The Company will make necessary arrangements in this regard at the AGM Venue. Members who have already cast their votes by Remote e-voting are eligible to attend the Meeting; however those Members are not entitled to cast their vote again in the Meeting.

A Member can opt for only single mode of voting i.e. through Remote e-voting or voting at the AGM. If a Member casts votes by both modes then voting done through Remote e-voting shall prevail and vote at the AGM shall be treated as invalid.

#### Other instructions

 In case of any query and/or grievance, in respect of voting by electronic means, Members may refer to the Help & Frequently Asked Questions (FAQs) and E-voting user manual available at the download section of https:// evoting.karvy.com (Karvy Website) or contact Mr Kishore BV, (Unit: KAMA Holdings Limited) of Karvy Computershare Private Limited, Karvy Selenium Tower B, Plot 31-32, Gachibowli, Financial District, Nanakramguda, Hyderabad - 500 032 or at evoting@karvy.com or phone no. 040 – 6716 1500 or call Karvy's toll free No. 1-800-34-54-001 for any further clarifications.

- You can also update your mobile number and e-mail id in the user profile details of the folio which may be used for sending future communication(s).
- c. The voting rights of Members shall be in proportion to their share of the paid up equity share capital of the Company as on the cut-off date i.e. Wednesday, September 21, 2016.
- d. In case a person has become a Member of the Company after dispatch of AGM Notice but on or before the cut-off date for E-voting i.e., Wednesday, September 21, 2016, he/she may obtain the User ID and Password in the manner as mentioned below:
  - If the mobile number of the member is registered against Folio No./ DP ID Client ID, the member may sendSMS: MYEPWD <space> E-Voting Event Number + Folio No. or DP ID Client ID to 9212993399

### **Example for NSDL:**

MYEPWD <SPACE> IN12345612345678 **Example for CDSL:** 

MYEPWD <SPACE> 1402345612345678 Example for Physical:

MYEPWD <SPACE> XXXX1234567890

- ii. If e-mail address or mobile number of the member is registered against Folio No. / DP ID Client ID, then on the home page of https://evoting.karvy.com, the member may click "Forgot Password" and enter Folio No. or DP ID Client ID and PAN to generate a password.
- iii. Member may call Karvy's toll free number 1800-3454-001.
- iv. Member may send an e-mail request to evoting@karvy.com. However, Karvy shall endeavour to send User ID and Password to those new Members whose mail ids are available.
- e. The Scrutinizer shall after the conclusion of voting at the AGM, count the votes cast at the meeting and thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and shall make, not later than three days of the conclusion of the AGM, a



- consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
- f. The Results declared alongwith the report of the Scrutinizer shall be placed on the website of the Company http://www.kamaholdings.com and on Karvy's website (https://evoting.karvy. com) immediately after the declaration of result by the Chairman or a person authorized by him in writing. The results shall also be immediately forwarded to BSE.
- Details in respect of the Director seeking re-appointment at the Annual General Meeting, as required to be provided under Listing Regulations and Secretarial Standard on General Meetings forms integral part of the notice. The Director has furnished the requisite declarations for her re-appointment.
- 9. Electronic copy of the Annual Report along with Notice of 16<sup>th</sup> Annual General Meeting are being sent to all the members holding shares in demat form and whose email IDs are registered with the Company/Depository Participant(s) for communication purposes unless any member has requested for a hard copy of the same. For members who have not registered their email address, physical copies are being sent in the permitted mode.
- 10. The Notice of the 16th Annual General Meeting and the Annual Report for 2015-16 will be available on the Company's website www.kamaholdings.com. The physical copies of the aforesaid documents will be available at the Company's Registered Office for inspection during normal business hours on working days. Even after registering for e-communication, members are entitled to receive such communication in physical form, upon making a request for the same, by post free of cost. For any communication, the shareholders may also send requests to einward.ris@karvy.com.
- 11. Relevant documents referred to in the accompanying Notice and the Explanatory Statement shall be open for inspection at the Registered Office of the Company during normal business hours (10.00 am to 5.00 pm) on all working days i.e except Saturdays and Sundays, up to the date of the Annual General Meeting of the Company.
- 12. The register(s) maintained under Section 189 of the Companies Act, 2013 shall be available at the venue of the annual general meeting from its commencement and

- shall remain open and accessible during the continuance of the meeting to any person having the right to attend the meeting.
- 13. Members are requested
  - to quote their folio/identification Nos. in al correspondence.
  - ii) to bring their attendance slip along with their copy of Annual Report to the Meeting.
  - ii) to note that no gifts will be distributed at the meeting.
  - iv) in case of Joint holders attending the meeting, only such Joint holder who is higher in the order of names will be entitled to vote.
  - v) that in case they are holding shares in electronic form, to submit their PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN to the Company / R&T Agent.
- 14. Members who have not registered their e-mail addresses so far are requested to register their e-mail address for receiving all communication including Annual Report, Notices, Circulars, etc from the Company electronically.

DETAILS OF DIRECTOR SEEKING RE-APPOINTMENT AS REQUIRED UNDER LISTING REGULATIONS AND SECRETARIAL STANDARDS ON GENERAL MEETINGS ARE GIVEN BELOW:

### Ms. Vasvi Bharat Ram

Ms. Vasvi Bharat Ram (DIN 00074849) (45) is a Bachelor of Honours in Sociology from Delhi University. She is the Vice-Chairperson of The Shriram Schools which is one of the premier educational institutions in India. She has been the past Chairperson of Young FICCI Ladies Organisation.

Ms. Vasvi Bharat Ram has no shareholding in the Company.

Ms. Vasvi Bharat Ram is Chairperson of Stakeholders Relationship Committee and member of Committee of Directors - Financial Resources Committee and Nomination and Remuneration Committee of the Board.

Ms. Vasvi Bharat Ram is not holding directorship in any other company.

Except Ms. Vasvi Bharat Ram and Mr. Kartik Bharat Ram who is related to her, none of the other Directors, Key Managerial Personnel or their relatives are concerned or interested, financial or otherwise, in the Resolution. The Board of Directors recommends the resolution for approval of the members.

Route map of the venue of 16th Annual General Meeting of the Company is provided on 2nd Last Page of this Annual Report

### Important communication to members

The members who have not registered their e-mail addresses, so far, are requested to register their e-mail addresses, in respect of electronic holdings with the Depository through their concerned Depository Participants. Members who hold shares in physical form are requested to register the same with the Company's Registrar & Transfer agent M/s Karvy Computershare Pvt. Ltd.



### **Board's Report**

Dear Members.

Your Directors are pleased to present their sixteenth Annual Report on the business and operations of the Company and the statement of accounts for the year ended 31st March, 2016.

#### **FINANCIAL RESULTS**

	(Rs	. Crores)
	2015-16	2014-15
Dividend and Other Income	30.17	30.15
Profit Before Interest, Depreciation & Tax (PBIDT)	29.55	29.65
Less: Interest & Finance Charges (Net)	-	-
Gross Profit	29.55	29.65
Less: Depreciation and amortization charge	-	-
Profit before Tax (PBT)	29.55	29.65
Less: Provision for Taxes (including provision for deferred tax)	0.04	0.07
Net Profit after Tax (PAT)	29.50	29.58
Add: Profit brought forward from previous year	198.55	179.68
Surplus available for appropriation	228.05	209.26
Appropriations		
Dividend on Preference Shares	1.03	1.03
Interim Dividend on Equity shares	9.68	9.68
Corporate tax on dividend	-	-
Amount transferred to General Reserve	-	-
Profit carried to Balance Sheet	217.34	198.55
Total Appropriation	228.05	209.26

### DIVIDEND

During the year, your Company has paid interim dividend of Rs. 15 per share amounting to Rs. 9.68 Crores. No final dividend is recommended on Equity Shares.

Your Directors recommended payment of dividend on 8% Noncumulative Redeemable Preference Shares.

#### **OPERATIONS REVIEW**

Profit before Interest, Depreciation & Tax (PBIDT) decreased by 0.34% to Rs 29.55 crores during 2015-16 from Rs 29.65 crores during 2014-15. Profit after Tax decreased by 0.27% to Rs. 29.50 crores during 2015-16 from Rs 29.58 crores during 2014-15.

## SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

During the year, no subsidiaries were divested and no new subsidiaries were incorporated. The Company has no associate company or a joint venture. A report on the performance and financial position of the subsidiaries is provided as Annexure I to this Report. The Policy for determining material subsidiaries as approved may be accessed on the Company's website at the link <a href="http://kamaholdings.com/Inv/Policy\_MaterialSubsidiaryCompanies.pdf">http://kamaholdings.com/Inv/Policy\_MaterialSubsidiaryCompanies.pdf</a>

#### DIRECTORS

Ms. Vasvi Bharat Ram (DIN 00074849) is retiring at the forthcoming annual general meeting and being eligible offers herself for re-election.

Brief resume of the Director who is proposed to be reappointed is furnished in the notice of the ensuing Annual General Meeting.

The Company has received declarations from all the Independent Directors of the Company confirming that they meet the criteria of independence as prescribed both under the Act and Listing Regulations.

In accordance with the requirements of the Act and the Listing Regulations, the Company has formulated a Nomination, Appointment and Remuneration Policy. A copy of the Policy is enclosed as Annexure II.

In accordance with the aforesaid Policy, the Nomination and Remuneration Committee evaluates the performance of the Executive Directors, Non- Independent non-executive Director and Independent Directors. Board evaluates, its own performance on criteria like discharge of duties and responsibilities under the Companies Act and Listing Regulations, fulfilment of its role with respect to guiding corporate strategy, risk policy, business plans, corporate performance, monitoring company's governance practices etc. and number of meetings held during the year and the performance of its Committees on the criteria like fulfilment of role of the Committee with reference to its terms of reference, the Companies Act and the Listing Regulations and the number of committee meetings held during the year.

The details of programmes for familiarisation of Independent Directors with the Company, their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company and related matters are put up on the website of the Company at the link <a href="http://kamaholdings.com/Inv/FAMILIARIZATION\_INDEPENDENT\_DIRECTORS.pdf">http://kamaholdings.com/Inv/FAMILIARIZATION\_INDEPENDENT\_DIRECTORS.pdf</a>.

### **MEETINGS OF THE BOARD**

During the year 2015-16, five meetings of the Board of Directors were held. For further details, please refer to report on Corporate Governance on page no. 30 of this Annual Report.

### **DIRECTORS' RESPONSIBILITY STATEMENT**

Pursuant to the requirements of Section 134 (3) (c) of the Companies Act, 2013, it is hereby confirmed:

- in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- (b) the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;
- (c) the directors had taken proper and sufficient care for the maintenance of adequate accounting records in



accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;

- (d) the directors had prepared the annual accounts on a going concern basis;
- (e) the directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively; and
- (f) the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

## CONTRACTS AND ARRANGEMENTS WITH RELATED PARTIES

All contracts/ arrangements/ transactions entered into by the Company during the financial year, with related parties, referred to in sub-section (1) of section 188 were in the ordinary course of business and on an arms' length basis and in accordance with the basis approved by the Audit Committee. During the year, the Company has not entered into any contract/ arrangement/ transaction with related parties which could be considered material in accordance with the Policy on materiality of related party transactions.

Your Directors draw attention of the members to Note 5 to the notes to accounts forming part of the financial statements which sets out related party transaction disclosures.

## PARTICULARS OF LOANS GIVEN, INVESTMENTS MADE, GUARANTEES GIVEN AND SECURITIES PROVIDED

Particulars of loans given, investments made, guarantees given and securities provided alongwith the purpose for which the loan or guarantee or security was proposed to be utilized by the recipient are provided in the standalone financial statement (Please refer to Note 6 to the standalone financial statement).

### CORPORATE SOCIAL RESPONSIBILITY (CSR)

During the year, the Company was not required to undertake CSR obligations as it did not fulfill any of the criteria laid down under Section 135 of the Companies Act, 2013 and rules made thereunder.

### **RISK MANAGEMENT**

The Company is a Core Investment Company within the meaning of Core Investment Companies (Reserve Bank) Directions, 2011

Investment business is always prone to various risks i.e. risk of capital market fluctuations, global developments, competition risk, interest rate volatility, economic cycles and political risks which can affect the fortunes of investment companies in both ways.

To manage these risks the Company is following a sound and prudent risk management policy. The aim of the policy is to minimize risk and maximize the returns

In the opinion of your Board, none of the risks which have been identified may threaten the existence of the Company.

#### **INTERNAL FINANCIAL CONTROLS**

The Board has adopted the policies and procedures for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial disclosures.

#### LISTING OF EQUITY SHARES

KAMA's equity shares are listed at the BSE Limited.

#### **CORPORATE GOVERNANCE**

Certificate of the auditors of your Company regarding compliance of the conditions of corporate governance as stipulated in Regulation 34(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is attached to the report as Annexure III.

In compliance with the requirements of Regulation 17(8) of the aforesaid Regulations, a certificate from Whole Time Director, Chief Financial Officer and Company Secretary was placed before the Board.

All Board members affirmed compliance with the Code of Conduct for Board and Senior Management Personnel. A declaration to this effect duly signed by the Whole Time Director, Chief Financial Officer and Company Secretary is enclosed as a part of the Corporate Governance Report. A copy of the Code is also placed at the website of the Company (www.kamaholdings.com).

### **CONSOLIDATED FINANCIAL STATEMENT**

The consolidated financial statements of the Company have been prepared in accordance with the Generally Accepted Accounting Principles in India (Indian GAAP) to comply with the Accounting Standards specified under Section 133 of the Companies Act, 2013, read with Rule 7 of the Companies (Accounts) Rules, 2014 and the relevant provisions of the Companies Act, 2013 ("the 2013 Act") and form part of the Annual Report and Accounts.

#### **AUDIT COMMITTEE**

The Audit Committee comprises of Independent Directors namely Mr. Amitav Virmani (DIN 02169955) (Chairman of the Committee), Mr. Mukul Khandelwal (DIN 00662822) and Mr. Dhirendra Datta (DIN 02576649) as other members. All the recommendations made by the Audit Committee were accepted by the Board.

### **ACCOUNTS AND AUDIT**

As per the requirements of the Companies Act, 2013, the Statutory Auditors M/s. Thakur Vaidyanath Aiyar & Co., Chartered Accountants were appointed to hold office until the conclusion of 17th annual general meeting. Their appointment as per the provisions of the Companies Act, 2013 was subject to ratification by the members at every annual general meeting. They have submitted their certificate to the effect that they fulfill the requirements of Section 141 of the Companies Act, 2013. The observations of the auditors are explained wherever necessary in appropriate notes to the accounts.



#### **VIGIL MECHANISM**

In compliance of provisions of the Companies Act, 2013 and Listing Regulations, the company has established a vigil mechanism for directors, employees and other stakeholders to report concerns about unethical behaviour, actual or suspected fraud or violation of the company's code of conduct.

The Vigil mechanism of the Company consists of Code of Conduct for Employees, Whistleblower Policy, Code of Conduct for Prevention of Insider Trading and Code of Conduct for Directors and Sr. Management Personnel. These taken together constitute the vigil mechanism through which Directors, employees and other stakeholders can voice their concerns. The Whistleblower Policy, Code of Conduct for Prevention of Insider Trading and Code of Conduct for Directors and Sr. Management Personnel can be accessed on the Company's website at the link <a href="http://kamaholdings.com/lnvCodesPolicies.aspx">http://kamaholdings.com/lnvCodesPolicies.aspx</a>

#### MANAGEMENT DISCUSSION AND ANALYSIS

Management discussion and analysis on matters as stipulated in Listing Regulations is given as a separate statement in the Annual report.

### **SECRETARIAL AUDITOR**

The Board has appointed M/s Sanjay Grover & Associates, Practising Company Secretary, to conduct Secretarial Audit for the financial year 2015-16. The Secretarial Audit Report for the financial year ended 31st March, 2016 is annexed herewith as Annexure IV to this Report. The Secretarial Audit Report does not contain any qualification, reservation or adverse remark.

### **FIXED DEPOSITS**

Your company had discontinued acceptance/renewal of fixed deposits w.e.f. 1<sup>st</sup> April, 2009. As on 31<sup>st</sup> March, 2016 all fixed deposits had matured and are being repaid as and when claimed by the depositors. As on 31<sup>st</sup> March, 2016, deposits (including interest) amounting to Rs. 0.01 Crores remained unclaimed by depositors.

### PARTICULARS OF EMPLOYEES

No employee was drawing remuneration equal to or exceeding the limits under Section 197(12) of the Companies Act, 2013 read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are provided in Annexure – V.

## CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS & OUTGO

As the Company is not carrying out any manufacturing activity, the disclosures as required under Section 134(3)(m) of the Companies Act, 2013 and the rules made thereunder have not been given.

### **EXTRACT OF ANNUAL RETURN**

Extract of Annual Return of the Company is annexed herewith as Annexure VI.

#### **GENERAL**

Your Directors state that no disclosure or reporting is required in respect of the following items as there was no transactions on these items during the year under review:-

- Details relating to deposits covered under Chapter V of the Companies Act, 2013.
- Whole-time Director, Chief Financial Officer and Company Secretary has not received any remuneration or commission from any of the Company's subsidiaries.
- No significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future.

### **ACKNOWLEDGEMENTS**

Your Directors acknowledge with gratitude the co-operation and assistance received from various agencies of the Central Government. Your Directors thank the shareholders for their support.

For and on behalf of the Board of Directors

Kartik Bharat Ram Chairman (DIN 00008557)

New Delhi May 30, 2016



### Annexure I to BOARD'S REPORT

### FORM AOC-1

(Pursuant to first proviso to sub-section (3) of Section 129 read with rule 5 of Companies (Accounts) Rules, 2014) Statement containing salient features of the financial statement of subsidiaries/ associate companies/ joint ventures

### Part A: Indian Subsidiaries

S. No.	Particulars	SRF Limited	SRF Transnational Holdings Limited	Shri Educare Limited	KAMA Realty (Delhi) Limited
140.		Rs./Crores	Rs./Crores	Rs./Crores	Rs./Crores
(a)	Reporting Period	1 April, 2015 to 31 March, 2016	1 April, 2015 to 31 March, 2016	1 April, 2015 to 31 March, 2016	1 April, 2015 to 31 March, 2016
(b)	Reporting Currency	INR	INR	INR	INR
(c)	Exchange Rate as on 31.03.2016	-	-	-	-
(d)	Share Capital	58.44	32.54	9.51	0.06
(e)	Reserves and Surplus	2631.85	(15.09)	(4.49)	30.34
(f)	Total Assets	4992.54	6.46	10.59	54.42
(g)	Total Liabilities	2757.00	59.02	11.35	30.39
(h)	Investment	245.50	70.01	-	6.37
(i)	Turnover	3682.86	7.93	9.51	12.85
(j)	Profit Before Taxation	497.45	5.83	0.74	9.90
(k)	Provision for Taxation	136.58	1.74	0.20	2.33
(I)	Profit After Taxation	360.87	4.09	0.54	7.57
(m)	Proposed Dividend	-	-	-	-
(n)	% of shareholding	52.33%	100.00%	100.00%	100.00%

S. No.	Name of the subsidiary	SRF Holiday Home Limited (subsidiary of SRF Ltd) Rs./Crores	SRF Energy Limited (subsidiary of SRF Ltd) Rs./Crores	SRF Fluorochemicals Limited (subsidiary of SRF Ltd) Rs./Crores
(a)	Reporting Period	1 April 2015 to 31 March, 2016	1 April 2015 to 23 April, 2015	1 April 2015 to 23 April, 2015
(b)	Reporting Currency	INR	INR	INR
(c)	Exchange Rate as on 31.03.2016	-	-	-
(d)	Share Capital	4.00	0.05	0.05
(e)	Reserves and Surplus	(0.07)	(0.05)	(0.05)
(f)	Total Assets	3.93	-	-
(g)	Total Liabilities	-	-	-
(h)	Investment	-	-	-
(i)	Turnover	-	-	-
(j)	Profit Before Taxation	(0.01)	-	-
(k)	Provision for Taxation	-	-	-
(l)	Profit After Taxation	(0.01)	-	-
(m)	Proposed Dividend	-	-	-
(n)	% of shareholding	52.33%	52.33%	52.33%



### Foreign Subsidiaries

S. No.	Name of the subsidiary	SRF Global BV# (subsidiary of SRF Ltd)			th Africa)(Pty) Limited# of SRF Global BV)
		USD	Rs. /Crores	Rand	Rs. /Crores
(a)	Reporting Period		2015 to ch, 2016		ril 2015 to arch, 2016
(b)	Reporting Currency	U	SD	ı	Rand
(c)	Exchange Rate as on 31.03.2016	66.	140		4.489
(d)	Share Capital	18315664	121.14	100	-
(e)	Reserves and Surplus	(4233000)	(28.00)	(135771735)	(60.95)
(f)	Total Assets	84200000	556.90	840403836	377.26
(g)	Total Liabilities	70118000	463.76	976175471	438.21
(h)	Investment	*	*	-	-
(i)	Turnover	1015000	6.71	727913038	326.76
(j)	Profit Before Taxation	(3078000)	(20.36)	(2794291)	(1.25)
(k)	Provision for Taxation	-	-	(8488773)	(3.81)
(I)	Profit After Taxation	(3078000)	(20.36)	5694482	2.56
(m)	Proposed Dividend	-	-	-	-
(n)	% of shareholding	52.33%		5	2.33%

<sup>\*</sup> Investment in subsidiary USD 30091805 (Equivalent to Rs. 199.03 Crores)

S. No.	Name of the subsidiary	SRF Overseas Limited# (subsidiary of SRF Global BV)		SRF Industries (T (subsidiary of S		
		AED	Rs. /Crores	Baht	Rs./Crores	
(a)	Reporting Period		1 April 2015 to 31 March, 2016		1 April 2015 to 31 March, 2016	
(b)	Reporting Currency	AED		TH	IB	
(c)	Exchange Rate as on 31.03.2016	18.01	2	1.8	82	
(d)	Share Capital	84049966	151.39	10000000	18.82	
(e)	Reserves and Surplus	(48092646)	(86.62)	215138000	40.49	
(f)	Total Assets	35957320	64.77	3228686000	607.64	
(g)	Total Liabilities	-	-	2913538000	548.33	
(h)	Investment	-	-	-	-	
(i)	Turnover	1018294	1.83	3091016000	581.73	
(j)	Profit Before Taxation	997143	1.80	252279000	47.48	
(k)	Provision for Taxation	-	-	(2309000)	(0.43)	
(1)	Profit After Taxation	997143	1.80	254588000	47.91	
(m)	Proposed Dividend	-	-	-	-	
(n)	% of shareholding	52.33%		52.3	3%	

S. No.	Name of the subsidiary		ting (Pty) Limited# SRF Global BV)	Shri Educare Maldiv (subsidiary of Shri	
		Rand	Rs. /Crores	MVR	Rs./Crores
(a)	Reporting Period		2015 to ch, 2016	1 April 2015 to 31 March, 2016	
(b)	Reporting Currency	Ra	and	MV	R
(c)	Exchange Rate as on 31.03.2016	4.489		4.25	356
(d)	Share Capital	13320202	5.98	13794805	5.73
(e)	Reserves and Surplus	2530904	1.14	(13598188)	(5.64)
(f)	Total Assets	91041090	40.87	6101419	2.53
(g)	Total Liabilities	75189984	33.75	5904801	2.45
(h)	Investment	-	-	-	-
(i)	Turnover	139345723	62.55	33208522	13.78
(j)	Profit Before Taxation	(26167482)	(11.75)	27028	0.011
(k)	Provision for Taxation	(1351920)	(0.61)	-	-
(I)	Profit After Taxation	(24815563)	(11.14)	27028	0.011
(m)	Proposed Dividend	-	-	-	-
(n)	% of shareholding	52.	33%	100	%

<sup>#</sup> The financial statements of these foreign subsidiaries have been converted into Indian Rupees on the basis of following exchange rates prevailing as at 31st March 2016:

- (i) 1 AED = Rs. 18.012
- (ii) 1 USD = Rs. 66.140
- (iii) 1 Baht = Rs. 1.882
- (iv) 1 Rand = Rs. 4.489
- (v) 1 MVR = Rs. 4.25356

### Note:-

SRF Fluorochemicals Ltd. and SRF Energy Ltd. (subsidiaries of SRF Limited) were wound up during the financial year 2015-16.

### Part "B": Associates and Joint Ventures- N.A.

Sd/-Rajat Lakhanpal WHOLE TIME DIRECTOR, CHIEF FINANICAL OFFICER & COMPANY SECRETARY (DIN:00005664) Sd/-Kartik Bharat Ram CHAIRMAN (DIN:00008557)

Sd/Dhirendra Datta
DIRECTOR

Sd/-Amitav Virmani DIRECTOR

(DIN: 02376649)

(DIN: 02169955)

Place: New Delhi Date: 30<sup>th</sup> May 2016



#### Annexure II to BOARD'S REPORT

#### NOMINATION, APPOINTMENT AND REMUNERATION POLICY

#### A. Introduction

This Policy on Nomination, Appointment and Remuneration of Directors and Key Managerial Personnel has been formulated in accordance with the provisions of Section 178 of the Companies Act, 2013 (the Act) and the Listing Regulations by the Nomination and Remuneration Committee of the Directors of the Company.

#### B. Definitions

Directors: Directors (other than Whole-time Director(s)) appointed under the provisions of the Compa-

nies Act, 2013 and rules made thereunder.

Key Managerial Personnel Whole-time Director(s), Chief Financial Officer and Company Secretary.

The terms "He" or "his" as mentioned in this Policy includes any gender.

#### C. Terms of Reference

The Board of Directors of the Company at its meeting held on 27<sup>th</sup> May, 2014 reconstituted the existing Remuneration Committee of Directors as "Nomination and Remuneration Committee" of Directors (the Committee). The terms of reference of the Committee are as follows:-

- Formulation of the criteria for determining qualifications, positive attributes and independence of a director.
- · Formulation of criteria for evaluation of performance of Independent Directors and the Board
- Devising a policy on Board diversity.
- Formulation of policies for remuneration to Directors, Key Managerial Personnel, Sr. Management Personnel and functional heads and Other Employees.
- Identification and recommendation to Board of persons who are qualified to become Directors, Key Managerial Personnel, Sr. Management Personnel and functional heads in accordance with the criteria laid down.
- Recommend to the Board on appointment and removal of Directors, Key Managerial Personnel, Sr. Management Personnel and functional heads.
- Evaluation of the performance of Directors (other than independent directors).
- Evaluation of the performance of independent directors and make recommendations to Board.
- To develop a succession plan for the Directors, Key Managerial Personnel and Sr. Management Personnel and regularly review the plan.
- Formulation of criteria for making payment to non-executive Directors.

### D. Criteria for recommending a person to become Director

The Committee shall take into consideration the following criteria of qualification, positive attributes and independence for recommending to the Board for appointment of a Director:-

### 1. Qualification & Experience

The incumbent shall possess appropriate skills, experience and knowledge in one or more fields of finance, law, management, sales & marketing, operations, research, corporate governance, education, community service or other disciplines.

### 2. Attributes/Qualities

The incumbent Director shall possess one or more of the following attributes/qualities :-

- Respect for and strong willingness to imbibe the Company's Core Values.
- Honesty and Professional integrity.
- Strategic capability with business vision.
- Entrepreneurial spirit and track record of achievement.
- Ability to be independent
- Capable of lateral thinking.
- Reasonable financial expertise.
- Association in the fields of business/corporate world/Finance/education/community service/Chambers of Commerce & industry.
- Effective review and challenge to the performance of management.



- In case the proposed appointee is an Independent Director, he should fulfill the criteria for appointment as Independent Director as per the provisions of the Act, Listing Regulations and other applicable laws and regulations.
- 4. The incumbent should not be disqualified for appointment as a Director pursuant to the provisions of the Act or other applicable laws & regulations.

#### E. Directors' Compensation

The Committee will recommend to the Board appropriate compensation to Executive Directors subject to the provisions of the Act, Listing Regulations and other applicable laws & regulations. The Committee shall periodically review the compensation of such Directors in relation to other comparable companies and other factors, the Committee deems appropriate. Proposed changes, if any, in the compensation of such Directors shall be reviewed by the Committee subject to approval by the Board.

The Committee will recommend to the Board appropriate fees / commission to the non-executive directors for its approval. The Committee / Board shall inter alia, consider level of remuneration /commission payable by other comparable companies, time devoted, experience, providing guidance on strategic matters and such other factors as it may deem fit.

#### F. Evaluation

The Committee will review the performance of Directors as per the structure of performance evaluation. (As per Annexure I or Annexure II, as applicable).

### G. Board Diversity

The Committee will review from time to time Board diversity to bring in professional experience in different areas of operations, transparency, corporate governance, financial management, risk assessment & mitigation strategy, education, community service and human resource management in the Company. The Committee will keep succession planning and Board diversity in mind in recommending any new name of Director for appointment to the Board.

### H. <u>Eligibility criteria & Remuneration of Key Managerial Personnel, Senior Management Personnel and Functional</u> Heads and other Employees

The eligibility criteria for appointment of key managerial personnel shall be in accordance with the job description of the relevant position.

The remuneration structure for Key Managerial Personnel, shall be as per the Company's remuneration structure taking into account factors such as level of experience, qualification, performance and suitability which shall be reasonable and sufficient to attract, retain and motivate them.

The remuneration may consist of fixed and incentive pay/retention bonus reflecting short and long-term performance objectives appropriate to the working of the Company and its goals.

The remuneration for the Employees other than Key Managerial Personnel is determined on the basis of the role and position of the individual employee, including professional experience, responsibility, job complexity and market conditions and his/her last drawn remuneration in the previous organization.

The various remuneration components, basic salary, allowances, perquisites etc. may be combined to ensure an appropriate and balanced remuneration package.

The annual increments to the remuneration paid to the employees shall be determined based on the appraisal carried out by the respective reporting managers/HODs of various departments. Decision on Annual Increments shall be made on the basis of this appraisal. The remuneration would be benchmarked intermittently with a basket of identified companies comparable to the Company.

The remuneration may consist of fixed and incentive pay/retention bonus reflecting short and long-term performance objectives appropriate to the working of the Company and its goals.

The aforesaid Key Managerial Personnel, Senior Management Personnel, Functional Heads and Other Employees may also be provided any facility, perquisites, commission, accommodation, interest free loans or loans at concessional rate in accordance with the policies framed for them or any category thereof.

However loan to the Directors who are KMPs shall be governed by such approvals as may be required by the Companies Act, 2013.



Annexure I

### **Performance Evaluation of Executive Directors**

Financial	Vear/Period	
i iiiaiiciai	icai/i ciica	

Name of Director

Type of Directorship : Executive Director

Assessment of the following Roles/Attributes as performed by or observed in the Director whose performance is under evaluation :

S. No.	Role/Attribute	Remarks (Y/N)
1.	Attendance and participation in meetings of the Board of Directors and of the Board Committees	
2.	Advises on implementation of good corporate governance practices.	
3.	Exercised his/her duties with due & reasonable care, skill and diligence.	
4.	Acted in good faith and in the best interests of the Company towards promotion of interest of the stakeholders.	
5.	Conduct in compliance with the policies of the Company viz. Code of Conduct, Code of Conduct for Prevention of Insider Trading, Whistleblower Policy etc.	
6.	Ensures compliance with applicable laws/ statutory obligations in the functioning of the Company.	
7.	Enhances Brand Equity	
8.	Encourages new initiatives/expansion/innovation	
9.	Encourages adherence to the principles of Quality, Cost, Delivery and Safety (QCDS)	
10.	Resolves Investor complaints	
11.	Ensures talent retention	
12.	Encourages awards & recognitions	
	Overall Performance (Remarks)	

Name of Director	:	
Signature	:	
Date & Place	:	

Annexure II

### Performance Evaluation of Independent Directors/ Non-Executive Directors

Financial Year/Period:.....

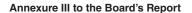
Name of Director

Type of Directorship : Independent Directors/ Non-Executive Director

Assessment of the following Roles/Attributes as performed by or observed in the Key Managerial Personnel as a team whose performance is under evaluation :

S. No.	Role/Attribute	Remarks (Y/N)
1.	Attendance and participation in meetings of the Board of Directors and of the Board Committees	
2.	Advises on implementation of good corporate governance practices.	
3.	Independent in judgement and actions	
4.	Exercised his/her duties with due & reasonable care, skill and diligence.	
5.	Acted in good faith and in the best interests of the Company towards promotion of interest of the stakeholders.	
6.	Conduct in compliance with the policies of the Company viz. Code of Conduct, Code of Conduct for Prevention of Insider Trading, Whistleblower Policy etc.	
	Overall Performance (Remarks)	

Name of Director	:	
Signature	:	
Date & Place		





### **Auditors' Certificate on Corporate Governance**

### To the Members of KAMA Holdings Limited

- We have examined the compliance of conditions of Corporate Governance by KAMA Holdings Limited ("the Company"), for the year ended on March 31, 2016, as stipulated in:
  - Clause 49 (excluding clause 49(VII)(E)) of the Listing Agreements of the Company with stock exchange(s) for the period from April 01, 2015 to November 30, 2015.
  - Clause 49(VII)(E) of the Listing Agreements of the Company with the stock exchange(s) for the period from April 01, 2015 to September 01, 2015.
  - Regulation 23(4) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the Listing Regulations) for the period from September 02, 2015 to March 31, 2016; and
  - Regulations 17 to 27 (excluding regulation 23(4)) and clauses (b) to (i) of regulation 46(2) and para C, D and E of Schedule V of the Listing Regulations for the period from December 01, 2015 to March 31, 2016.
- The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to the procedures and implementation thereof, adopted by the Company for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
- 3. We have examined the relevant records of the Company in accordance with the Generally Accepted Auditing Standards in India, to the extent relevant, and as per the Guidance Note on Certification of Corporate Governance issued by the Institute of the Chartered Accountants of India.
- 4. In our opinion and to the best of our information and according to our examination of the relevant records and the explanations given to us and the representations made by the Directors and the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Clause 49 of the Listing Agreement and regulation 17 to 27 and clauses (b) to (i) of regulation 46(2) and para C, D and E of Schedule V of the Listing Regulations for the respective periods of applicability as specified under paragraph 1 above, during the year ended March 31, 2016.
- 5. We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For Thakur Vaidanath Aiyar & Co. Chartered Accountants (Registration No.000038N)

V. RAJARAMAN
Partner
(Membership No. 2705)

Place: New Delhi Date: May 30, 2016



### Annexure IV to the Board's Report

#### SECRETARIAL AUDIT REPORT

#### FOR THE FINANCIAL YEAR ENDED 31st MARCH, 2016

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members
Kama Holdings Limited
(CIN: L92199DL2000PLC104779)
C-8, Safdarjung Development Area,
New Delhi-110016

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Kama Holdings Limited** (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

#### We report that-

- a) Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- b) We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed, provide a reasonable basis for our opinion.
- c) We have not verified the correctness and appropriateness of the financial statements of the Company.
- d) Wherever required, we have obtained the Management representation about the compliances of laws, rules and regulations and happening of events etc.
- e) The compliance of the provisions of the corporate and other applicable laws, rules, regulations, standards is the responsibility of the management. Our examination was limited to the verification of procedures on test basis.
- f) The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2016 ("Audit Period") complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2016 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The following Regulations prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
  - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015/ the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992;
  - (c) \*The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009;
  - (d) \*The Securities and Exchange Board of India (Share based Employee Benefits) Regulations, 2014;
  - (e) \*The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;
  - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993;



- (g) \*The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009;
- (h) \*The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; and
- The Securities and Exchange Board of India (Listing obligations and Disclosures requirements) Regulations, 2015 (applicable w.e.f. December 1, 2015);

\*No event took place under these regulations during the audit period.

We have also examined compliance with the applicable clauses of the following-

- Secretarial Standard on Meetings of the Board of Directors (SS-1) and Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India (applicable w.e.f. July 01, 2015).
- (ii) Listing Agreements entered into by the Company with BSE Limited (applicable upto November 30, 2015).
  - During the Audit Period, the Company has complied with the provisions of the Act, Rules, Regulations and Guidelines to the extent applicable, as mentioned above.
- (vi) The Company is carrying on the business of investment in the shares of the group companies. As informed by the management, Master Circular on Regulatory Framework for Core Investment Companies (CICs) of Reserve Bank of India (RBI) is applicable on the Company, however, the Company is not required to register as CIC-ND-SI with the RBI as the Company is not accessing any public funds.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings; agenda and detailed notes on agenda were sent in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting for meaningful participation at the meeting.

Board decisions are carried out with unanimous consent and therefore, no dissenting views were required to be captured and recorded as part of the minutes.

We further report that there are systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines, which need to be further strengthen.

For Sanjay Grover & Associates Company Secretaries

> Devesh Kumar Vasisht Partner CP No.: 13700

Place: New Delhi Date: May 30, 2016



Annexure V to Board's Report

DETAILS PERTAINING TO REMUNERATION AS REQUIRED UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013 READ WITH RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

(i) The percentage increase in remuneration of each Director, Whole Time Director, Chief Financial Officer and Company Secretary during the financial year 2015-16, ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2015-16 and the comparison of remuneration of each Key Managerial Personnel (KMP) against the performance of the Company are as under:

S. N.	Name of Director/KMP and Designation	Remuneration of Director/KMP for fi- nancial year 2015-16 (Rs./lacs)	% increase in Remuneration in the Financial Year 2015-16	Ratio of re- muneration of each Director to median remuneration of employees	Comparison of the Remuneration of the KMP against the performance of the Company
1.	Mr Rajat Lakhanpal (Whole Time Director, Chief Financial Officer & Company Secretary	36.21	22.00	1.00	Profit after tax of the Company decreased by 0.27% from Rs. 2958 lacs during 2014-15 to Rs. 2950 lacs during 2015-16.
2	Mr Kartik Bharat Ram (Non-Executive Chairman, & Promoter)	0.30	200.00	0.007	
3	Mr Mukul Khandelwal (Non-Executive Independent Director)	0.17	36.00	0.004	
4	Mr Amitav Virmani (Non-Ex- ecutive Independent Director)	0.32	6.67	0.008	
5	Mr Dhirendra Datta (Non-Ex- ecutive Independent Director)	0.22	10.00	0.005	
6	Ms Vasvi Bharat Ram (Non-Executive Director, & Promoter) (Appointed wef 29.01.2015)	0.32	100.00	0.008	

- (ii) The median remuneration of employees of the Company during the financial year 2015-16 was Rs. 36.21 lacs as compared to Rs. 29.69 lacs during 2014-15. The increase in median remuneration was 22% as compared to 2014-15.
- (iii) There was one permanent employee on the rolls of the Company as on March 31, 2016.
- (iv) Relationship between average increase in remuneration and company performance :
  - Increase in the remuneration of the employee was 22% as compared to the increase in Profit after tax by 0.27%.
  - Increase in remuneration is impacted by Company performance, compensation philosophy and market competitiveness.
- v) Comparison of Remuneration of Key Managerial Personnel(s) against the performance of the Company:
  - As Mr. Rajat Lakhanpal, Whole-time Director, Chief Financial Officer and Company Secretary is the only employee of the Company, the explanation given in clause (iv) above is applicable.
- vi) a) Variations in the market capitalisation of the Company: The market capitalisation as on March 31, 2016 was Rs. 880.78 Crores as against the market capitalisation of Rs. 586.22 Crores as on March 31, 2015.
  - b) Price Earnings Ratio of the Company was 30.94 as at March 31, 2016 and was 20.54 as at March 31, 2015.
  - c) Percent increase over/decrease in the market quotations of the shares of the Company as compared to the rate at which the Company came out with the last public offer:



Pursuant to the Scheme of Amalgamation, Arrangement and Reconstruction between SRF Limited, SRF Chemicals Limited (now KAMA Holdings Limited) and Tyrecord Fabric Limited and their respective shareholders, the shareholders of SRF Limited were issued and allotted 6452615 fully paid up equity shares of Rs. 10 each of SRF Chemicals Limited (now KAMA Holdings Limited). The Company has not issued any equity shares thereafter. The share of the Company was traded at the time of listing in 2002-03 at the market rate of Rs. 13.40 per share. The market rate of the Company on BSE as on 31st March, 2016 was Rs. 1365 per share representing 10,087% increase over the market rate at the time of listing.

- vii) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year i.e. 2015-16 and its comparison with the percentile increase in the managerial remuneration and justification thereof.
  - Not applicable in view of (v) above.
- ix) Key parameters for any variable component of remuneration availed by the Directors are considered by the Board of Directors based on the recommendations of the Nomination and Remuneration Committee as per the Nomination, Appointment and Remuneration Policy of the Company.
- x) The ratio of the remuneration of the highest paid Director to that of the employees who are not Directors but receive remuneration in excess of the highest paid Director during the financial year 2015-16- Not applicable; and
- xi) It is hereby affirmed that the remuneration paid is as per the Nomination, Appointment and Remuneration Policy of the Company.





## Form No. MGT-9 EXTRACT OF ANNUAL RETURN

as on the financial year ended on March 31, 2016 [Pursuant to Section 92(3) of the Companies Act, 2013 read with rule 12(1) of the Companies (Management and Administration) Rules, 2014]

I.	REGISTRATION AND OTHER DETAILS	
i)	CIN	L92199DL2000PLC104779
ii)	Registration Date	28 <sup>th</sup> March, 2000
iii)	Name of the Company	KAMA Holdings Limited
iv)	Category/Sub-category of the Company	Public Company/Limited by shares
v)	Address of the Registered Office and contact details	C-8, Commercial Complex, Safdarjung Development Area, New Delhi – 110 016 Tel: +91 11 26857141 Fax: +91 11 26510428
vi)	Whether listed company	Yes/ <del>No</del>
vii)	Name,Address and Contact details of Registrar and Transfer Agent, if any.	Karvy Computershare Private Limited Karvy Selenium Tower-B Plot No. 31 & 32, Financial District, Gachibowli Nana- kramguda, Serilingampally Hyderabad 500 032 Tel No.: +91 040 6716 2222 Toll Free: 1800-345-4001 Fax No.: +91 2300 1153
II.	PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY	
	All the business activities contributing 10% or more of the total turnover of the Company	As per Attachment A
III.	PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES	As per Attachment B
IV.	SHAREHOLDING PATTERN (EQUITY SHARE CAPITAL BREAKUP AS PERCENTAGE OF TOTAL EQUITY)	
i)	Category-wise Share Holding	As per Attachment C
ii)	Shareholding of Promoters	As per Attachment D
iii)	Change in Promoter's Shareholding	As per Attachment E
iv)	Shareholding Pattern of top ten Shareholders (other than Directors, Promoters and Holders of GDRs and ADRs)	As per Attachment F
v)	Shareholding of Directors and Key Managerial Personnel	As per Attachment G
V.	INDEBTEDNESS	
	Indebtedness of the Company including interest outstanding / accrued but not due for payment	As per Attachment H
VI.	REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL	
i)	Remuneration to Managing Director, Whole-time Directors and/ or Manager	As per Attachment I
ii)	Remuneration to other Directors	As per Attachment J
iii)	Remuneration to Key Managerial Personnel other than MD/MANAGER/WTD	There is no Key Managerial Personnel other than Mr. Rajat Lakhanpal, Whole Time Director, Chief Financial Officer & Company Secretary
VII.	PENALTIES/PUNISHMENT/COMPOUNDING OF OFFENCES	As per Attachment K



### **ATTACHMENT A**

### II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

All the business activities contributing 10% or more of the total turnover of the Company are given below :-

S. No.	Name and Description of main products / services	NIC Code of the product/ service *	% to total turnover of the Company
1.	Activities of Holdings Companies	642	99.60%

<sup>\*</sup>As per National Industrial Classification- Ministry of Statistics and Programme Implementation.

### **ATTACHMENT B**

### III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES

S. N.	Name of Company	Address of Company	CIN/GLN	Holding /Subsidiary /Associate	% of shares held	Applicable Section
1.	SRF Limited	C-8, Commercial Complex, Safdarjung Development Area, New Delhi–110 016		Subsidiary	52.33	2(87)(ii)
2.	SRF Transnational Holdings Ltd	C-8, Commercial Complex, Safdarjung Development Area, New Delhi – 110 016	U65993DL1984PLC196620	Subsidiary	100.00	2(87)(ii)
3.	KAMA Realty (Delhi) Ltd.	C-8, Commercial Complex, Safdarjung Development Area, New Delhi – 110 016	U70101DL2007PLC160735	Subsidiary	100.00	2(87)(ii)
4.	Shri Educare Ltd	C-8, Commercial Complex, Safdarjung Development Area, New Delhi – 110 016	U80903DL2008PLC183146	Subsidiary	100.00	2(87)(ii)
5.	Shri Educare Mal- dives Pvt. Ltd	Ghiyasuddin International School,Ameenee Magu, Male',Maldives	N.A.	Subsidiary	100.00	2(87)(ii)
6.	SRF Global B.V.	Schiphol Boulevard 231, B Tower 5th Floor, 1118BH, Schiphol, The Netherlands	N.A.	Subsidiary	52.33	2(87)(ii)
7.	SRF Industries (Thailand) Ltd.	3, Map to Phut Industrial Estate, I -1 Road, Amphur Muang, P.O. Box – 61, Rayong Province, Thailand	N.A.	Subsidiary	52.33	2(87)(ii)
8.	SRF Flexipak (South Africa) (Pty) Ltd.	5, Eddie Hagan Drive, Cato Ridge, KwaZulu-Natal, South Africa	N.A.	Subsidiary	52.33	2(87)(ii)
9.	SRF Industex Belting (Pty) Ltd.	PO Box 4038, Korsten, Port Eilzabeth-6014, Republic Of South Africa	N.A.	Subsidiary	52.33	2(87)(ii)
10.	SRF Holiday Home Ltd.	C-8, Commercial Complex, Safdarjung Development Area, New Delhi – 110 016	U45200DL2006PLC156147	Subsidiary	52.33	2(87)(ii)
11.	SRF Overseas Ltd.	P.O. Box 61101, Jebel Ali Free Zone, Dubai, U.A.E.	N.A.	Subsidiary	52.33	2(87)(ii)



### ATTACHMENT C

### IV. SHARE HOLDING PATTERN (EQUITY SHARE CAPITAL BREAKUP AS PERCENTAGE OF TOTAL EQUITY)

### i. Category-wise Share Holding

Category of Shareholders	No. of	Shares held		nning of the ar 01.04.2015	No.	of Shares he	ld at the end	of the year 31.03.2016	% Change
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	during the year
A. Promoter									
1) Indian	†							i i	
a) Individual/ HUF	4839446	0	4839446	75.00	4839446	0	4839446	75.00	0.00
b) Central Govt	0	0	0	0.00	0	0	0	0.00	0.00
,	0	0	0	0.00	0	0	0	0.00	0.00
c) State Govt(s) d) Bodies Corp	0	0	0	0.00	0	0	0	0.00	0.00
e) Banks / FI	0	0	0	0.00	0	0	0	0.00	0.00
f) Any Other	0	0	0	0.00	0	0	0	0	0.00
Sub-total(A)(1):-	4839446	0	4839446	75.00	4839446	0	4839446	75.00	0.00
2) Foreign	4033440		4033440	75.00	4033440		4033440	75.00	0.00
g) NRIs-Individuals	0	0	0	0.00	0	0	0	0.00	0.00
h) Other-Individuals	0	0	0	0.00	0	0	0	0.00	0.00
i) Bodies Corp.	0	0	0	0.00	0	0	0	0.00	0.00
i) Banks / FI	0	0	0	0.00	0	0	0	0.00	0.00
k) Any Other	0	0	0	0.00	0	0	0	0.00	0.00
Sub-total (A)(2):-	0	0	0	0.00	0	0	0	0.00	0.00
B. Public Shareholding	1			0.00				0.00	0.00
1. Institutions									
a) Mutual Funds	0	0	0	0.00	0	0	0	0.00	0.00
b) Banks / Fl	372	667	1039	0.02	372	667	1039	0.02	0.00
c) Central Govt	0/2	007	0	0.00	0/2	0	0	0.00	0.00
d) State Govt(s)	0	0	0	0.00	0	0	0	0.00	0.00
e) Venture Capital Funds	0	0	0	0.00	0	0	0	0.00	0.00
f) Insurance Companies	0	0	0	0.00	0	0	0	0.00	0.00
g) Flls	0	0	0	0.00	0	0	0	0.00	0.00
h) Foreign Venture Capital Funds	0	0	0	0.00	0	0	0	0.00	0.00
i) Others (specify)	0	0	0	0.00	0	0	0	0.00	0.00
Sub-total (B)(1)	372	667	1039	0.02	372	667	1039	0.02	0.00
2. Non Institutions									
a) Bodies Corp.	296124	3202	299326	4.64	300731	3202	303933	4.71	-0.07
b) Individuals									
(i) Individual shareholders holding nominal share capital upto Rs. 1 lakh	430784	94540	525324	8.14	494736	91262	585998	9.08	-0.94
(ii) Individual shareholders holding nominal share capital in excess of Rs 1 lakh	135197	0	135197	2.10	60502	0	60502	0.94	1.16
c) Others (Specify)									
(i) Clearing Members	60	0	60	0.00	783	0	783	0.01	-0.01
(ii) Non-Resident Indians	651479	228	651707	10.10	642575	228	642803	9.96	0.14
(iii) Overseas Corporate Bodies	0	292	292	0.00	0	292	292	0.00	0.00
(iv) Trusts	224	0	224	0.00	86	0	86	0.00	0.00
Sub-total (B)(2)	1513868	98262	1612130	24.98	1499413	94984	1594397	24.71	0.27
Total Public Shareholding (B)=(B)(1)+ (B)(2)	1514240	98929	1613169	25.00	1517518	95651	1613169	25.00	0.00
C. Shares held by Custodian for GDRs & ADRs	0	0	0	0.00	0	0	0	0.00	0.00
Grand Total (A+B+C)	6353686	98929	6452615	100.00	6356964	95651	6452615	100.00	0.00



### ATTACHMENT D

### ii. Shareholding of Promoters

			ng at the be ear - 01.04.2	ginning of the 015	Shareholdi	ng at the er - 31.03.201	nd of the year 6	% change in share-
Sr. No	Shareholder's Name	No. of Shares	% of total Shares of the company	%of Shares Pledged / encumbered to total shares	No. of Shares	% of total Shares of the company	%of Shares Pledged / encumbered to total shares	holding during the year
1.	Mr. Arun Bharat Ram jointly with Mr. Ashish Bharat Ram jointly with Mr. Kartik Bharat Ram	12,09,863	18.75	0.00	12,09,863	18.75	0.00	0.00
2.	Mr. Arun Bharat Ram jointly with Mr. Kartik Bharat Ram jointly with Mr. Ashish Bharat Ram	12,09,863	18.75	0.00	12,09,863	18.75	0.00	0.00
3.	Mr. Ashish Bharat Ram jointly with Mr. Kartik Bharat Ram	12,09,860	18.75	0.00	12,09,860	18.75	0.00	0.00
4.	Mr. Kartik Bharat Ram jointly with Mr. Ashish Bharat Ram	12,09,860	18.75	0.00	12,09,860	18.75	0.00	0.00
	Total	48,39,446	75.00	0.00	48,39,446	75.00	0.00	0.00

### ATTACHMENT E

iii. Change in Promoters' Shareholding - NIL

### ATTACHMENT F

### iv. Shareholding Pattern of top ten Shareholders (Other than Directors, Promoters and Holders of GDRs and ADRs)

Sr. No	Shareholder's Name	Shareholding		Date	Increase/ De- crease in Share-	Reason	Cumulati ing duri year (01/ to 31/03	ing the 04/2015
		No. of Shares at the beginning (01/04/2015) / end of the year (31/03/2016)	% of total Shares of the compa- ny		holding		No. of Shares	% of total Shares of the com- pany
1	KESWANI HARESH	314,860	4.88	1-Apr-15				
				12-Jun-15	1	Transfer	314,861	4.88
		314,861	4.88	31-Mar-16			314,861	4.88
2		314,002	4.87	1-Apr-15				
	KIRPALANI			16-Oct-15	(1,268)	Transfer	312,734	4.85
		310157	4.81	31-Mar-16	(2,577)	Transfer	310,157	4.81



Sr. No	Shareholder's Name	Sharehold	Shareholding		De- crease in Share-	Reason	Cumulati ing duri year (01/ to 31/03	ng the 04/2015
		No. of Shares at the beginning (01/04/2015) / end of the year (31/03/2016)	% of total Shares of the compa- ny		holding		No. of Shares	% of total Shares of the com- pany
3	IL AND FS TRUST CO LTD	258,263	4.00	1-Apr-15				
		,		10-Apr-15	976	Transfer	259,239	4.02
				17-Apr-15	629	Transfer	259,868	4.03
				24-Apr-15	1867	Transfer	261,735	4.06
				1-May-15	1002	Transfer	262,737	4.07
				15-May-15	120	Transfer	262,857	4.07
				22-May-15	555	Transfer	263,412	4.08
				5-Jun-15	200	Transfer	263,612	4.09
				12-Jun-15	1249	Transfer	264,861	4.10
				19-Jun-15	100	Transfer	264,961	4.11
				10-Jul-15	(10,491)	Transfer	254,470	3.94
				24-Jul-15	36	Transfer	254,506	3.94
				31-Jul-15	704	Transfer	255,210	3.96
				14-Aug-15	302	Transfer	255,512	3.96
				28-Aug-15	2194	Transfer	257,706	3.99
				9-Oct-15	1504	Transfer	259,210	4.02
				22-Jan-16	2541	Transfer	261,751	4.06
				29-Jan-16	275	Transfer	262,026	4.06
				19-Feb-16	2967	Transfer	264,993	4.11
		269,726	4.18	31-Mar-16	4733	Transfer	269,726	4.18
4	KUMARA B SWAMY	37,030	0.57	1-Apr-15				
		37,030	0.57	31-Mar-16	-	-	37,030	0.57
5	KAVI KAPUR	32,196	0.50	1-Apr-15				
				25-Sep-15	1197	Transfer	33,393	0.52
				8-Jan-16	(6,000)	Transfer	27,393	0.42
				12-Feb-16	(5,000)	Transfer	22,393	0.35
				26-Feb-16	3079	Transfer	25,472	0.39
				4-Mar-16	(1,000)	Transfer	24,472	0.38
				25-Mar-16	(1,000)	Transfer	23,472	0.36
		23,472	0.36	31-Mar-16	-	-	23,472	0.36
6	V RAJAM	19,467	0.30	1-Apr-15	,,_,			
				10-Apr-15	(10)	Transfer	19,457	0.30
				24-Apr-15	(400)	Transfer	19,057	0.30
				1-May-15	(15)	Transfer	19,042	0.30
				12-Jun-15	(187)	Transfer	18,855	0.29
				24-Jul-15	(300)	Transfer	18,555	0.29
				21-Aug-15	(40)	Transfer	18,515	0.29
				4-Sep-15	(68)	Transfer	18,447	0.29
				18-Sep-15	(440)	Transfer	18,007	0.28
				16-Oct-15	(300)	Transfer	17,707	0.27
				31-Dec-15	157	Transfer	17,709	0.27
		17000	0.00	22-Jan-16	157	Transfer	17,866	0.28
		17,866	0.28	31-Mar-16			17,866	0.28



Sr. No	Shareholder's Name			Date	Increase/ De- crease in Share-	Reason	Cumulati ing duri year (01/ to 31/03	ng the 04/2015
		No. of Shares at the beginning (01/04/2015) / end of the year (31/03/2016)	% of total Shares of the compa- ny		holding		No. of Shares	% of total Shares of the com- pany
7	MORGAN STANLEY ASIA	0	0.00	1-Apr-15				
	(SINGAPORE) PTE.			24-Jul-15	911	Transfer	911	0.01
				31-Jul-15	1284	Transfer	2,195	0.03
				7-Aug-15	390	Transfer	2,585	0.04
				28-Aug-15	250	Transfer	2,835	0.04
				4-Sep-15	1470	Transfer	4,305	0.07
				11-Sep-15	372	Transfer	4,677	0.07
				16-Oct-15	4429	Transfer	9,106	0.14
				23-Oct-15	1494	Transfer	10,600	0.16
				19-Feb-16	299	Transfer	10,899	0.17
				26-Feb-16	2351	Transfer	13,250	0.21
		13,250	0.21	31-Mar-16		Transfer	13,250	0.21
8	LOK NATH SOOD	23,500	0.36	1-Apr-15				
				15-May-15	2,339	Transfer	25,839	0.40
		12,919	0.20	31-Mar-16	(12,920)	Transfer	12,919	0.20
9	P MALLIGA	11,644	0.18	1-Apr-15				
				19-Jun-15	(212)	Transfer	11,432	0.18
				10-Jul-15	(135)	Transfer	11,297	0.18
				24-Jul-15	(250)	Transfer	11,047	0.17
				21-Aug-15	(140)	Transfer	10,907	0.17
				4-Sep-15	(48)	Transfer	10,859	0.17
				18-Sep-15	(240)	Transfer	10,619	0.16
				16-Oct-15	(200)	Transfer	10,419	0.16
				15-Jan-16	30	Transfer	10,449	0.16
				12-Feb-16	25	Transfer	10,474	0.16
		10,474	0.16	31-Mar-16			10,474	0.16
10	V ARULJOTHI	9,184	0.14	1-Apr-15	-			
				3-Jul-15	(800)	Transfer	8,384	0.13
				18-Sep-15	(200)	Transfer	8,184	0.13
				8-Jan-16	(10)	Transfer	8,174	0.13
				15-Jan-16	76	Transfer	8,250	0.13
				12-Feb-16	784	Transfer	9,034	0.14
				19-Feb-16	1	Transfer	9,035	0.14
				26-Feb-16	130	Transfer	9,165	0.14
		9,165	0.14	31-Mar-16			9,165	0.14

Beginning (01/04/2015)   Shares of the company   Shares of the year (31/03/2016)	Sr. No	Shareholder's Name	Sharehold	ling	Date	Increase/ De- crease in Share-	Reason	Cumulating duri year (01/ to 31/03	ng the 04/2015
19-Jun-15 (245) Transfer 8,105 0.1  18-Sep-15 (437) Transfer 7,668 0.1  16-Oct-15 (100) Transfer 7,568 0.1  31-Dec-15 25 Transfer 7,593 0.1  7,593 0.12 31-Mar-16 Transfer 7,593 0.1  12 S P VADIVELU* 11360 0.18 1-Apr-15  10-Apr-15 1 Transfer 11,361 0.1  24-Apr-15 (1,684) Transfer 9,677 0.1  15-May-15 (200) Transfer 9,477 0.1  5-Jun-15 (192) Transfer 9,285 0.1  12-Jun-15 (600) Transfer 8,685 0.1  12-Jun-15 (316) Transfer 7,685 0.1  24-Jul-15 (316) Transfer 7,685 0.1  31-Jul-15 (300) Transfer 7,069 0.1  4-Sep-15 (23) Transfer 7,046 0.1  18-Sep-15 (270) Transfer 6,776 0.1			Shares at the beginning (01/04/2015) / end of the year (31/03/2016) total Shares of the company				% of total Shares of the com- pany		
18-Sep-15	11	M RADHA *	8,350	0.13	1-Apr-15	-			
16-Oct-15					19-Jun-15	(245)	Transfer	8,105	0.13
31-Dec-15   25   Transfer   7,593   0.1.     7,593   0.12   31-Mar-16   Transfer   7,593   0.1.     12   S P VADIVELU*   11360   0.18   1-Apr-15   1   Transfer   11,361   0.1.     24-Apr-15   (1,684)   Transfer   9,677   0.1.     15-May-15   (200)   Transfer   9,477   0.1.     5-Jun-15   (192)   Transfer   9,285   0.1.     12-Jun-15   (600)   Transfer   8,685   0.1.     3-Jul-15   (1,000)   Transfer   7,685   0.1.     24-Jul-15   (316)   Transfer   7,369   0.1.     31-Jul-15   (300)   Transfer   7,069   0.1.     4-Sep-15   (23)   Transfer   7,046   0.1.     18-Sep-15   (270)   Transfer   6,468   0.1.					18-Sep-15	(437)	Transfer	7,668	0.12
7,593 0.12 31-Mar-16 Transfer 7,593 0.1.  12 S P VADIVELU*  11360 0.18 1-Apr-15					16-Oct-15	(100)	Transfer	7,568	0.12
12 S P VADIVELU*  11360 0.18 1-Apr-15  10-Apr-15 1 Transfer 11,361 0.1  24-Apr-15 (1,684) Transfer 9,677 0.1  15-May-15 (200) Transfer 9,477 0.1  5-Jun-15 (192) Transfer 9,285 0.1  12-Jun-15 (600) Transfer 8,685 0.1  3-Jul-15 (1,000) Transfer 7,685 0.1  24-Jul-15 (316) Transfer 7,369 0.1  31-Jul-15 (300) Transfer 7,069 0.1  4-Sep-15 (23) Transfer 7,046 0.1  18-Sep-15 (270) Transfer 6,776 0.1  16-Oct-15 (308) Transfer 6,468 0.1					31-Dec-15	25	Transfer	7,593	0.12
10-Apr-15			7,593	0.12	31-Mar-16		Transfer	7,593	0.12
24-Apr-15 (1,684) Transfer 9,677 0.1  15-May-15 (200) Transfer 9,477 0.1  5-Jun-15 (192) Transfer 9,285 0.1  12-Jun-15 (600) Transfer 8,685 0.1  3-Jul-15 (1,000) Transfer 7,685 0.1  24-Jul-15 (316) Transfer 7,369 0.1  31-Jul-15 (300) Transfer 7,069 0.1  4-Sep-15 (23) Transfer 7,046 0.1  18-Sep-15 (270) Transfer 6,776 0.1  16-Oct-15 (308) Transfer 6,468 0.1	12	S P VADIVELU*	11360	0.18	1-Apr-15				
15-May-15   (200)   Transfer   9,477   0.1     5-Jun-15   (192)   Transfer   9,285   0.1     12-Jun-15   (600)   Transfer   8,685   0.1     3-Jul-15   (1,000)   Transfer   7,685   0.1     24-Jul-15   (316)   Transfer   7,369   0.1     31-Jul-15   (300)   Transfer   7,069   0.1     4-Sep-15   (23)   Transfer   7,046   0.1     18-Sep-15   (270)   Transfer   6,776   0.1     16-Oct-15   (308)   Transfer   6,468   0.1					10-Apr-15	1	Transfer	11,361	0.18
5-Jun-15 (192) Transfer 9,285 0.1  12-Jun-15 (600) Transfer 8,685 0.1  3-Jul-15 (1,000) Transfer 7,685 0.1  24-Jul-15 (316) Transfer 7,369 0.1  31-Jul-15 (300) Transfer 7,069 0.1  4-Sep-15 (23) Transfer 7,046 0.1  18-Sep-15 (270) Transfer 6,776 0.1  16-Oct-15 (308) Transfer 6,468 0.1					24-Apr-15	(1,684)	Transfer	9,677	0.15
12-Jun-15 (600) Transfer 8,685 0.1  3-Jul-15 (1,000) Transfer 7,685 0.1  24-Jul-15 (316) Transfer 7,369 0.1  31-Jul-15 (300) Transfer 7,069 0.1  4-Sep-15 (23) Transfer 7,046 0.1  18-Sep-15 (270) Transfer 6,776 0.1  16-Oct-15 (308) Transfer 6,468 0.1					15-May-15	(200)	Transfer	9,477	0.15
3-Jul-15 (1,000) Transfer 7,685 0.1.  24-Jul-15 (316) Transfer 7,369 0.1  31-Jul-15 (300) Transfer 7,069 0.1  4-Sep-15 (23) Transfer 7,046 0.1  18-Sep-15 (270) Transfer 6,776 0.1  16-Oct-15 (308) Transfer 6,468 0.1					5-Jun-15	(192)	Transfer	9,285	0.14
24-Jul-15 (316) Transfer 7,369 0.1   31-Jul-15 (300) Transfer 7,069 0.1   4-Sep-15 (23) Transfer 7,046 0.1   18-Sep-15 (270) Transfer 6,776 0.1   16-Oct-15 (308) Transfer 6,468 0.1					12-Jun-15	(600)	Transfer	8,685	0.13
31-Jul-15 (300) Transfer 7,069 0.1   4-Sep-15 (23) Transfer 7,046 0.1   18-Sep-15 (270) Transfer 6,776 0.1   16-Oct-15 (308) Transfer 6,468 0.1					3-Jul-15	(1,000)	Transfer	7,685	0.12
4-Sep-15 (23) Transfer 7,046 0.1 18-Sep-15 (270) Transfer 6,776 0.1 16-Oct-15 (308) Transfer 6,468 0.1					24-Jul-15	(316)	Transfer	7,369	0.11
18-Sep-15 (270) Transfer 6,776 0.1 16-Oct-15 (308) Transfer 6,468 0.1					31-Jul-15	(300)	Transfer	7,069	0.11
16-Oct-15 (308) Transfer 6,468 0.1					4-Sep-15	(23)	Transfer	7,046	0.11
					18-Sep-15	(270)	Transfer	6,776	0.11
					16-Oct-15	(308)	Transfer	6,468	0.10
8-Jan-16   (738)   Transfer   5,730   0.0					8-Jan-16	(738)	Transfer	5,730	0.09
22-Jan-16 100 Transfer 5,830 0.0					22-Jan-16	100	Transfer	5,830	0.09
5-Feb-16 295 Transfer 6,125 0.0					5-Feb-16	295	Transfer	6,125	0.09
12-Feb-16 48 Transfer 6,173 0.1					12-Feb-16	48	Transfer	6,173	0.10
19-Feb-16 38 Transfer 6,211 0.1					19-Feb-16	38	Transfer	6,211	0.10
6211 0.10 31-Mar-16 6,211 0.1			6211	0.10	31-Mar-16			6,211	0.10

<sup>\*</sup> Ceased to be in the list of top 10 shareholders as on 31-03-2016. The same is reflected above since the shareholder was one of the Top 10 shareholder as on 01-04-2015.

### ATTACHMENT G

### v. Shareholding of Directors and Key Managerial Personnel

Sr. No	Shareholder's Name	Shareholding		Date	Increase/ Decrease in Shareholding	Reason	Cumulative Hole the ye (01/04/2015 to 3	ar
		No. of Shares at the beginning (01/04/2015) / end of the year (31/03/2016)	% of total Shares of the com- pany		No. of Shares		No. of Shares	% of total Shares of the company
1	Mr. Kartik Bharat Ram jointly with Mr. Ashish Bharat Ram	12,09,860	18.75	01-Apr-15 31-Mar-16	0	Nil move- ment during the year	12,09,860	18.75

### ATTACHMENT H

### V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/accrued but not due for payment as on 31 March, 2016

(Rs./Lakhs)

	Secured Loan ex- cluding Deposits	Unsecured Loan	Deposits*	Total Indebteness
Indebtedness as at the beginning of the financial year (1.4.2015)				
i) Principal Amount	-	-	1.90	1.90
ii) Interest Due but not paid	-	-	-	-
iii) Interest Accrued but not due	-	-		
Total (i+ii+iii)	-	-	1.90	1.90
Change in indebtedness during the financial year	-	-		
Addition	-	-		
Reduction	-	-	(1.39)	(1.39)
Change in Interest Accrued	-	-		
Net Change	-	-	(1.39)	(1.39)
Indebtedness as at the end of the financial year (31.3.2016)	-	-		
i) Principal Amount	-	-	0.51	0.51
ii) Interest Due but not paid	-	-	-	-
iii) Interest Accrued but not due	-	-		
Total (i+ii+iii)	-	-	0.51	0.51

<sup>\*</sup>Unclaimed deposits including interest.



### ATTACHMENT I

### VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

### A. Remuneration to Managing Director, Whole-time Director and/or Manager

(Rs./Lakhs)

		Name of MD/WTD/Manager	Total Amount	
S.No.	Particulars of Remuneration	Mr. Rajat Lakhanpal, Whole Time Director, Chief Financial Officer and Company Secretary		
1	Gross Salary			
	a) Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	33.09	33.09	
	b) Value of perquisites u/s 17(2) of the Income – tax Act, 1961	0.57	0.57	
	c) Profits in lieu of salary u/s 17(3) of the Income-tax Act, 1961	-	-	
2	Stock Option	-	-	
3	Sweat Equity	-	-	
4	Commission	-	-	
	- As % of profit	-		
	- Others	-	-	
5	Others	2.45	2.45	
	TOTAL (A)	36.11	36.11	
	Ceiling as per the Act  Rs. 150.00 lakhs (being 5% of the net profits of the Comparation Calculated as per Section 197 of the Companies Act, 2013)			

### ATTACHMENT J

### VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

### A. Remuneration to other Directors

(Rs./Lakhs)

S. No.	Particulars of Remuneration	Kartik Bharat Ram	Mukul Khandelwal	Amitav Virmani	Dhirendra Datta	Vasvi Bharat Ram	Total
1	Independent Directors						
	-Fee for attending Board / committee meetings	-	0.17	0.32	0.22	-	0.71
	-Commission	-	-	-	-	-	-
	-Others	-	-	-	-	-	-
2	Other Non-Executive Directors						
	-Fee for attending Board / committee meetings	0.30	-	-	-	0.32	0.62
	-Commission	-	-	-	-	-	-
	-Others	-	-	-	-	-	-
	TOTAL (B)=(1+2)	0.30	0.17	0.32	0.22	0.32	1.33
	Ceiling as per the Act	Rs. 30.00 lakhs (being 1% of the net profits of the Company calculated as per Section 197 of the Companies Act, 2013)					
	TOTAL MANAGERIAL RE- MUNERATION*	37.44					
	Overall Ceiling as per the Act		Rs. 330.00 lakhs (being 11% of the net profits of the Company calculated as per Section 197 of the Companies Act, 2013)				

<sup>\*</sup> Total remuneration to Whole-time Director, Chief Financial Officer and Company Secretary and other Directors.



### ATTACHMENT K

### VII. PENALTIES/PUNISHMENT/COMPOUNDING OF OFFENCES

Туре	Section of the Companies Act	Brief Description	Details of Penal- ty/ punishment/ compounding fees imposed	Authority (RD/ NCLT/ COURT)	Appeal made, if any (give details)		
COMPANY							
Penalty							
Punishment			NIL				
Compounding							
DIRECTORS							
Penalty							
Punishment	NIL						
Compounding	]						
OTHER OFFICERS IN	OTHER OFFICERS IN DEFAULT						
Penalty							
Punishment	NIL						
Compounding							



### MANAGEMENT DISCUSSION AND ANALYSIS

## FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

During the year the Company had earned income by way of dividend, gain on sale of investments and interest received on tax refund amounting to Rs. 30.17 crores. Net profit for the year amounted to Rs. 29.50 crores as compared to Rs. 29.58 crores in the previous year. The share capital of the company as on 31st March, 2016 stood at Rs. 19.37 crores and Reserves and Surplus at Rs. 472.65 crores (including capital reserve of Rs. 203.45 crores).

#### **OUTLOOK**

#### **Major Activities**

The Company is a Core Investment Company (CIC) within the meaning of Core Investment Companies (Reserve Bank) Directions, 2011 which does not require registration with Reserve Bank of India under the said Directions.

SRF Limited, a listed company is a subsidiary of the Company. SRF has businesses ranging from technical textiles, refrigerant gases, speciality chemicals and packaging films and has presence in Thailand and South Africa in one or more of these businesses.

The Company has four wholly owned subsidiaries viz. KAMA Realty (Delhi) Ltd. which is a company engaged in the business of acquisition and renting of properties, Shri Educare Ltd. which is engaged in the field of education, Shri Educare Maldives Pvt. Ltd. (a Wholly owned subsidiary of Shri Educare Ltd.) having a public private partnership with Government of Maldives for management of a Government School and SRF Transnational Holdings Ltd., a registered non-deposit taking NBFC engaged in the business of investment in shares and other securities.

The Company would continue to consolidate its stake in SRF and the aforesaid subsidiaries.

### **Future Prospects**

#### SRF Ltd. and its subsidiaries

The business prospects of SRF Ltd. and its subsidiaries has been discussed in the Management Discussion and Analysis forming part of the Board's Report of that company in the Annual Report for 2015-16 which is available on its website www.srf.com.

#### Other subsidiaries

### Shri Educare Ltd. (SEL)

During the year, SEL added two play schools in New Delhi, one Play School in Lucknow, one Play School in Gurgaon, one K-12 School in Palava and one K-12 in Rohtak to the portfolio of schools being managed by SEL.

Going forward, SEL plans to continue to expand in the school consultancy vertical, where the demand for quality schools,

both in India and abroad, continues to be high. SEL plans to leverage this demand and plan to increase the number of schools under consultancy by at least four in 2016-17.

During the year, SEL has earned a revenue of Rs. 9.51 Crores mainly on account of project management fees and student fees and a profit after tax of Rs. 0.54 Crores (Including Deferred Tax).

### Shri Educare Maldives Pvt. Ltd. (SEMPL)

SEMPL is managing a school in a public-private partnership with Maldives Government. This school is now a financially self-sufficient school and this has been possible because the school has managed to establish itself as one of the best school in Maldives.

During 2015-16, SEMPL has earned a revenue of MVR 3.32 Crores (Rs. 13.78 Crores) mainly on account of tuition fees and made a loss of MVR 0.0027 Crores (Rs. 0.02 Crores).

#### KAMA Realty (Delhi) Ltd. (KRDL)

KRDL is a company engaged in acquisition and rental of properties. During 2015-16, KRDL has earned a revenue of Rs. 12.85 Crores mainly on account of rental and interest income and profit after tax of Rs. 7.57 Crores.

### SRF Transnational Holdings Ltd. (SRFT)

SRFT is a registered non deposit taking NBFC engaged in the business of investment in shares and securities. During 2015-16, SRFT has earned a revenue of Rs. 7.93 Crores mainly on account of dividend and interest income and profit after tax of Rs. 4.09 Crores.

### **OPPORTUNITIES AND THREATS**

The Company holds significant investment in shares of SRF Ltd. The value of these investments is dependent on the performance of the investee company.

### **RISKS AND CONCERNS**

The Company is mainly exposed to the risk of reduction in value of investments in shares of SRF Ltd. due to fall in the share price and Investee Company's performance.

### ADEQUACY OF INTERNAL CONTROL SYSTEM

Your Company's internal control systems and procedures are commensurate with the size of operations and adequate enough to meet the objectives of efficient use and safeguarding of assets, compliance with statutes, policies and procedures and proper recording of transactions.

### **CAUTIONARY STATEMENT**

The Statement in this Management Discussion and Analysis Report describing the Company's outlook, projections, estimates, expectations or predictions may be "Forward looking Statements" within the meaning of applicable securities laws or regulations. Actual results could differ materially from those expressed or implied.

### **Report on Corporate Governance-2016**

### Philosophy of the Company on Corporate Governance

For KAMA Holdings Limited (KAMA), good corporate governance means adoption of best practices to ensure that the Company operates not only within the regulatory framework, but is also guided by broader business ethics. The adoption of such corporate practices — based on transparency and proper disclosures — ensures accountability of the persons in charge of the Company and brings benefits to investors, customers, creditors, employees and the society at large.

### **Board of Directors**

#### Composition of the Board

As on 31 March 2016, KAMAs' Board consisted of six Directors. One Director is executive of the Company, three are independent and two are non-executive promoters. Table 1 gives the details of the Board during the year 2015-16

Table 1: Composition of the Board of Directors of KAMA Holdings Ltd.

SI. No.	Name of Director	Category of Director	No. of other Director- ships* (other than KAMA)	No. of Board-level Committees -where chairperson or membe (including KAMA)	
				Chairperson	Member
1	Mr Kartik Bharat Ram	Non-Executive Chairman, promoter	2	-	5
2	Mr Rajat Lakhanpal	Executive	1	-	2
3	Mr Mukul Khandelwal	Independent	-	1	1
4	Mr Amitav Virmani	Independent	2	1	4
5	Mr Dhirendra Datta	Independent	2	2	1
6	Ms Vasvi Bharat Ram	Non- Executive, promoter	-	1	2

Mr. Kartik Bharat Ram and Ms. Vasvi Bharat Ram are related to each other.

\* Directorship in Foreign companies, Indian private limited companies and companies under Section 8 of the Companies Act, 2013 are not included.

Independent Directors on the Board are Non-Executive Directors.

Our definition of 'Independence' of Directors is derived from Regulation 16 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and Section 149(6) of the Companies Act, 2013. Based on the confirmation / disclosures received from the Directors and on evaluation of the relationships disclosed, all Non-Executive Directors other than Mr. Kartik Bharat Ram and Ms. Vasvi

Bharat Ram are Independent in terms of Regulation 16 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 149(6) of the Companies Act, 2013.

None of the Directors is a member of more than ten Board level committees nor are they Chairman of more than five committees in which they are members.

### **Independent Directors' Meeting**

In accordance with the applicable provisions of Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 a meeting of the Independent Directors of the Company was held on February 13, 2016, without the attendance of Non-Independent Directors and members of the management.

#### **Familiarisation Programme**

Your Company has put in place familiarisation programme for all its Directors including the Independent Directors with regard to their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, the business models of the Company etc. and the familiarisation programme for the Independent Directors is available on the website of the Company <a href="https://www.kamaholdings.com">www.kamaholdings.com</a>

### **Number of Board Meetings**

During 2015-16, the Board of Directors met five times on the dates as referred below in Table 2. The gap between any two Board meetings did not exceed four months.

Table 2: Attendance of directors in Board Meetings and Annual General Meeting (AGM) held during the year in 2015-16

Name of	Date	of Board	pard Meeting and Attendance of Directors			At- tend-
the Director	May 30, 2015	August 10, 2015	Novem- ber 13, 2015	Febru- ary 13, 2016	Febru- ary 19, 2016	ed last AGM
Mr Kartik Bharat Ram	Yes	Yes	Yes	Yes	Yes	Yes
Mr Rajat Lakhanpal	Yes	Yes	Yes	Yes	Yes	Yes
Mr Mukul Khandelwal	No	Yes	Yes	Yes	Yes	No
Mr Amitav Virmani*	Yes	Yes	Yes	Yes	No	No
Mr Dhiren- dra Datta	Yes	Yes	Yes	Yes	Yes	Yes
Ms Vasvi Bharat Ram	Yes	Yes	Yes	Yes	Yes	Yes

<sup>\*</sup> Mr Amitav Virmani is the Chairman of Company's Audit Committee



#### **Remuneration of Directors**

Table 3 gives the remuneration paid or payable to the Directors.

Table 3: Remuneration Paid or Payable to Directors during 2015-16

(Rs./Lacs)

Name of Director	Salary & Perquisites#	Sitting fees for Board and Committee meetings*	Deferred Benefits (PF and superannuation)@	Terminal Benefits	Total
Mr Kartik Bharat Ram	-	0.30	-	-	0.30
Mr Rajat Lakhanpal	33.76		2.45	-	36.21
Mr Mukul Khandelwal	-	0.17	-	-	0.17
Mr Amitav Virmani	-	0.32	-	-	0.32
Mr Dhirendra Datta	-	0.22	-	-	0.22
Ms Vasvi Bharat Ram		0.32			0.32
Total	33.76	1.33	2.45	-	37.54

<sup>\*</sup> Includes sitting fee for attending the meetings of the Board of Director and Committee Meetings including non-statutory Committees of Directors

@ As there is global contribution to gratuity fund, the amount applicable to an individual employee is not ascertainable and accordingly, contribution to gratuity fund in respect of directors has not been considered above. Further, the liability on account of compensated absences in respect of directors has not been considered above, since the provision is based on an actuarial basis for the company as a whole.

None of the employees is related to any of the Directors.

The criteria of making payment to Non-Executive Directors has been disclosed in nomination appointment and remuneration policy which forms a part of the Boards' Report and has also been disclosed on the website of the Company www.kamaholdings.com

**Table 4: Details of Service Contracts** 

Name of Director Tenure		Notice Period	Severance Fee
Mr Rajat Lakhanpal	5 years w.e.f. 1st April, 2013	1 month by either party	Nil

### Shareholding of non-executive Directors

As on March 31, 2016, Mr Kartik Bharat Ram holds 12,09,860 fully paid equity shares and 31,94,325 fully paid up 8% Non-cumulative Redeemable Preference Shares of Rs. 10 each. None of the other non-executive director holds any shares of the Company.

### Information Supplied to the Board

The Board has complete access to all information with the Company. Inter-alia, the following information is regularly provided to the Board as a part of the agenda papers well in advance of the Board meetings or is tabled in the course of the Board meeting:

- Annual operating plans & budgets and any update thereof.
- Capital budgets and any updates thereof.
- Quarterly results for the Company and operating divisions and business segments.
- Minutes of the meetings of the audit committee and other committees of the Board.
- Information on recruitment and remuneration of senior officers just below the level of Board, including the appointment or removal of Chief Financial Officer and Company Secretary.
- Materially important show cause, demand, prosecution notices and penalty notices.
- Fatal or serious accidents, dangerous occurrences, any material effluent or pollution problems.
- Any material default in financial obligations to and by the company, or substantial non-payment for goods sold by the company.
- Any issue, which involves possible public or product liability claims of substantial nature, including any judgement or
  order which, may have passed strictures on the conduct of the Company or taken an adverse view regarding another
  enterprise that can have negative implications on the Company.

<sup>#</sup> Value of perquisites on actual basis.

# KAMA Holding

- Details of any joint venture or collaboration agreement
- Transactions that involve substantial payment towards goodwill, brand equity or intellectual property.
- Significant labour problems and their proposed solutions. Any significant development in human resources / industrial relations front like signing of wage agreement, implementation of voluntary retirement scheme, etc.
- Sale of material nature of investments, subsidiaries, assets, which is not in the normal course of business.
- Quarterly details of foreign exchange exposures and the steps taken by management to limit the risks of adverse exchange rate movement, if material.
- Non-compliance of any regulatory, statutory nature or listing requirements and shareholders service such as non-payment of dividend, delay in share transfer, etc.

In addition to the above, the Board is also provided with the information as required by Companies Act, 2013.

The Board periodically reviews compliance reports of all laws applicable to the company, prepared by the company as well as steps taken by the company to rectify instances of noncompliances.

As per Regulation 24 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the minutes of the Board meetings of a company's unlisted subsidiary companies and a statement of all significant transactions and arrangements entered into by the unlisted subsidiary companies are required to be placed before the Board.

SRF Ltd. which is a company listed on BSE Limited and National Stock Exchange Limited is a subsidiary of the Company. Consequently, the subsidiaries of SRF Ltd. all of whom are unlisted are also subsidiaries of the Company. As per Explanation 7 to Regulation 24 of the Listing Regulations where a listed holding company has a listed subsidiary which is itself a holding company, the provisions of Regulation 24 of the Listing Regulations shall apply to the listed subsidiary insofar as its subsidiaries are concerned.

As such the information relating to the unlisted subsidiaries of SRF Ltd. were placed before the Board of that company.

### **Code of Conduct**

The Company's Board has laid down a code of conduct for all Board members and senior management of the company. The Code of Conduct is available on the website of the Company, <a href="https://www.kamaholdings.com">www.kamaholdings.com</a>. All Board members have affirmed compliance with the code of conduct. A declaration signed by the Whole-time Director, Chief Financial Officer & Company Secretary to this effect is given at the end of this report.

### **Risk Management**

The Company has laid down procedures to inform the Board members about the risk assessment and minimization procedures. These procedures are being periodically reviewed to ensure that management controls risk through means of a properly defined framework.

#### Statutory Committees of the Board

#### a) Audit Committee

#### i) Terms of Reference

The terms of reference of the Audit Committee are wide enough covering the matters as per the guidelines set out in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Section 177 of the Companies Act, 2013. These broadly includes approval of annual internal audit plan, review of financial reporting systems, ensuring compliance with regulatory guidelines, discussions on quarterly, half yearly and annual financial results, interaction with statutory and internal auditors, recommendation for appointment, remuneration and term of auditors, examination of financial statements and auditors' report thereon, review the functioning of the Whistle Blower Mechanism, review and monitor the auditor's independence and performance and effectiveness of audit process, approval or any subsequent modification of transactions of the company with related parties, scrutiny of inter-corporate loans and investments, valuation of undertakings or assets of the company, wherever it is necessary, evaluation of internal financial controls and risk management systems and reviewing with the management adequacy of internal control system.

In addition, the Committee also mandatorily reviews:

- Management discussion and analysis of financial condition and results of operations;
- Statement of significant related party transactions (as defined by the Audit Committee), submitted by management;
- Management letters / letters of internal control weaknesses issued by the statutory auditors;
- Internal audit reports relating to internal control weaknesses; and
- The appointment, removal and terms of remuneration of the Internal auditor shall be subject to review by the Audit Committee.

Statement of deviations:

- (a) Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).
- (b) Annual statement of funds utilized for purposes other than those stated in the offer document/ prospectus/notice in terms of Regulation 32(7).

### Composition of Audit Committee and Attendance of members in Audit Committee Meeting held during the year

As on March 31, 2016, the Audit Committee of KAMA comprised of three Directors all of whom are independent. The constitution of the Committee meets the requirements of Section 177 of the Companies Act, 2013, as well as Regulation 18 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.



Table 5 provides details of the Audit Committee meetings held during the year 2015-16 and attendance of its members.

Table 5: Attendance Record of Audit Committee Meetings during 2015-16

Name of Members	Category	Date of Audit Committee Meeting and Attendance of Members				
		30 May, 2015	10 August, 2015	13 November, 2015	13 February, 2016	
Mr Amitav Virmani (Chairman)	Independent, Non-Executive	Yes	Yes	Yes	Yes	
Mr Mukul Khandelwal	Independent, Non-Executive	No	Yes	Yes	Yes	
Mr Dhirendra Datta	Independent, Non-Executive	Yes	Yes	Yes	Yes	

All the members of the Audit Committee are financially literate while Mr Amitav Virmani, Chairman of the Audit committee is a holder of Master's degree in Business Administration from University of North Carolina and has experience in the area of marketing and general management. Mr Rajat Lakhanpal, Whole time Director, Chief Financial Officer & Company Secretary, is the Secretary to the Committee.

#### b) Nomination and Remuneration Committee

#### i) Terms of Reference

The terms of reference of the Committee are wide enough covering the matters specified in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Companies Act, 2013 and terms of reference of the Committee briefly are as under:

- Formulation of the criteria for determining qualifications, positive attributes and independence of a director.
- Formulation of criteria for evaluation of Independent Directors and the Board
- Devising a policy on Board diversity.
- Formulation of policies for remuneration to Directors, Key Managerial Personnel, Senior Management Personnel and functional heads.
- Identification and recommendation to Board of persons who are qualified to become Directors, Key Managerial Personnel, Senior Management Personnel and functional heads in accordance with the criteria laid down.
- Recommend to the Board on appointment and removal of Directors, Key Managerial Personnel, Senior Management Personnel and functional heads.
- Evaluation of the performance of Directors (other than independent directors).
- Evaluation of the performance of independent directors and make recommendations to Board.
- Evaluation of the performance of Key Management Personnel, Senior management personnel and functional heads as a team.
- To oversee succession planning for Board of

- Directors, Key Managerial Personnel, Senior Management Personnel and Functional Heads.
- Formulation of criteria for making payment to nonexecutive Directors.

### Composition of Nomination and Remuneration Committee and Attendance of members in the meetings of the Nomination and Remuneration Committee held during the year

As on March 31, 2016, this Committee comprised three Directors, Mr Mukul Khandelwal (Chairman), Mr Amitav Virmani and Ms Vasvi Bharat Ram, majority of whom are independent. The constitution of the Committee meets the requirements of Section 178 of the Companies Act, 2013.

Table 6 provides details of the Nomination and Remuneration Committee meetings held during the year 2015-16 and attendance of its members.

Table 6: Attendance Record of Nomination and Remuneration Committee Meetings during 2015-16

Name of Mem- bers	Category	Date of NRC Meeting and Atten- dance of Members
		May 30, 2015
Mr Mukul Khandel- wal (Chairman)	Independent, Non-Executive	No
Mr Amitav Virmani	Independent, Non-Executive	Yes
Ms Vasvi Bharat Ram	Non-executive, promoter	Yes

## iii) Annual Evaluation of Board, Committees and Individual Directors

Pursuant to the provision of the Companies Act, 2013, Listing Regulations and as per the Nomination, Appointment and Remuneration Policy, the Board of Directors/ Independent Directors/Nomination & Remuneration Committee ("NRC") (as applicable) has undertaken an evaluation of its own performance, the

performance of its Committees and of all the individual Directors including the Chairman of the Board of Directors based on various parameters relating to roles, responsibilities and obligations of the Board, effectiveness of its functioning, contribution of Directors at meetings and the functioning of its Committees.

Performance evaluation of independent directors is done by the Nomination and Remuneration Committee and the Board on criteria like attendance and participation in meetings of the Board of Directors and of the Board Committees, advice on implementation of good corporate governance practices, Independence in judgement and actions, exercises his/her duties with due & reasonable care, skill and diligence, acts in good faith and in the best interest of the Company towards promotion of interest of the stakeholders, conduct in compliance with the policies of the Company viz. Code of Conduct, Code of Conduct for Prevention of Insider Trading, Whistleblower Policy etc.

### Nomination, Appointment and Remuneration Policy

The Company's Nomination, Appointment and Remuneration Policy for Directors, Key Managerial Personnel, Senior Management Personnel, Functional Heads and other employees is accessible on Company's website <a href="https://www.kamaholdings.com">www.kamaholdings.com</a>.

### c) Stakeholders Relationship Committee

As on 31 March 2016, this Committee comprised of three members. Ms Vasvi Bharat Ram, Chairperson and Mr Kartik Bharat Ram, Member of the Committee are non-executive promoter Directors and Mr Amitav Virmani, member of the Committee is non-executive and independent Director.

Mr Rajat Lakhanpal, Whole-time Director, Chief Financial Officer & Company Secretary, is the Compliance Officer. To expedite the process of transfer, Mr Rajat Lakhanpal, Whole-time Director, Chief Financial Officer & Company Secretary was authorised by the Board on 31 January, 2005 to consider and approve the registration of transfer and transmission of shares upto a limit of 500 shares in any one case.

As on 31 March 2016, no investor complaint was pending with the Registrar and Share Transfer Agent. Table 7 gives data on the shareholder/investor complaints received, and redressed, during the year 2015-16.

Table 7: Shareholder and Investor Complaints received and redressed during 2015-16

Total Com- plaints Re- ceived	Total Complaints Redressed	Complaints not solved to the satisfaction of Share- holders	Pending as on March 31, 2016
21	21	Nil	Nil

#### Management

### **Management Discussion and Analysis**

This is given as a separate chapter in this Annual Report.

#### **Disclosure Requirements**

- During the year 2015-16, the Company had no materially significant related party transaction, which is considered to have potential conflict with the interests of the Company at large. Transactions with related parties are disclosed in Note No 5 to the Financial Statements. The Company has formulated a policy on materiality of Related Party Transactions and also on dealing with Related Party Transactions. The said policies are available on the website of the Company at the <a href="http://www.kamaholdings.com/investor-relations/investors.html#governance">http://www.kamaholdings.com/investor-relations/investors.html#governance</a>.
- The equity shares of the Company are listed on BSE Limited and the Company has complied with all the applicable requirements of capital markets and no penalties or strictures have been imposed on the Company by Stock Exchange, SEBI or any other statutory authority, on any matter relating to the capital markets, during the last three years.
- Vigil Mechanism Policy: Section 177 (9) of the Companies Act, 2013 and Regulation 22 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 requires that a Company shall have a vigil mechanism for directors and employees for reporting concerns about unethical behaviour, actual or suspected fraud or violation of the Company's code of conduct or ethics policy. The Company is following such a policy and crux of which is disclosed by the Company on its website at the <a href="http://www.kamaholdings.com/investor-relations/investors">http://www.kamaholdings.com/investor-relations/investors</a>. No personnel has been denied access to the Audit Committee for raising his/her concern under this policy during financial year 2015-16.
- The Company has complied with all the mandatory requirements specified in Regulations 17 to 27 and clauses (b) to (i) of sub regulation (2) of Regulation 46 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- This Corporate Governance Report of the Company for the year 2015-16 is in compliance with the requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as applicable.

### **Non-Mandatory Requirement**

The status of adoption of the non-mandatory requirements as specified in Regulation 27 (1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are as follows:

- The Board: The Company has a non-executive Chairman. The Company is not maintaining his office or making any reimbursement of expenses incurred in performance of his duties;



- **Shareholder Rights:** Half-yearly and other quarterly financial statements are published in newspapers, uploaded on Company's website <a href="https://www.kamaholdings.com">www.kamaholdings.com</a>
- Modified opinion(s) in audit report: The Company already has a regime of un-qualified financial statements. Auditors have raised no qualification on the financial statements;
- Separate posts of Chairperson and CEO: Mr. Kartik Bharat Ram is the Chairman and Mr. Rajat Lakhanpal is the Whole Time Director, Chief Financial Officer & Company Secretary of the Company; and
- Reporting of Internal Auditor: The Internal Auditor of the Company has direct access to the Audit Committee.

# **CEO/CFO** certification

The Certificate in compliance with Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 was placed before the Board of Directors.

# Shareholders

# Reappointment/Appointment of Directors

Ms Vasvi Bharat Ram, Director is retiring by rotation and being eligible, offer herself for re-appointment.

Brief resumes of these Directors are given in the Notice of the 16th Annual General Meeting.

Means of Communication with Shareholders

Quarterly and annual results of KAMA are published in two national dailies, generally The Pioneer (in English) and Veer Arjun (in Hindi). In addition, these results are posted on the website of the Company, <a href="https://www.kamaholdings.com">www.kamaholdings.com</a>. The website also contains other information regarding KAMA available in the public domain.

During 2015-16, KAMA has not made any formal presentations to institutional investors or analysts. As and when it does, the presentations will also be posted on the Company's website.

# **Last three Annual General Body Meetings**

The details of the last three AGMs are given in Table 8.

Table 8: Last three AGMs of the Company

Year	Location	Date	Time	No. of Special Reso- lutions passed
2013	Modi Hall, PHD House 4/2, Siri Institu- tional Area August Kranti Marg , New Delhi 110 016	23.08.2013	11.00 A.M	None
2014	Modi Hall, PHD House 4/2, Siri Institu- tional Area August Kranti Marg , New Delhi 110 016	02.09.2014	11.30 A.M	2

_					
	2015	Modi Hall, PHD House 4/2, Siri Institu- tional Area August Kranti Marg ,New Delhi 110 016	04.09.2015	11.30 A.M	None

### **Postal Ballot**

During the year, no resolution was passed through Postal Ballot.

### Compliance

### **Additional Shareholder Information**

# 16th Annual General Meeting

Day & Date Wednesday, 28th September, 2016

Time 11.30 A.M. Venue Modi Hall, PHD House

> 4/2, Siri Institutional Area August Kranti Marg, New Delhi 110 016

### **Financial Year**

April 1 to March 31

# Tentative Financial Calendar for Results, 2016-17

First Quarter Second week of August 2016
Second Quarter Second week of November 2016
Third Quarter Second week of February 2017
Fourth Quarter and Annual Fourth week of May 2017

# **Book Closure Date**

The Share Transfer Register of KAMA Holdings will remain closed from Wednesday, 21st September, 2016, to Wednesday, 28th September, 2016 (both days inclusive). The dividend, when declared will be payable to the Preference Shareholders whose name stand on the Register of Preference Shareholders as on Wednesday, 21st September, 2016.

# **Interim Dividend Payment Date**

Interim dividend of Rs. 15 per share (150 per cent) on the paid up equity capital of the Company absorbing Rs. 9.68 crores approx. were paid on 08.03.2016. No final dividend has been recommended on equity shares.

# Listing on Stock Exchanges in India

The shares of KAMA Holdings Ltd are listed on BSE Ltd. (Stock Code: 532468). The Company has paid the listing fees to BSE for the year 2016-17.

# **Stock Market Data**

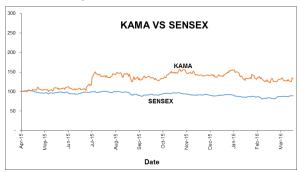
Table 9 gives the monthly high and low quotations as well as the volume of shares traded at BSE during 2015-16.

Table 9: Monthly Highs and Lows and Volumes Traded at the BSE, 2015-16

Month BSE			
	High(Rs.)	Low (Rs.)	Volume (Nos.)
April	1136.00	900.00	8,487
May	1190.00	960.00	2,638

June	1177.00	978.00	6,368
July	1499.00	1049.00	54,769
August	1497.00	1140.00	14,219
September	1350.00	1211.00	11,387
October	1540.00	1251.00	13,834
November	1529.75	1305.00	3,161
December	1524.00	1302.00	5,747
January	1497.75	1206.25	15,298
February	1380.00	1145.00	18,511
March	1415.00	1177.00	12,577

Chart 1: Share prices of KAMA Holdings Ltd. versus BSE Sensex for the year ended 31 March 2016



Note: Both Sensex and KAMA Holdings Ltd share prices are indexed to 100 as on 1 April 2015

# **Registrar and Share Transfer Agents**

M/s Karvy Computershare Private Ltd., Hyderabad are the Registrar and Share Transfer Agent of Company for handling both electronic and physical shares.

# **Share Transfer System in Physical Mode**

Share certificates sent for transfer are received at the Registered Office/Corporate Office of the Company or the office of Karvy Computershare Pvt. Ltd. All valid transfer requests are processed. To expedite the process of share transfer, Mr. Rajat Lakhanpal, Whole-time Director, Chief Financial Officer

& Company Secretary has been authorised to consider and approve the registration of transfer and transmission of shares/ debentures upto a limit of 500 shares/debentures in any one case. For the shares above 500 cases, the Stakeholders Relationship Committee meets to approve valid transfer requests. After transfer, the physical shares are sent to the shareholders.

The total number of shares transferred in physical form during the period from 1 April 2015 to 31 March 2016 was 274.

# **Depository System**

Shareholders can trade in the Company's shares only in electronic form. The process for getting the shares dematerialised is as follows:

- Shareholder submits the shares certificate along with Dematerialisation Request Form (DRF) to Depository Participant (DP).
- DP processes the DRF and generates a unique Dematerialisation Request No.
- DP forwards the DRF and share certificates to the Registrar and Share Transfer Agent (RTA).
- RTA after processing the DRF confirms or rejects the request to Depositories
- If confirmed by the RTA, depositories give the credit to shareholder in his account maintained with DP.

This process takes approximately 10-15 days from the date of receipt of DRF.

As the trading in the shares of the Company can be done only in the electronic form, it is advisable that the shareholders who have the shares in physical form get their shares dematerialised.

# Dematerialisation of shares & liquidity

As on March 31, 2016 there were 4,020 shareholders holding 63,56,964 shares in electronic form. This constitutes 98.52% of the total paid-up share capital of the Company.

# Distribution of shareholding as on 31 March 2016\*

Table 10 gives the distribution of shares according to shareholding class, while Table 11 gives the distribution of shareholding by ownership.

Table 10: Pattern of shareholding by share class as on 31 March, 2016

No. of equity shares held	No. of shareholders	% of shareholders	No. of shares	% of shareholding
Upto 500	6065	97.71	329,572	5.11
501 – 1000	65	1.05	45,997	0.71
1001-2000	24	0.39	34,787	0.54
2001-3000	12	0.19	28,746	0.45
3001-4000	4	0.06	14,484	0.22
4001-5000	9	0.14	42,979	0.67
5001-10000	14	0.23	93,929	1.45
10000 and above	14	0.23	5,862,121	90.85
Total	6207	100.00	6452615	100

<sup>\*</sup> including holdings by NSDL and CDSL



Table 11: Pattern of shareholding by ownership as on 31 March, 2016

Category Shareholding		
	Number of shares held	Shareholding %
Promoters	4839446	75.00
Mutual Funds & UTI	0.00	0.00
Banks, Financial Institutions, Insurance Companies	1039	0.02
Central Government/State Government(s)	0.00	0.00
Foreign Institutional Investors	17733	0.27
Private Corporate Bodies	303933	4.71
Indian Public	634371	9.83
NRIs / OCBs	643095	9.97
Other (including shares in transit)	12998	0.20
Total	6452615	100

Outstanding GDRs/ ADRs/ Warrants or any convertible instruments, their conversion dates and likely impact on equity

The Company has not issued any GDRs/ ADRs/ Warrants or other instruments, which are pending for conversion.

# Commodity Price Risk or Foreign Exchange Risk and Hedging Activities

The Company is a core investment Company whose principal business is investment in shares of group Companies incorporated in India and as such it is not facing any commodity price risk and foreign exchange risk and accordingly has not undertaken any hedging activities.

# Address for Correspondence

Registered Office	Corporate Office	Registrar & Share Transfer Agent
C-8, Commercial Complex Safdarjung Development Area, New Delhi – 110 016 Tel: (+91-11) 26857141 Fax: (+91-11) 2651 0428	Block C, Sector 45, Gurgaon Haryana – 122 003 Tel No. (+91 -124) 4354400 Fax No: (+91-124) 4354500 e-mail: rlakhanpal@kamaholdings.com	Karvy Computershare Private Limited Karvy Selenium Tower B, Plot No 31 & 32 Gachibowli, Financial District, Nanakramguda, Serilingampally Hyderabad – 500 032 Tele No: (+91- 40) 67162222 Fax: (+91- 40) 2300 1153 E-mail: einward.ris@karvy.com

# **Declaration regarding Code of Conduct**

I, Rajat Lakhanpal, Whole Time Director, Chief Financial Officer & Company Secretary of KAMA Holdings Limited declare that all Board members have affirmed compliance with the Code of Conduct for Board and Senior Management Personnel for the year ended 31st March, 2016.

For and on behalf of the Board of Directors

Rajat Lakhanpal

Whole Time Director, Chief Financial Officer & Company Secretary

Date: May 30, 2016 Place: New Delhi



# Financials



# INDEPENDENT AUDITOR'S REPORT

# TO THE MEMBERS OF KAMA HOLDINGS LIMITED

# Report on the Standalone Financial Statements

We have audited the accompanying standalone financial statements of KAMA HOLDINGS LIMITED("the Company"), which comprise the Balance Sheet as at 31st March, 2016, the Statement of Profit and Loss, the Cash Flow Statement for the year then ended, and a summary of the significant accounting policies and other explanatory information.

# Management's Responsibility for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express an opinion on these standalone financial statements based on our audit.

We have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder and the Order under section 143(11) of the Act.

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used

and the reasonableness of the accounting estimates made by the Company's Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

# Opinion

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India

- a) in the case of the Balance Sheet, of the state of affairs of the Company as at March 31, 2016;
- in the case of the Statement of Profit and Loss, of the Profit for the year ended on that date; and
- in the case of the Cash Flow Statement, of the cash flows for the year ended on that date.

# Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditor's Report) Order, 2016 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the Annexure "A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable to the Company.
- 2. As required by Section 143 (3) of the Act, we report that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - (b) In our opinion, proper books of account as required by law have been kept by the Company so far asit appears from our examination of those books.
  - (c) The Balance Sheet, the Statement of Profit and Loss, and the Cash Flow Statement dealt with by thisReport are in agreement with the books of account
  - (d) In our opinion, the aforesaid standalone financial statements comply with the Accounting Standardsspecified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
  - (e) On the basis of the written representations received from the directors as on 31st March, 2016 taken on record by the Board of Directors, none of the directors is disqualified as on31st March, 2016 from being appointed as a director in terms of Section 164 (2) of the Act.
  - (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, it is the primarily responsibility of the Board of Directors to see the Controls and reporting are effective and faithful. However, during the course of audit, it has been observed that Board of Directors have made adequate arrangement for the same and it is being



operated effectively.

- (g) With respect to the other matters to be included in the Auditor's Report in accordance withRule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of ourinformation and according to the explanations given to us:
  - The Company has disclosed the impact of pending litigations on its financial position in its financial statements Refer Para B Note 1(1.1) of annexure to the financial statements.
  - ii. The Company did nothave any long-term contracts including derivative contracts for which there were any material foreseeable losses
  - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

For **Thakur**, **Vaidyanath Aiyar & Co**. Chartered Accountants FRN: 000038N

> (V. Rajaraman) Partner

M. No.: 002705

Place: New Delhi Date: 30-05-2016

### TO THE MEMBERS OF KAMA HOLDINGS LIMITED

Annexure 'A' referred to in paragraph 1 under the heading "Report on Other Legal and Regulatory Requirements" of Independent Auditors' Report of even date on the Financial Statements for the year ended March 31, 2016

# i) Fixed Assets

The company has no fixed assets therefore, this clause is not applicable.

# ii) Inventories

Since the company does not have inventories during the year under audit hence clause (ii) of the order is not applicable.

# iii) <u>Transactions with Parties covered under Section 189</u> of the Act

The company has granted interest free unsecured loan to the following wholly owned subsidiary companies covered in the register maintained under section 189 of the Act.

(Rs in crores)

Name of the Party	Outstand- ing bal- ance as on 01.04.2015	Loan given during the year	Re- fund re- ceived during the year	Out- standing Balance as on 31.03.2016
KAMA Realty (Delhi)Limited	6.13	6.00	7.83	4.30
SRF Transnational Holding Limited	41.35	21.74	6.61	56.48
Total	47.48	27.74	14.44	60.78

- (a) The terms and conditions of the grant of such loans are not prejudicial to the company's interest.
- (b) The loan is repayable on demand and the same have been repaid wherever demanded.
- (c) There is no over due amount of principal and interest as at the year end.

# iv) <u>Loans, Investments Guarantees& Securities etc.</u> covered u/s 185 & 186 of the Act

In our opinion and according to the information and explanations given to us, the Company has complied with the provision of Sections 185 & 186 of the Companies Act, 2013 in respect of grant of loans, making investments and providing guarantees and securities, as applicable.

# v) Deposits

The company has not accepted any deposits during the year or in earlier years which are covered under the directives issued by the Reserve Bank of India or under the provisions of Section 73 to 76 or any other relevant provisions of the Act and the rules framed there under, where applicable.

# vi) Cost Records

The requirements of maintenance of cost records under Section 148 (1) of the Companies Act, 2013 is not applicable to the company.

# vii) Statutory Dues & Requirements

According to the books of accounts and records examined by us and the information and explanation given to us, the company has been regular in depositing undisputed statutory dues including provident fund, employees state insurance, income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, cess and other statutory dues where applicable with the appropriate authorities.

- a. No amount is payable in respect of the statutory dues as mentioned above were outstanding as at March 31, 2016for a period of more than six months from the date they become payable.
- The details of disputed dues of Income Tax, which have not been deposited as on 31st March, 2016 are given below:-

Nature of Statute	Where dispute is Forum Pending	Nature of dues	Period of Dispute	Amount (Rs In Crores)
Income Tax Laws	High Court	Income Tax	2003-04	0.06
	Supreme Court		2007-08	0.37
	Appellate Tribunal		2003-10	1.87
Total				2.30

viii) The Company has not taken loans or borrowing from financial institutions, bank, Government and no dues are outstanding against debenture holders, hence this clause of the order is not applicable.



- ix) The Company has not raised any money by way of initial public offer or further public offer (including debts instruments). The Company has not taken any term loan from financial institutions.
- x) Based upon the audit procedures performed and on the basis of information and explanations provided by the management, we report that no frauds by the company or any fraud on the company by its officers or employees has been noticed or reported during the year.
- xi) The Managerial remuneration has been paid in accordance with the requisite approvals mandated by the provisions of section 197 read with schedule V to the Companies Act, 2013.
- xii) The Company is not a Nidhi Company and hence this clause is not applicable.
- xiii) According to the records of the company and information and explanation provided to us all the transactions with the related parties are in compliance with Section 177 and 188 of the Companies Act, 2013 and the details have been disclosed in the Financial Statement as required by the applicable Accounting Standards.

- xiv) The Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year under review as such the clause is not applicable to the company.
- xv) As per the records of the company and information and explanation provided to us, the company has not entered into any non-cash transactions with directors or other persons connected with him and hence the clause is not applicable to the company.
- xvi) The Company is not required to get registered as NBFC under Section 45-IA of the Reserve Bank of India Act, 1934

For **Thakur**, **VaidyanathAiyar& Co**. Chartered Accountants FRN: 000038N

> (V. Rajaraman) Partner M. No. : 002705

Place: New Delhi Date: 30-05-2016



# KAMA HOLDINGS LIMITED **BALANCE SHEET AS AT MARCH 31, 2016**

Particulars	Note No.	As at March 31, 2016 Rs./Crores	As at March 31, 2015 Rs./Crores
EQUITY AND LIABILITIES			
Shareholders' Funds			
Share capital	1	19.37	19.37
Reserves and surplus	2	472.64	453.85
		492.01	473.22
Non-current liabilities			
Long-term provisions	3	0.13	0.09
		0.13	0.09
Current liabilities			
Other current liabilities	4	1.11	1.14
		1.11	1.14
TOTAL EQUITY AND LIABILITIES		493.25	474.45
ASSETS			
Non-current assets			
Non-current investments	5(a)	431.95	425.13
		431.95	425.13
Current assets			
Current investments	5(b)	-	0.09
Cash and bank balances	6	0.07	0.07
Short-term loans and advances	7	60.78	47.48
Other current assets	8	0.45	1.68
		61.30	49.32
TOTAL ASSETS		493.25	474.45
Accounting Policies & General Notes given in Annexure & Note 1 to 8 form part of financial statements			

As per our report of even date attached

For THAKUR, VAIDYANATH AIYAR & CO.

**Chartered Accountants** Regn. No. 000038N

V Rajaraman Rajat Lakhanpal Kartik Bharat Ram Partner Whole Time Director Chairman M.No. 2705 Chief Financial Officer, (DIN:00008557) & Company Secretary (DIN:00005664) Place: New Delhi Dhirendra Datta Amitav Virmani Date : 30th May 2016 Director Director

(DIN: 02376649)

(DIN: 02169955)



# KAMA HOLDINGS LIMITED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2016

Particulars	Note No.	Year ended March 31, 2016 Rs./Crores	Year ended March 31, 2015 Rs./Crores
Revenue from Operations			
Dividend from subsidiary		30.05	30.00
Other Income			
Gain on sale of Investments		0.08	0.14
Interest received on tax refund		0.04	-
Miscellaneous income		-	0.01
TOTAL REVENUE		30.17	30.15
EXPENSES			
Employee benefits expense	9	0.40	0.30
Other expenses	10	0.23	0.21
TOTAL EXPENSES		0.63	0.50
Profit before tax expense		29.54	29.65
Tax expense			
Current tax		0.04	0.07
		0.04	0.07
Profit after tax		29.50	29.58
Earnings per share			
Basic (Rs.)	11	44.12	44.24
Diluted (Rs.)		44.12	44.24
Accounting Policies & General Notes given in Annexure & Note 9 to 11 form part of financial statements			

As per our report of even date attached

For THAKUR, VAIDYANATH AIYAR & CO.

**Chartered Accountants** Regn. No. 000038N

V Rajaraman Rajat Lakhanpal Kartik Bharat Ram Partner Whole Time Director Chairman M.No. 2705 Chief Financial Officer, (DIN:00008557) & Company Secretary (DIN:00005664)

Dhirendra Datta Amitav Virmani Place: New Delhi Date : 30th May 2016 Director Director

(DIN: 02376649) (DIN: 02169955)



# KAMA HOLDINGS LIMITED CASH FLOW STATEMENT FOR THE YEAR ENDED ON MARCH 31, 2016

		Year Ended March 31, 2016 Rs./Crores	Year Ended March 31, 2015 Rs./Crores
Α	CASH FLOW FROM OPERATING ACTIVITIES:		
	Net Profit before tax	29.54	29.65
	Adjustments for		
	Income from Dividend on Shares	(30.05)	(30.00)
	(Profit)/Loss on sale of Investments	(80.0)	(0.14)
	Operating Profit before working capital changes	(0.59)	(0.49)
	Adjustments for		
	Trade and Other Receivables	(12.06)	(20.75)
	Trade Payables and Provisions	0.01	(0.04)
	Cash Generated from operations before tax	(12.64)	(21.28)
	Taxation	(0.04)	(0.07)
	Net Cash from/used in operating activities (A)	(12.68)	(21.35)
В	CASH FLOW FROM INVESTING ACTIVITIES:		
	Purchase of Investments	(21.57)	(47.29)
	Sale of Investments	14.91	36.58
	Income from Dividend on Shares	30.05	30.00
	Net Cash from Investment Activities (B)	23.39	19.29
С	CASH FLOW FROM FINANCING ACTIVITIES		
	Dividend on preference share paid	(1.03)	(1.03)
	Interim dividend on equity shares paid	(9.68)	(9.68)
	Net cash used in/ from financing activities ( C)	(10.71)	(10.71)
	Net increase in Cash and Cash Equivalents D=(A+B+C)	-	(12.77)
	Cash & Cash equivalents at the beginning of the year ( E)	0.07	12.84
	Cash & Cash equivalents at the close of the year F =(D+E)	0.07	0.07

Rajat Lakhanpal Kartik Bharat Ram
Whole Time Director Chairman
Chief Financial Officer,
& Company Secretary
(DIN:00005664)

Dhirendra Datta Amitav Virmani
Director Director
(DIN: 02376649) (DIN: 02169955)

As per our report of even date attached For THAKUR, VAIDYANATH AIYAR & CO.
Chartered Accountants
Regn. No. 000038N

V Rajaraman Partner M.No. 2705

Place: New Delhi Date: 30th May 2016



Pa	rticulars	As at	As at
		March 31, 2016	March 31, 2015
		Rs./Crores	Rs./Crores
1	Share Capital		
a)	Details of share capital		
	AUTHORISED		
	10,000,000 (Previous Year - 10,000,000) Equity shares of Rs. 10 each	10.00	10.00
	13,000,000 (Previous Year - 13,000,000) Preference Shares of Rs. 10 each	13.00	13.00
	Total Authorised Capital	23.00	23.00
	ISSUED, SUBSCRIBED AND PAID UP		
	6,452,615 (Previous Year - 6,452,615) Equity Shares of Rs. 10 each fully paid up	6.45	6.45
	12,919,412* (Previous Year - 12,919,412) Preference Shares of Rs. 10 each fully paid up	12.92	12.92
	Total Issued, Subscribed and Paid up capital	19.37	19.37

<sup>\*</sup>Represents 8% Non-cumulative Redeemable Preference Shares redeemable on or before 31-Mar-2031 at the discretion of the Board of Directors of the Company in accordance with Memorandum & Articles of Association.

There is no change in the share capital as compared to the previous year.

# b) Shareholders holding more than 5% shares in the Company

Name of the shareholder		As at March 31, 2016		As at March 31, 2015	
		% age	(No. of shares)	% age	(No. of shares)
Equity					
Arun Bharat Ram		37.50%	2,419,726	37.50%	2,419,726
Ashish Bharat Ram	Promoters	18.75%	1,209,860	18.75%	1,209,860
Kartik Bharat Ram		18.75%	1,209,860	18.75%	1,209,860
Preference					
Arun Bharat Ram		49.45%	6,388,650	49.45%	6,388,650
Ashish Bharat Ram	Promoters	24.73%	3,194,325	24.73%	3,194,325
Kartik Bharat Ram		24.73%	3,194,325	24.73%	3,194,325

In the period immediately preceding five years:

# 2. Reserves and Surplus

Reserves		
Capital reserve	203.45	203.45
General reserve	51.85	51.85
Total	255.30	255.30
Surplus	217.35	198.55
Total Reserves and Surplus	472.65	453.85
There is no change in the balances of Capital Reserves as compared to Previous year.		
Movement in Surplus		
As at the beginning of the year	198.55	179.68
Add: Profit after tax transferred from statement of Profit and Loss annexed	29.50	29.58
Less: Interim Dividends on equity shares	9.68	9.68
Less: Proposed dividend on preference shares	1.03	1.03
As at the end of the year	217.34	198.55

 <sup>1,209,563</sup> equity shares of Rs 10 each fully paid up were allotted without payment being received in cash pursuant to Scheme of Arrangement approved by Hon'ble Delhi High Court vide order dated 24.02.2011 to the promoters by simultaneous cancellation of equivalent number of shares and also allotted 12,919,412 - 8% Non-cumulative Redeemable Preference Shares of Rs 10 each fully paid up without payment being received in cash pursuant to said Scheme of Arrangement; and

ii) The company has not allotted any bonus shares.



_		As at	As at
		March 31, 2016 Rs./Crores	March 31, 2015 Rs./Crores
3.	Provisions		
	Long-term provisions		
	Provision for Gratuity (non-funded)	0.06	0.04
	Provision for leave encashment (non-funded)	0.07	0.05
	Total Long-term provisions	0.13	0.09
4.	Other current liabilities		
	Expenses payable	0.03	0.02
	Unclaimed fixed deposits*	0.01	0.02
	Unclaimed dividends*	0.04	0.05
	Proposed dividend on preference shares	1.03	1.03
	Statutory dues	-	0.02
	Total Other current liabilities	1.11	1.14

<sup>\*</sup>Will be credited to Investor Education and Protection Fund if not claimed within seven years from the date of issue of dividend/interest warrant and the date of maturity of fixed deposits.

# 5. Investments

Long term investments are valued at cost unless there is a decline in value, other than temporary. Current investments are valued at lower of cost or fair value.

Scrip	Par Value	As at March 31, 2016		N	As at larch 31, 2015
	(Rs.)	Qty. (Nos.)	Amount Rs./Crores	Qty. (Nos.)	Amount Rs./Crores
(a) NON-CURRENT INVESTMENTS- Others					
Investments in Equity Instruments					
Quoted in subsidiary					
SRF Limited	10	30,049,000	410.95	30,000,000	404.13
Total (A)			410.95		404.13
Aggregate value of quoted investments			410.95		404.13
[Market value of Quoted Equity Investments Rs.3	,931.76 c	rores (previou	s year Rs 2,976.00	crores ).]	
Unquoted in wholly owned subsidiaries					
KAMA Realty (Delhi) Limited	10	60,020	0.05	60,020	0.05
SRF Transnational Holdings Ltd	10	3,254,184	11.44	3,254,184	11.44
Shri Educare Limited*	10	9,510,000	9.51	9,510,000	9.51
Total (B)			21.00		21.00
Total of Investments in Subsidiaries (A+B=C)			431.95		425.13
*The diminution in value of investments, if any, is r	not consid	lered as perm	anent.		
(b) CURRENT INVESTMENTS					
Investments in Mutual Funds					
Quoted					
ICICI Prudential Money Market Fund	100		-	4,823	0.09
Total Current Investments					0.09
[Market value of Quoted Current Investments Rs	Nil (previ	ous year Rs.0	.09 crores).]		



				As at March 31, 2016 Rs./Crores	As at March 31, 2015 Rs./Crores
6.	Cash and bank balances				
	Cash and cash equivalents				
	Balance with banks on				
	Current accounts			0.03	0.03
	Unclaimed dividends			0.04	0.04
	Total Cash and bank balances			0.07	0.07
7.	Loans and advances (Unsecured considered good, unless otherwise stated)				
	Short-term loans and advances (interest free)				
	To related party - considered good			60.78	47.48
	Total Short-term loans and advances			60.78	47.48
	Details of Related Parties				
	Name of the Party	Nature of borrowing	Relationship	Amo	ount
				March 31, 2016 Rs./Crores	March 31, 2015 Rs./Crores
	KAMA Realty (Delhi) Limited	Unsecured	Subsidiary	4.30	6.13
	SRF Transnational Holdings Ltd	Unsecured	Subsidiary	56.48	41.35
			Total	60.78	47.48
				As at March 31, 2016 Rs./Crores	As at March 31, 2015 Rs./Crores
8.	Other current assets				
	MAT credit available			0.30	0.35
	Advance to Supplier			0.01	-
	Advance Tax (net of provisions and net of refunds)			0.14	1.33
	Total Other current assets			0.45	1.68
•	Franksis harafita surana				
9.	Employee benefits expense  Salaries, wages, leave encashment and gratuity			0.37	0.28
	Contribution to provident and superannuation fund			0.03	0.02
	Total Employees benefits			0.40	0.30



		Year ended	Year ended
		March 31, 2016 Rs./Crores	March 31, 2015 Rs./Crores
10.	Other expenses		
	Payment to Auditors:		
	for Audit fee	0.02	0.02
	for Interim audit fee	0.02	0.02
	for other services	-	0.01
	Secretarial audit fee	0.02	-
	Sitting Fees	0.01	0.01
	Rates & Taxes	0.02	0.01
	Amount write off	-	0.08
	Miscellaneous expenses	0.14	0.06
	Total Other expenses	0.23	0.21
11.	Earnings Per Share		
	Profit after tax	29.50	29.58
	Less: Dividend to Preference Shareholders	1.03	1.03
		28.47	28.55
	Weighted average number of equity shares outstanding	6,452,615	6,452,615
	Earnings per share in rupees (face value- Rs. 10 per share)*	44.12	44.24



# KAMA HOLDINGS LIMITED

# ANNEXURE -ACCOUNTING POLICIES AND GENERAL NOTES TO THE ACCOUNTS

# A) ACCOUNTING POLICIES

### 1. BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared on the historical cost convention basis. The generally accepted accounting principles and the Accounting Standards referred under section 133 of the Companies Act, 2013 have been adopted by the Company and disclosures made in accordance with the requirements of Schedule III to the Companies Act, 2013 and the Indian Accounting Standards.

# 2. FIXED ASSETS

Fixed assets are stated at cost of acquisition or construction less accumulated depreciation. Cost of Acquisition or construction is inclusive of freight, duties, taxes, incidental expenses and interest on loans attributable to the acquisition of qualifying assets, upto the date of commissioning of the assets. There are no fixed assets and hence no depreciation also.

# 3. DEPRECIATION

In the previous years depreciation was provided as under:-

- 3.1 Depreciation amount for assets is the cost of an asset, or other amount substitute for cost, less its estimated residual value.
- 3.2 Depreciation is provided on Straight-line method at rates based upon life determined by the management which are lower than the life determined based on the rates specified in Schedule II to the Companies Act, 2013. The depreciation rates based on useful life as estimated by the management are 19% for Vehicles, 19% for Mobiles (office equipment) and 31.33% for Computers (office equipment).
- 3.3 Depreciation is calculated on a pro rata basis except that, assets costing upto Rs. 5,000 each are fully depreciated in the year of purchase.

# 4. INVESTMENTS

- 4.1 Long term quoted investments are valued at cost unless there is a permanent fall in their value as at the date of Balance Sheet.
- 4.2 Unquoted investment in subsidiaries being of long term nature are valued at cost and no loss is recognized in the fall in their net worth, if any, unless there is permanent fall in their value.

# 5. CONTINGENT LIABILITY

Liabilities, though contingent, are provided for if there are reasonable prospects of such liabilities maturing. Other contingent liabilities, barring frivolous claims not acknowledged as debt, are disclosed by way of note.

# 6. REVENUE RECOGNITION

- 6.1 Revenue from operations and other income are recognized in accordance with the Accounting Standard (AS-9). Accordingly, wherever there are uncertainties in the ascertainment or realization of income such as interest from customers (including the financial condition of the person from whom the same is to be realized), the same is not accounted for.
- 6.2 Interim dividend income from investments is recognized in the Profit and Loss Account on receipt basis.

# 7. TAXATION

- 7.1 Tax provision is made, in accordance with the Income Tax Act, 1961 including the provisions regarding Minimum Alternate Tax and the contentions of the Company and also the fact that certain expenditure becoming allowable on payment being made before filing of the return of income.
- 7.2 Deferred tax assets and liabilities are accounted for on the basis of Accounting Standard AS-22. Deferred tax liabilities and assets are recognized at substantively enacted tax rates, subject to the consideration of prudence, on timing difference, being the difference between taxable income and accounting income that originate in one period and are capable of reversal in one or more subsequent periods.

# 8. FARNING PER SHARE

The earnings considered in ascertaining the Company's Earnings Per Share ('EPS') comprise the net profit after tax after reckoning of dividend to equity and preference shareholders. The number of shares used in computing basic EPS is the weighted average number of shares outstanding during the year.

The diluted EPS is calculated on the same basis as basic EPS, after adjusting for the effects of potential dilutive equity shares.



# B) GENERAL NOTES

# 1. Contingent Liabilities

1.1 Claims against the Company not acknowledged as debts on account of:

	As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
Income Tax*	1.11	3.40
Under Business Transfer Agreement with SRF Limited for Excise Duty/Sales Tax	21.02	21.02

<sup>\*</sup>out of the above amount a sum of Rs. 1.05 crores has been deposited under protest.

There are no dues of Income-tax, Sales Tax, Value Added Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty and Cess which have not been deposited as on March 31, 2016 on account of disputes.

The following matters, which have been excluded from the above, have been decided in favour of the Company but the department has preferred appeals at higher levels. The details are given below:

Name of the Statute	Nature of the dues	Forum where dispute is pending	Period to which the amount relates (vari- ous years covering the period)	Amount (Rs. in crores)
Income Tax Laws Income T		Supreme Court	2007-08	0.37
		High Court	2003-04	0.06
		Income Tax Appellate Tribunal (ITAT)	2003-2010	1.87

<sup>1.2</sup> Guarantees provided on behalf of wholly-owned subsidiary KAMA Realty (Delhi) Limited for repayment of loans and interest thereon amount to Rs 28.59 crores (Previous Year Rs 25.73 crores) which is a related party.

# 2. Remuneration for key Management Personnel

Whole Time Director	Year ended March 31, 2016 Rs./crores	Year ended March 31, 2015 Rs./crores
Salary including allowances	0.37	0.28
Contribution to provident and superannuation funds	0.03	0.02
Total	0.40	0.30

The contribution to provident and superannuation funds is made to M/s SRF Limited which maintains separate funds administered by trusts.

# 3. Disclosure as per AS-29 referred to in Note 3 titled "Provisions":

	As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
Amount at the beginning of the year	0.09	0.07
Add: additional provision made during the year	0.03	0.02
Amount at the end of the year	0.12	0.09



# 4. Employee Benefits

In accordance with Accounting Standard (AS) - 15 (Revised 2005), actuarial valuation was obtained from the actuary in respect of the aforesaid defined benefit plans using Projected Unit Credit Method. The details of the same are as follows:-

Assumptions	Gratuity (No	on- funded)	Earned leaves (Non - funded)	
	Year ended 31.03.2016	Year ended 31.03.2015	Year ended 31.03.2016	Year ended 31.03.2015
Discount rate (per annum)	8.00%	8.50%	8.00%	8.50%
Future salary increase	7.50%	7.50%	7.50%	7.50%
Expected rate of return on plan assets	0.00	0.00	0.00	0.00
In service mortality	IALM (2006-08)	IALM (2006-08)	IALM (2006-08)	IALM (2006-08)
Retirement age	58 years	58 years	58 years	58 years
Withdrawal rates				
- up to 30 years	10.00	10.00	10.00	10.00
- up to 44 years	5.00	5.00	5.00	5.00
- above 44 years	2.00	2.00	2.00	2.00

The Company assesses these assumptions with its projected long-term plans of growth and prevalent industry standards.

Reconciliation of opening and closing balances of Defined Benefit Obligations

(Rs./ Crores)

	Gratuity (No	on- funded)	Earned leaves (Non - funded)		
	Year ended 31.03.2016	Year ended 31.03.2015	Year ended 31.03.2016	Year ended 31.03.2015	
Present value of obligation as at the beginning of the year	0.047	0.037	0.048	0.039	
Current service cost	0.004	0.003	0.004	0.003	
Interest cost	0.004	0.003	0.004	0.003	
Benefits paid	-	-	-	-	
Actuarial loss/(gain)	0.011	0.004	0.007	0.003	
Present value of obligation as at the end of the year	0.066	0.047	0.063	0.048	
Bifurcation of present value of obligation					
Current	0.002	0.003	0.002	0.003	
Non-current	0.064	0.044	0.061	0.045	

Net Assets/(Liabilities) recognised in the Balance Sheet

(Rs./ Crores)

	Gratuity (N	on- funded)	Earned leaves (Non - funded)		
	Year ended 31.03.2016	Year ended 31.03.2015	Year ended 31.03.2016	Year ended 31.03.2015	
Present value of obligation as at the end of the period	0.07	0.047	0.063	0.048	
Fair value of plan assets as at the end of the period	-	-	-	-	
Funded status / Difference	0.07	0.047	0.063	0.048	
Excess of actual over estimated	-	-	-	-	
Unrecognized actuarial (gains) / losses	-	-	-	-	
Net asset / (liability)recognized in balance sheet	0.07	0.047	0.063	0.048	



Expenses recognized in the profit and loss account

(Rs./ Crores)

	Gratuity (No	on- funded)	Earned leaves (Non - funded)		
	Year ended 31.03.2016			Year ended 31.03.2015	
Current service cost	0.004	0.003	0.004	0.003	
Interest cost	0.004	0.003	0.004	0.003	
Expected return on planned assets	-	-	-	-	
Actuarial loss/(gain)	0.011	0.004	0.007	0.003	
Total expense	0.019	0.010	0.015	0.009	

Reconciliation statement of expense in the statement of profit and loss

(Rs./ Crores)

	Gratuity (No	on- funded)	Earned leaves (Non - funded)		
	Year ended 31.03.2016	Year ended 31.03.2015	Year ended 31.03.2016	Year ended 31.03.2015	
Present value of obligation as at the end of period	0.07	0.05	0.06	0.05	
Present value of obligation as at the beginning of the period	0.05	0.04	0.05	0.04	
Benefits paid	-	ı	1	-	
Actual return on plan assets	-	-	1	-	
Acquisition adjustment	-	-	ı	-	
Expenses recognized in the statement of profit & losses	0.02	0.01	0.02	0.01	

# Movement in the liability recognized in the balance sheet

	Gratuity (No	n- funded)	Earned leaves (Non - funded)		
	Year ended 31.03.2016	Year ended 31.03.2015	Year ended 31.03.2016	Year ended 31.03.2015	
Opening net liability	0.05	0.04	0.05	0.04	
Expenses as above	0.02	0.01	0.02	0.01	
Benefit paid	-	-	-	-	
Actual return on plan assets	-	-	-	-	
Acquisition adjustment	-	-	-	-	
Closing net liability	0.07	0.05	0.06	0.05	

# Superannuation - Defined Contribution Plan

Apart from being covered under the Gratuity Plan described above, the employees of the Company also participate in a defined contribution superannuation plan maintained by the Company. The Company has no further obligations under the plan except making annual contributions based on a specified percentage of each covered employee's salary. The Company provided an option to the employees to receive the said benefit as cash compensation along with salary in lieu of the superannuation benefit. Thus, no contribution is required to be made for the category of employees who opted to receive the benefit in cash.

# Provident Fund - Defined Contribution Plan

All employees are entitled to Provident Fund benefits as per the law. For certain category of employees the Company administers the benefits through a recognized Provident fund trust. For other employees contributions are made to the regional Provident Fund Commissioners as per law. The Government mandates the annual yield to be provided to the employees on their corpus. For the first category of employees (covered by the Trust), the Company has an obligation to make good the shortfall, if any, between the yield on the investments of the trust and the yield mandated by the Government.



# 5. Related Party Transactions

# (i) List of related parties and relationships:

(a)	Enterprises that directly, or indirectly through one or more intermediaries, control or are controlled by, or are under common control with, the reporting enterprise	
(b)	Individuals owning, directly or indirectly, an interest in the voting power of the reporting enterprise that gives them control or significant influence over the enterprise, and relatives of any such individual	(vi) Ashish Bharat Ram
(c)	Key Management Personnel	(ix) Rajat Lakhanpal, Whole Time Director ,Chief Financial Officer, & Company Secretary

# (ii) Transactions during the year with related parties:

Nature of transaction	Amount in Rs./crores notes with related parties referred to above									
		a b		b			С	Total		
	(i)	(ii)	(iii)	(vi)	(v)	(vi)	(vii)	(viii)	(ix)	
Loan/ICD given:										
Current year	6.00	-	-	21.74	1	-	-	-	-	27.74
Previous year	15.03	-	-	46.64	-	-	-	-	-	61.67
Loan/ICD refund received:										
Current year	7.83	-	-	6.61	-	-	-	-	-	14.44
Previous year	26.30	8.91	-	5.29	-	-	-	-	-	40.50
Purchase of Investment during year from:*										
Current year	-	-	-	-	-	-	-	-	-	-
Previous year	-	-	11.44	-	-	-	-	-	-	11.44
Sale of Investment during year to:										
Current year	-	-	-	-	-	-	-	-	-	-
Previous year	-	-	-	0.55	-	-	-	-	-	0.55
Dividend received:										
Current year	-	-	30.05	-	-	-	-	-	-	30.05
Previous year	-	-	30.00	-	-	-	-	-	-	30.00
Remuneration:										
Current year	-	-	-	-	-	-	-	-	0.40	0.40
Previous year	-	-	-	-	-	-	-	-	0.30	0.30

Nature of transaction	Amount in Rs/lakhs with related parties referred to above									
			а		b				С	Total
	(i)	(ii)	(iii)	(vi)	(v)	(vi)	(vii)	(viii)	(ix)	
Directors Sitting Fee:										
Current year	-	-	-	-	-	-	0.0030	0.0033	-	0.0063
Previous year	-	-	-	-	-	0.0018	0.0010	-	-	0.0028
Year-end receivables:										
Current year	4.30	-	-	56.48	-	-		-	-	60.78
Previous year	6.13	-	-	41.35	-	-		-	-	47.48

<sup>\*</sup>Includes investment of Rs. 6.82 crores (pr. Yr. Rs. Nil) in equity shares of SRF Limited acquired from open market.



6. Detail of Loans, Investments as Securities and Guarantees given on behalf of other companies are as under:-

Nature of transaction	Details of transaction	Purpose
Guarantees	Refer note 1.2 of Annexure	To guarantee the borrowings of the wholly owned subsidiary to be utilised by it for funding its principal business activities.
Investments (Non-current)	Refer note 5(a) to Balance sheet	Long term investments in subsidiaries.
Investments (Current)	Refer note 5(b) to Balance sheet	Trade investments
Loans and advances	Refer note 7 to Balance sheet	Funding of the principal business activities of the subsidiaries.

- 7. Tax on distributed profits: The interim dividend to equity shareholders (Rs.9.68 crores) as well as proposed dividend to preference shareholders (Rs.1.03 crores) is paid out of dividend received from the subsidiary (Rs.30.05 crores). No tax is payable under section 115-O of the Income Tax Act, 1961 and hence no provision has been made for dividend distribution tax.
- 8. The company is a Core Investment Company (CIC) within the meaning of Core Investment Companies (Reserve Bank) Directions, 2011 and does not require registration with Reserve Bank of India under the said directions.
- 9. The company has only one segment i.e. Core Investments.
- 10. Previous year figures have been regrouped/ rearranged to accord with current year classification.

As per our report of even date attached

# For THAKUR, VAIDYANATH AIYAR & CO.

Chartered Accountants Regn. No. 000038N

V Rajaraman Rajat Lakhanpal Kartik Bharat Ram
Partner Whole Time Director Chairman
M.No. 2705 Chief Financial Officer, (DIN:00008557)
& Company Secretary

(DIN:00005664)

Place : New Delhi Dhirendra Datta Amitav Virmani
Date : 30th May 2016 Director Director

(DIN: 02376649) (DIN: 02169955)



# INDEPENDENT AUDITOR'S REPORT

# TO THE MEMBERS OF KAMA HOLDINGS LIMITED

# Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of **KAMA HOLDINGS LIMITED** (hereinafter referred to as "the Holding Company") and its subsidiaries (the Holding Company and its Subsidiaries together referred to as "the Group"), comprising of the Consolidated Balance Sheet as at March 31, 2016, the Consolidated Statement of Profit and Loss, the Consolidated Cash Flow Statement for the year then ended, and a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

# Management's Responsibility for the Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the preparation of these consolidated financial statements in terms of the requirements of the Companies Act, 2013 (hereinafter referred to as "the Act") that give a true and fair view of the consolidated financial position, consolidated financial performance and consolidated cash flows of the Group in accordance with the Accounting Principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act, read with rule 7 of the Companies (Accounts) Rules, 2014. The respective Board of Directors of the Companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

# Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. While conducting the audit, we have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder.

We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the consolidated financial statements. The procedures selected

depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Holding Company's preparation of the consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Holding Company's Board of Directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence obtained by us and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

# Opinion

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

- in the case of the Consolidated Balance Sheet of the state of affairs of the Group, as at 31st March, 2016;
- (b) in the case of the Consolidated Statement of Profit and Loss of the profit for the year ended on that date; and
- (c) in the case of the Consolidated Cash Flows Statement, of the Cash Flows for the year ended on that date.

# **Emphasis of Matter**

Attention is invited to Note 2(2.2) to the accompanying statement, which sets out the position of the demand for Central Sales Tax (CST), VAT and Entry Tax aggregating to Rs. 121.06 crores, including interest and penalty of Rs 34.38 crores for the period from 2005 to 2013. The Company had filed writ petitions against such demand, on which, Hon'ble High Court of Madhya Pradesh ("Court") has granted stay. The Management is of the view which is also confirmed by legal opinion that Company has good case on merits and is confident of getting relief from the court and, accordingly, no provision has been created.

Our opinion is not modified in respect of this matter.

# **Other Matters**

(a) We did not audit the financial statements / financial information of Subsidiaries viz. SRF Limited, KAMA Realty (Delhi) Limited, SRF Holiday Home Limited, SRF Global BV, Shri Educare Maldives Private Limited, SRF Overseas Limited, SRF Industries (Thailand) Limited, SRF Industex Belting (Pty) Limited, SRF Energy Limited, SRF Fluorochemicals Limited and SRF Flexipak(South Africa) (Pty) Limited whose financial statements / financial information reflect total assets of Rs. 6598.41 Croreas at 31st March, 2016, total revenues of Rs. 4656.82 Crore and net cash flows amounting to Rs. 241.11 Crore for the year ended on that date, as considered in the consolidated financial statements. These financial statements / financial information have been audited by other auditors whose



reports have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of this subsidiary is based solely on the reports of the other auditors.

(b) SRF Limited had opted to apply the provisions under paragraph 46A of Accounting Standard (AS) - 11 "The Effects of Changes in Foreign Exchange Rates" with effect from April 1, 2013. Accordingly, exchange difference of Rs. 137.46 Crores (Previous Year – Rs. 71.91 Crores), arising on all long term monetary items relating to acquisition of depreciable assets are added to the cost of fixed assets/ capital work in progress and will be depreciated over the balance useful life of assets. The unamortised portion carried forward as at March 31, 2016 is Rs. 276.90 Crores (Previous Year – Rs. 154.27 Crores). As a result of such change, the net profit after tax for the year is higher by Rs. 90.50 Crores (Previous Year – Rs. 40.57 Crores).

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements certified by the Management.

# Report on Other Legal and Regulatory Requirements

- As required by Section143 (3) of the Act, we report, to the extent applicable, that:
  - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
  - b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
  - c. The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss, and the Consolidated Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
  - d. In our opinion, the aforesaid consolidated financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
  - e. On the basis of the written representations received

- from the directors of the Holding Company as on 31st March, 2016 and taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors of its subsidiary companies incorporated in India, none of the directors of the Group companies is disqualified as on 31st March, 2016 from being appointed as a director in terms of Section 164 (2) of the Act.
- f. With respect to the adequacy of the internal financial controls over financial reporting effectiveness of such controls, refer to our Report in "Annexure A", which is based on the auditors' reports of the Holding Company and its subsidiary companies incorporated in India. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Holding Company's and its subsidiary companies' incorporated in India internal financial controls over financial reporting.
- g. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
  - The Consolidated financial statements disclose the impact of possible pending litigations on the consolidated financial position of the Group – Refer Note B of Annexure para 2.1&2.2 to the consolidated financial statements.
  - The group did not have any material foreseeable losses on long-term contracts including derivate contracts – Refer Note B of Annexure para 5.9 to the consolidated financial statements.
  - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary companies incorporated in India.

For Thakur, Vaidyanath Aiyar & Co. Chartered Accountants FRN: 000038N

> (V. Rajaraman) Partner M. No. : 02705

Place: New Delhi Date: 30-05-2016



# KAMA HOLDINGS LIMITED (CONSOLIDATED) BALANCE SHEET AS AT MARCH 31, 2016

EQUITY AND LIABILITIES		March 31, 2016 Rs./crores	March 31, 2015
EQUITY AND LIABILITIES			Rs./crores
		ns./cioles	ns./cioles
Shareholders' Funds			
Share capital	1	19.37	19.3
Reserves and surplus	2	1,593.47	1,344.86
		1,612.84	1,364.23
Minority interest	3	1,161.13	1,012.6
Non-current liabilities	-	1,101110	.,
Long-term borrowings	4	1,931.15	1,810.78
Long-term liabilities	5	39.81	50.1
Deferred tax lilabilities (net)	6	397.46	336.2
Long-term provisions	7	19.10	17.0
g p		2,387.52	2,214.23
Current liabilities		2,007.02	2,214.20
Short-term borrowings	4	194.61	247.23
Trade payables	8	714.56	581.4
Other current liabilities	9	521.67	570.73
Short-term provisions	10	8.55	9.87
		1,439.39	1,409.28
TOTAL EQUITY AND LIABILITIES ASSETS		6,600.88	6,000.40
Non-current assets			
Fixed assets	11		
Tangilble assets		4,054.86	3,848.86
Intangilble assets		96.01	103.5
Capital work-in-progress		128.43	117.39
Non-current investments	12	80.78	68.20
Long-term loans and advances	13	208.21	127.8
Other non-current assets	14	10.51	9.20
Ourself accepts		4,578.80	4,275.08
Current assets Current investments	12	157.57	94.49
Inventories	15	705.08	763.49
Trade receivables	16	515.44	611.39
Cash and cash equivalents	17	391.37	109.20
Short-term loans and advances	18	247.04	141.3
Other current assets	19	5.58	5.38
		2,022.08	1,725.32
TOTAL ASSETS		6,600.88	6,000.40

As per our report of even date attached

For THAKUR, VAIDYANATH AIYAR & CO.

Chartered Accountants Regn. No. 000038N

V Rajaraman Rajat Lakhanpal Kartik Bharat Ram **Whole Time Director Partner** Chairman M.No. 2705 Chief Financial Officer, (DIN:00008557) & Company Secretary (DIN:00005664) Dhirendra Datta Place: New Delhi Amitav Virmani Date : 30th May 2016 Director Director (DIN: 02376649) (DIN: 02169955)



# KAMA HOLDINGS LIMITED (CONSOLIDATED) STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2016

Particulars	Note No.	Year ended March 31, 2016 Rs./crores	Year ended March 31, 2015 Rs./crores
REVENUE FROM OPERATIONS			
Sale of products (gross)		4,836.37	4,819.08
Less: Excise Duty		305.55	326.73
Sale of products (net)		4,530.82	4,492.35
Other operating revenues	20	99.65	68.01
		4,630.47	4,560.36
Other Income	21	33.55	68.40
TOTAL REVENUE		4,664.02	4,628.76
EXPENSES			
Cost of materials consumed	22	2,278.48	2,538.59
Purchase of traded goods	23	35.04	36.12
(Increase)/Decrease in inventories of finished goods, stock- in-process and traded goods	24	17.07	(32.75
Employee benefits	25	403.18	368.2
Finance costs	26	131.14	140.4
Depreciation and amortisation	27	290.70	246.4
Other expenses	28	921.69	923.3
TOTAL EXPENSES		4,077.30	4,220.3
Profit before tax		586.72	408.3
Tax expense			
Current tax		109.73	84.7
MAT credit		(19.13)	(42.13
MAT credit related to previous year		-	0.0
Current tax relating to prior years		0.80	(8.99
Deferred tax charge		60.71	62.9
		152.11	96.5
Profit after tax		434.61	311.8
Earnings per share	29		
Basic (Rs.)		671.94	481.6
Diluted (Rs.)		671.94	481.6

As per our report of even date attached

For THAKUR, VAIDYANATH AIYAR & CO.

Chartered Accountants Regn. No. 000038N

V Rajaraman Rajat Lakhanpal Kartik Bharat Ram Partner Whole Time Director Chairman Chief Financial Officer, M.No. 2705 (DIN:00008557) & Company Secretary (DIN:00005664) Amitav Virmani Place: New Delhi Dhirendra Datta Date : 30th May 2016 Director Director (DIN: 02376649) (DIN: 02169955)



# KAMA HOLDINGS LIMITED (CONSOLIDATED) CASH FLOW STATEMENT FOR THE YEAR ENDED ON MARCH 31, 2016

	Year Ended March 31, 2016 Rs./crores	Year Ended March 31, 2015 Rs./crores
A CASH FLOW FROM OPERATING ACTIVITIES:		
Net Profit before tax	586.72	408.38
Adjustments for		
Interest & Finance Charges	132.20	140.58
Depreciation and amortisation	290.70	246.49
Exchange currency fluctuation (net)	(2.91)	0.58
Provision for doubtful debts	9.45	3.20
Impairment of fixed assets	-	0.11
MAT Adjusted	(0.14)	(0.02)
Deffered Tax Savings (Net)	-	2.31
Income from dividend	(0.22)	(3.14)
Interest Income	(5.48)	(5.23)
Asset written off/discarded	0.18	-
(Profit)/Loss on sale of fixed assets	(4.97)	(23.27)
(Profit)/Loss on sale of investment in subsidiaries	0.24	(15.10)
(Profit)/Loss on sale of investments	(12.13)	(2.86)
Operating Profit before working capital changes	993.64	752.03
Adjustments for		
Trade and other receivables, inventories and other assets	25.20	50.36
Trade payables and provisions and other current liabilities	185.16	(183.13)
Cash Generated from operations before tax	1,204.00	619.26
Taxation	(112.84)	(87.17)
Net Cash from operating activities (A)	1,091.16	532.09
B CASH FLOW FROM INVESTING ACTIVITIES:		
Purchase of Investments	(612.67)	(825.68)
Sale of Investments	542.45	716.55
Purchase of Fixed Assets	(8.50)	-
Proceeds from sale of fixed assets	8.95	27.34
Capital expenditure on fixed assets including capital advances	(588.02)	(512.93)
Investment on work in progress	(3.07)	(7.91)
Sale of work in progess	5.36	-
Proceeds from sale of subsidiaries	-	21.00
Grant received from Govt. of Republic of South Africa	6.06	9.73
Interest Income	5.48	5.23
Income from dividend on shares	0.07	3.14
Net Cash used in/from Investment Activities (B)	(643.89)	(563.53)



		Year Ended March 31, 2016 Rs./crores	Year Ended March 31, 2015 Rs./crores
С	CASH FLOW FROM FINANCING ACTIVITIES		
	Proceeds/(Repayment) of long term borrowings (net)	685.59	265.98
	Proceeds/(Repayment) of short term borrowings (net)	(664.27)	(31.84)
	Dividend paid on equity shares	(27.41)	(27.18)
	Dividend paid on preference shares	(1.03)	(1.03)
	Corporate dividend tax paid	(21.37)	(20.30)
	Finance cost	(136.68)	(142.22)
	Net cash used in/ from financing activities ( C)	(165.16)	43.41
	Net increase in Cash and Cash Equivalents D=(A+B+C)	282.11	11.97
	Cash & Cash equivalents of SRF Transnational Holdings Limited at the beginning of the year (E)	-	0.08
	Cash & Cash equivalents at the beginning of the year (F)	109.26	97.21
	Cash & Cash equivalents at the close of the year (D+E+F)	391.37	109.26

Rajat Lakhanpal Whole Time Director Chief Financial Officer, & Company Secretary (DIN:00005664)

**Chairman** (DIN:00008557)

Kartik Bharat Ram

Dhirendra Datta **Director** (DIN: 02376649)

Amitav Virmani **Director** (DIN: 02169955)

As per our report of even date attached For THAKUR, VAIDYANATH AIYAR & CO.
Chartered Accountants

Regn. No. 000038N

V Rajaraman **Partner** M.No. 2705

Place: New Delhi Date: 30th May 2016



		As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
1.	SHARE CAPITAL		
a)	Details of share capital		
	AUTHORISED		
	10,000,000 (Previous Year - 10,000,000) Equity shares of Rs. 10 each	10.00	10.00
	13,000,000 (Previous Year - 13,000,000) Preference Shares of Rs. 10 each	13.00	13.00
		23.00	23.00
	ISSUED, SUBSCRIBED AND PAID UP		
	6,452,615 (Previous Year - 6,452,615) Equity Shares of Rs. 10 each fully paid up	6.45	6.45
	12,919,412* (Previous Year - 12,919,412) Preference Shares of Rs. 10 each fully paid up	12.92	12.92
		19.37	19.37

<sup>\*</sup>Represents 8% Non-cumulative Redeemable Preference Shares redeemable on or before 31-Mar-2031 at the discretion of the Board of Directors of the Company in accordance with Memorandum & Articles of Association.

There is no change in the share capital as compared to previous year.

# b) Shareholders holding more than 5% shares in the Company

Name of the shareholder		As March 3		As at March 31, 2015		
		% age	(No. of shares)	% age	(No. of shares)	
Equity						
Arun Bharat Ram		37.50%	2,419,726	37.50%	2,419,726	
Ashish Bharat Ram	Promoters	18.75%	1,209,860	18.75%	1,209,860	
Kartik Bharat Ram		18.75%	1,209,860	18.75%	1,209,860	
Preference						
Arun Bharat Ram		49.45%	6,388,650	49.45%	6,388,650	
Ashish Bharat Ram	Promoters	24.73%	3,194,325	24.73%	3,194,325	
Kartik Bharat Ram		24.73%	3,194,325	24.73%	3,194,325	

In the period immediately preceding five years:

i) 1,209,563 equity shares of Rs 10 each fully paid up were allotted without payment being received in cash pursuant to Scheme of Arrangement approved by Hon'ble Delhi High Court vide order dated 24.02.2011 to the promoters by simultaneous cancellation of equivalent number of shares and also allotted 12,919,412 - 8% Non-cumulative Redeemable Preference Shares of Rs 10 each fully paid up without payment being received in cash pursuant to said Scheme of Arrangement; and

ii) The company has not allotted any bonus shares



			•
		As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
2.	RESERVES AND SURPLUS		
	Reserves		
	Capital reserve	752.49	757.19
	Capital redemption reserve*	0.00	0.00
	General reserve	51.85	51.85
	Foreign currency translation reserve	(0.11)	0.10
	Total	804.23	809.14
	Surplus	789.24	535.72
	Total Reserves and Surplus	1,593.47	1,344.86
	* Value Rs. 1800/- (pr. yr Rs. 1800/-)	1,393.47	1,344.00
	Movement in surplus		
	As at the beginning of the year	535.72	359.98
	Add: Grant received by SRF from Govt of SA	4.52	9.66
	Less: Adjustments made by SRF on disposal of subsidiaries	_	11.73
	Add: Adjustments made by SRF in its reserves during the period	14.76	3.14
	Less: Depreciation by SRF on transition to Schedule II	_	6.16
	Add: Profit after tax transferred from statement of Profit and Loss annexed	434.61	311.83
	Less: Interim dividend on equity shares	9.68	9.68
	Less: Proposed dividend on preference shares	1.03	1.03
	Less: Dividend distribution tax	11.69	10.62
	Less: Transfer to minority interest	177.97	109.67
	As at the end of the year	789.24	535.72
	Movement in capital reserve		
	As at the beginning of the year	757.19	751.18
	Add: Amount withdrawn by SRF for sale of subsidiary	-	5.82
	Less: Accumulated profit/(loss) for acquisition of co.	-	20.91
	Add: Addition on acquisition of subsidiary by KAMA	-	21.10
	Less: withdrawal on further acquisition of SRF Shares	4.70	-
	As at the end of the year	752.49	757.19
	Movement in foreign currency translation reserve		
	As at the beginning of the year	0.10	0.04
	Addition/(deletion) during the year	(0.21)	0.06
	As at the end of the year	(0.11)	0.10
3.	MINORITY INTEREST		
	As at the beginning of the year	1,012.66	930.41
	Add: Profit for the year	177.97	109.67
	Less: Dividend paid to minority during the year	27.38	27.42
	Less: Withdrawal for acquisition during the year	2.12	-
		1,161.13	1,012.66



		As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
4.	BORROWINGS		
	LONG TERM BORROWINGS		
	Secured		
	2000 (Previous year- Nil), 9.80%, listed, Secured Redeemable Non-convertible debentures of Rs. 10. lakhs each	200.00	200.00
	Term loans		
	from banks	1,315.13	1,135.76
	from others	675.97	513.58
		2,191.10	1,849.34
	Less: Current maturities of long term borrowings		
	Term loans from banks	186.90	219.53
	Term loans from Others	73.05	68.91
	Net secured long term borrowings (a)	1,931.15	1,560.90
	Unsecured		
	Term loans from banks	132.28	374.82
		132.28	374.82
	Less: Current maturities of long term borrowings	132.28	124.94
	Net unsecured long term borrowings (a)	_	249.88
	Net long term borrowings (c = a+b)	1,931.15	1,810.78
	SHORT TERM BORROWINGS	1,501.10	1,010.70
	Secured		
	Term loans		
	from banks	104.56	57.85
	Cash credit from banks	23.91	34.61
	Cash credit nom panks	128.47	92.46
	Unsecured	120.47	32.40
	Term loans		
	from banks	66.14	154.14
	from others		0.63
	nom oners	66.14	154.77
	Total short term borrowings (d)	194.61	247.23
	Total borrowings (e = c+d)	2,125.76	2,058.01
5.	LONG TERM LIABILITIES		
	For purchase of capital assets	0.13	0.13
	Payables for fixed assets	39.68	49.98
	Total long term liabilities	39.81	50.11
6.	DEFERRED TAX LIABILITIES (NET)		
٠.	Difference between book and tax depreciation	454.04	391.06
	Research and development expenditure and others	23.78	18.55
	nesearch and development experiolities and others		409.61
	Less: Deferred Tax Assets	477.82	409.01
	Provision for bad and doubtful debts	0.76	1.67
		35.30	
	Accrued expenses deductible on payment		25.65
	Brought forward business losses*	44.30	46.02
		80.36	73.34
	Total deferred tax liabilities	397.46	336.27

<sup>\*</sup>The deferred tax assets have been recognised keeping in view the concept of prudence and on the basis of virtual certainty that sufficient future taxable income will be available against which deferred tax assets will be realised.



		As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
7.	LONG TERM PROVISIONS		
	Employee benefits	19.10	17.07
	Total long term provisions	19.10	17.07
3.	TRADE PAYABLES		
	Acceptances	302.12	292.96
	Trade payables		
	Outstanding dues to Micro and Small enterprises	7.50	3.06
	Outstanding dues to parties other than Micro and Small enterprises	404.94	285.43
	Total trade payables	714.56	581.45
9.	OTHER CURRENT LIABILITIES		
	Current maturities of long term borrowings	388.88	413.38
	Interest accrued but not due on borrowings	6.33	8.81
	Unclaimed dividend*	6.24	6.27
	Unclaimed fixed deposits (including interest)*	0.01	0.03
	Proposed dividend on preference shares	1.03	1.03
	Security deposits from:		
	Students	-	0.38
	Others	6.01	4.81
	Income received in advance from:		
	Students	0.41	0.49
	Others	0.33	0.30
	Advances received from customers	11.35	16.10
	Acceptances for fixed assets	1.57	-
	Payables for fixed assets		
	Outstanding dues to Micro and Small enterprises	1.11	2.18
	Outstanding dues to parties other than Micro and Small enterprises	28.54	51.34
	Gratuity	11.68	7.21
	Statutory remittances	34.54	36.81
	Statutory dues and other taxes payable	18.36	19.55
	Other payables	5.28	2.04
		521.67	570.73
	*Will be credited to Investor Education and Protection Fund if not claimed w dividend/interest warrant and the date of maturity of fixed deposits.	rithin seven years from t	the date of issue of
10.	SHORT TERM PROVISIONS		
	Employee benefits	6.05	6.18
	Provision for bad and doubtful debts	0.51	-
	Provision for tax (net of payments)	1.99	3.69
		8.55	9.87



#### 11. FIXED ASSETS

Particulars			Gross Bl	ock			Depre	ciation/ amort	tization	Net Block		
	As at April 1, 2015	Additions (refer note 10 below)	Trans- lation/ adjust- ment/ net revalua- tion	Disposals/ Deduc- tions/ Transfers	As at March 31, 2016	Upto March 31, 2015	For the year	Translation/ adjustment	Disposals/ Deductions/ Transfers	Upto March 31, 2016	As at March 31, 2016	As at March 31, 2015
Tangible assets												
Land												
Freehold	112.01	-	(2.11)	(0.44)	109.46	-	-	-	-	-	109.46	112.01
Leasehold	105.99	5.71	(0.15)	(0.37)	111.18	6.65	0.14	(0.13)	-	6.66	104.52	99.35
Roads	51.70	7.07	(0.82)	-	57.95	3.01	1.24	(0.03)	-	4.22	53.73	47.29
Buildings	899.53	45.26	(13.12)	-	931.67	222.45	20.95	(2.07)	-	241.33	690.34	677.19
Books	0.01	-	-	-	0.01	0.01	-	-	-	0.01		-
Plant and machinery	5,292.87	453.12	(54.82)	(18.72)	5,672.45	2,429.91	235.77	(19.66)	(16.14)	2,629.88	3,042.57	2,864.47
Furniture and fixtures	33.60	3.77	(0.27)	(0.44)	36.66	16.72	2.01	(0.07)	(0.39)	18.27	18.39	16.88
Office equipments	48.34	10.34	(0.48)	(1.76)	56.44	32.45	6.04	(0.31)	(1.63)	36.55	19.88	15.67
Data processing	0.74	0.12	-	-	0.86	0.46	0.15	-	-	0.60	0.26	0.28
Vehicles	29.90	6.00	(0.05)	(3.09)	32.76	14.18	5.43	(0.04)	(2.51)	17.06	15.70	15.72
Sub-total	6,574.69	531.39	(71.82)	(24.82)	7,009.44	2,725.84	271.73	(22.32)	(20.67)	2,954.58	4,054.86	3,848.86
Previous year	6,098.46	555.56	27.50	106.82	6,574.70	2,541.98	245.48	40.86	102.48	2,725.84	3,848.86	3,556.48
Intangible assets												
Goodwill	3.69	-	-	-	3.69	2.28	0.37	-	-	2.65	1.04	1.41
Trade marks & copyrights	80.08	4.22	-	-	84.30	7.96	4.09	-	-	12.05	72.25	72.12
Technical knowhow	9.14	-	-	-	9.14	6.17	1.07	-	-	7.24	1.90	2.97
Software	30.01	6.03	-	(0.17)	36.20	20.66	6.48	-	(0.17)	27.31	8.90	9.35
Others	19.43	1.15	-	-	20.58	1.70	6.96	-	-	8.66	11.92	17.73
Sub-total	142.35	11.40	-	(0.17)	153.92	38.77	18.97	-	(0.17)	57.91	96.01	103.58
	47.26	95.10	-	0.01	142.35	28.43	10.35	-	0.01	38.77	103.58	25.18
Grand total	6,717.04	542.79	(71.82)	(24.99)	7,163.36	2,764.61	290.70	(22.32)	(20.84)	3,012.49	4,150.87	3,952.44
Previous year	6,145.72	650.66	27.50	106.83	6,717.05	2,570.41	255.83	40.86	102.49	2,764.61	3,952.44	3,581.66

- The amount of borrowing cost capitalised to capital work in progress during the year Rs. 2.01 crores (Previous Year Nil) by SRF Limited.
- (ii) The deed of assignment in respect of free hold land at Manali, Chennai has been executed in respect of 135.02 acres (Previous Year - 135.02 acres). In addition to aforesaid extent, 1.47 acres were handed over to SRF Limited under a land delivery receipt. During the year, SRF Limited has sold 1.03 acres of land. Thus, the SRF Limited is in possession of 135.46 acres of industrial land at Manali, Chennai.
- (iii) Conveyancing of buildings and other superstructures located at SRF Limited's plant at Malanpur in the state of Madhya Pradesh including immovable machinery is linked to the Stamp Duty matter.
- (iv) Out of the Industrial Free hold land measuring 32.41 acres at the SRF Limited's plant in Gummidipoondi, the SRF Limited does not have clear title to 2.43 acres.
- (v) The execution of lease deed of land in respect of 911336 sq. mtrs. (Previous Year 911336 sq. mtrs.) of leasehold land allotted to the SRF Limited by Gujarat Industrial Development Corporation at Dahej, Gujarat is pending.
- (vi) Capital work in progress includes pre-operative expenses Rs. 4.21 crores (Previous Year Rs. 2.15 crores) by SRF Limited.
- (vii) The revaluation of fixed assets was carried out in the year ended March 31, 2005 for SRF Limited, in the year ended March 31, 2011 for SRF Industries (Thailand) Limited and, in the current financial year for SRF Industex Belting Pty Limited.
- (viii) SRF Limited had opted to apply the provisions under paragraph 46A of Accounting Standard (AS) 11 "The Effects of Changes in Foreign Exchange Rates" with effect from April 1, 2013. Accordingly, exchange difference of Rs. 137.46 Crores (Previous Year Rs. 71.91 Crores), arising on all long term monetary items relating to acquisition of depreciable assets are added to the cost of fixed assets/capital work in progress and will be depreciated over the balance useful life of assets. The unamortised portion carried forward as at March 31, 2016 is Rs. 276.90 Crores (Previous Year Rs. 154.27 Crores). As a result of such change, the net profit after tax for the year is higher by Rs. 90.50 Crores (Previous Year Rs. 40.57 Crores).
- (ix) Leasehold land amouting to Rs. 1.65 crores taken by Shri Edcuare Limited is valid for the period 95 year commencing from 19th October 2011.
- (x) Trademarks and Copyright of Shri Educare Limited amounting to Rs. 0.88 crores is under the process of registration.



	Par Value Rs.	Ma	As at rch 31, 2016	Ma	As a arch 31, 201
		Qty. (nos.)	Amount Rs./crores	Qty. (nos.)	Amour Rs./crore
INVESTMENTS					
NON-CURRENT INVESTMENTS-LONG TERM					
Other investments					
Investments in equity instruments					
Quoted - Direct Equity					
Mawana Sugars Ltd.	10	2,901	-	2,901	
DCM Shriram Ltd.*	2	280	-	280	
Axis Bank Ltd	2	1,000	0.04	1,000	0.0
Britannia Industries	2	500	0.05	500	0.0
Cipla Ltd	2	935	0.05	935	0.0
Engineers India Ltd	5	2,925	-	2,925	0.0
Exide Industries	1	2,700	-	2,700	0.0
Gail (I) Ltd	10	1,000	0.05	1,000	0.0
Gujarat State Petronet Ltd	10	5,000	-	5,000	0.0
Hero Motocorp Ltd	2	9,300	2.37	9,400	3.0
Hindustan Zinc Ltd	2	2,400	0.04	2,400	0.0
ICICI Bank Ltd	2	1,500	0.07	1,500	0.0
Idea Cellular Ltd	10	2,800	-	2,800	0.0
IDFC Ltd	10	4,385	0.04	4,385	0.0
Infosys Ltd	5	600	0.05	300	0.0
IDFC Bank Ltd	10	4,385	0.02	-	
ITC Ltd	1	1,500	0.05	1,500	0.0
ITI Ltd	10	60,000	0.20	60,000	0.2
Karur vysya Bank Ltd	10	1,350	0.06	800	0.0
Larsen & Turbo Ltd	2	355	0.06	435	0.0
Goldman Sachs Nifty Exchange Traded Scheme	10	3,500	0.27	3,500	0.2
Oil India Ltd	10	2,125	-	2,125	0.
Pidilite Industries Ltd	1	500	-	500	0.0
SpiceJet	10	500,000	_	500,000	1.1
State Bank of India	1	2,000	0.05	2,000	0.0
Tata Communication Ltd	10	800	0.03	800	0.0
Tata Consultancy Ltd	1	200	0.05	200	0.0
Tata Motors Ltd	2	1,834	0.07	900	0.0
Torrent Power Ltd	10	2,500	-	2,500	0.0
		_,	3.62	_,	5.7
Quoted - Portfolio Management Services (PMS)					
ASK PMS*			1.97		2.
Motilal Oswal PMS*			1.93		2.0
Quest PMS*			1.09		1.0
Reliance PMS*			3.34		3.0
Reliance PMS [NCD]			1.20		0
*(as per schedule 12A)			9.53		8.0
Investments in bonds					
Quoted					
8.20% 2027 tax free bonds of HUDCO	1,000	42,500	4.48	42,500	4.4
8.66% 2033 tax free bonds of NTPC	1,000	6,333	0.62	6,333	0.6
8.12% 2027 tax free bonds of REC	1,000	25,000	2.49	25,000	2.4
5.12 /3 2027 tax field boilds of FIEld	1,000	23,000	7.59	23,000	7.5
			7.59		7.8



	Par Value Rs.	Ma	As at rch 31, 2016	Ma	As arch 31, 201
		Qty. (nos.)	Amount Rs./crores	Qty. (nos.)	Amour Rs./crore
Investments in mutual funds					
Quoted					
DWS Gilt Fund-Growth	10	-	-	390,665	0.5
HDFC Income Fund-Growth	10	-	-	187,571	0.5
IDFC Dynamic Bond Fund-Growth	10	362,500	0.50	362,500	0.5
Kotak Bond Scheme Plan A-Growth	10	-	-	148,993	0.5
IDFC Sterling Equity Fund- Growth	10	177,891	0.50	177,891	0.5
Birla Sun Life Frontline Equity Fund - Dividend	10	161,970	0.50	161,970	0.5
HDFC Infrastructure Fund - Growth	10	685,394	1.00	685,394	1.0
ICICI Prudential Value Discovery Fund - Growth	10	56,484	0.50	56,484	0.5
ICICI Prudential Focussed Bluechip Fund - Dividend	10	441,306	1.00	441,306	1.0
ICICI Prudential Infrastructure Fund - Growth	10	261,375	1.00	261,375	1.0
IDFC Infrastructure Fund - Growth	10	482,245	0.50	482,245	0.5
IDFC Premier Equity Fund - Growth	10	92,776	0.50	92,776	0.5
Birlasunlife Dynamic Bond Fund-Retail-Growth	10	-	-	548,944	1.0
JP Morgan US Value Equity Offshore Fund- Growth	10	-	-	830,916	0.8
Kotak FMP Series 127 Direct-Growth	10	-	6.00	830,000	0.8 10.
Unquoted					
Sanghi Spinners Ltd	10	670,000	0.12	670,000	0.
Less: provision for diminution in value		ŕ	(0.12)	,	(0.1
SB Packaging Ltd	10	23,800	0.50	119,000	0.9
Less: provision for diminution in value			(0.50)	,	(0.5
Vaayu Renewable Energy (Tapti) Pvt Ltd	10	50,000	0.05	50,000	0.0
		·		00,000	0.0
Suryadev Alloys & Power Private Limited	10	4,000	0.06	-	
Malanpur Captive Power Ltd	10	4,221,535	4.22	-	0.0
nvestment in Private equity funds			4.33		
Fully paid investments					
Unquoted					
TVS Shriram Growth Fund Scheme 1B	1,000	32,500	5.00	32,500	3.2
ICICI Prudential Venture Capital Fund	10	1,000,100	1.00	1,000,100	1.0
Asian Healthcare Fund	60	125,000	1.10	125,000	1.
Strugence Debt Fund	100,000	200	2.00	-	
Reliance Yield Maximiser AIF Scheme	10,000	5,000	5.00	-	
Partly paid investments			14.10		5.3
Unquoted					
Zodius Technology Fund	10	2,100,000	2.43	288,968	0.0
[Partly paid-up to the extent of Rs. 10 each]					
Carpedeim Capital Partners Fund (Partly paid-up to the extent of Rs 600 each (pr.	10,000	600	0.60	300	0.3
yr Rs. 300 each)					
[Total commitment Rs.300.00 lakhs]					
Unquoted Zodius Technology Fund [Partly paid-up to the extent of Rs. 10 each] Carpedeim Capital Partners Fund (Partly paid-up to the extent of Rs 600 each (pr.				·	



	Par Value Rs.	Ma	As at arch 31, 2016	Ma	As at arch 31, 2015
		Qty. (nos.)	Amount Rs./crores	Qty. (nos.)	Amount Rs./crores
Exfinity Technology Fund	200,000	30	0.60	-	-
(Partly paid-up to the extent of Rs 30 each)					
[Total commitment Rs.300.00 lakhs]					
KAE Capital Fund	100,000	100	1.00	-	-
[Partly paid-up to the extent of Rs./lakhs 100 each]					
[Total commitment Rs.300.00 lakhs]	400.000	400	4.00		
Phi Capital Growth Fund [Partly paid-up to the extent of Rs./lakhs 100	100,000	100	1.00	-	-
each] [Total commitment Rs.500.00 lakhs]					
			5.63		0.63
Investments in Bonds and Debentures					
Unquoted					
Alliance Infrastructure Projects P Ltd	18,288	-	-	1,564	2.89
Alliance Infrastructure Projects P Ltd	18,166	1,564	2.87	-	-
Nirmal Lifestyle Ltd	99,500	10	1.00	10	1.00
Ansal Hi-Tech Township Ltd	100,000	1,000	10.00	1,000	10.00
Kumar Urban Development Pvt Ltd	54,897	200	1.11	200	2.01
Spark Builder & Infra Projects Pvt Ltd	3,945,380	5	2.00	5	4.56
VGN Developers Pvt Ltd	1,000,000	100	10.20	100	10.20
Omkar Realtors Andheri Projects Pvt Ltd	9,226,212	3	2.80 29.98	-	30.66
Total non-current investments			80.78		68.20
Aggregate value of long term quoted investments			26.74		31.50
Aggregate amount of long term unquoted investme	nts (net of prov	visions)	54.04		36.70
Aggregate provision for diminution in value of long	, .	•	0.62		0.62
Market value of long term quoted investments		110	29.68		34.76
Current investments			20.00		01.70
Investments in equity instruments unquoted					
Unquoted					
Malanpur Captive Power Ltd	10	_	_	4,221,535	4.22
Investments in mutual funds				,, ,,	
Quoted					
ICICI Prudential Savings Fund-Regular Plan- Growth	10	-	-	3,614,674	75.00
ICICI Prudential FMP Series 73 Regular Cumulative	10	-	-	5,000,000	5.00
SBI Debt Fund Series A Regular Growth	10	-	-	10,000,000	10.00
ICICI Prudential P1543 Saving Fund-Growth Pla	n <b>100</b>	3,612,365	79.54	-	-
Religare Invesco Credit Opprtunities Fund- Growth	1,000	312,529	53.03	-	-
Kotak Treasury Advantage Fund-Growth Plan	10	10,516,707	25.00	-	-
Kotak Floater Short Term-Weekly Div Reinvest	1,000	-	-	1,600	0.17
ICICI Prudential Money Market Fund	100	-	-	4,823	0.10
Total current investments			157.57		94.49
Aggregate amount of current quoted investments			157.57		94.49
Aggregate amount of current unquoted investments	3		-		4.22
Market value of current quoted investments			160.60		91.81



	Scrip	Par Value (Rs.)	As at Mar	ch 31, 2016	As at Mar	ch 31, 2015
		value (1101)	Qty. (Nos.)	Amount (Rs./crores)	Qty. (Nos.)	Amount (Rs./crores)
12A.	Investments					
	NON-CURRENT INVESTMENTS- Others					
	Investments in Equity Instruments					
	Quoted - Equity PMS					
	ASK PMS					
	Lupin Ltd	2	952	0.13	868	0.12
	Sun Parmaceuticals Industries Ltd	1	1,657	0.13	1,534	0.12
	Page Industries Ltd	10	111	0.09	111	0.09
	PI Industries Ltd	1	2,273	0.10	2,394	0.11
	Pidilite Industries Ltd	1	2,295	0.09	2,399	0.10
	Motherson Sumi Systems Ltd	1	4,886	0.13	2,772	0.11
	Havells India Ltd.	1	4,124	0.11	4,575	0.12
	Bajaj Finance Ltd	10	246	0.07	315	0.08
	Asian Paints Ltd	1	1,670	0.11	1,555	0.10
	Ajanta Pharma Ltd	2	789	0.06	1,007	0.07
	Amara Raja Batteries Ltd	1	1,296	0.08	1,470	0.09
	Tata Consultancy Services Ltd	1	-	-	478	0.13
	Kotak Mahindra Bank Ltd	5	2,028	0.12	903	0.10
	Astral Poly Technik Ltd	1	2,677	0.11	2,526	0.10
	Indusind Bank Ltd	10	1,483	0.13	1,229	0.11
	Hero Motocorp Ltd	2	-	-	364	0.11
	Titan Company Ltd	1	-	-	2,261	0.09
	Shree Cements Ltd	10	-	-	77	0.06
	Thermax Ltd	2	-	-	716	0.07
	Dhanuka Agritech Lltd	2	-	-	1,014	0.05
	Atul Ltd	10	-	-	479	0.07
	Eicher Motors Ltd	10	73	0.11		-
	Dabur India Ltd	1	4,217	0.12		-
	Britannia Industries Ltd	2	361	0.12		-
	Shree Cement Ltd	10	60	0.05		-
	Bajaj Finserv Ltd	5	332	0.07		-
	Cash & Cash Equivalent*			0.04		0.01
		alue of ASK PMS		1.97		2.01
	QUEST PMS		7740	0.07	0.000	2.22
	Deepak nitrite Ltd	2	7,710	0.07	8,893	0.08
	Godrej Properties Ltd	5	2,599	0.07	899	0.02
	Greaves Cotton Ltd	2	4,839	0.07	4,350	0.06
	KEC International Ltd	2	5,778	0.05	11,113	0.10
	Kirloskar Ferrous Industries Ltd	5	16,522	0.10	14,722	0.09
	TV 18 Broadcast Ltd	2	13,770	0.05	15,550	0.05
	Zensar Technologies Ltd	10	605	0.04	1,568	0.10
	Biocon Ltd	5	871	0.04	-	-
	Coromandel Intl. Ltd	1	5,312	0.13	-	-
	JMC Projects (India) Ltd	10	4,650	0.09	-	-
	Kalpatataru Power Transmission Ltd	2	3,719	0.08	-	-
	Mahindra Lifespace Developers Ltd	10	1,176	0.05	-	-
	Network Ltd	10	10,029	0.06	-	-



Scrip	Par Value (Rs.)	As at Mar	ch 31, 2016	As at Mar	ch 31, 2015
		Qty. (Nos.)	Amount (Rs./crores)	Qty. (Nos.)	Amou (Rs./crore
Ramco Cements Ltd	1	1,105	0.04	-	
Simplex Infra Ltd	2	547	0.02	-	
Tech Mahindra Ltd	5	965	0.06	-	
Vardhman Textiles Ltd	10	164	0.01	-	
Cash & Cash Equivalent*			0.06		0.
Total value of	of Quest PMS		1.09		1.
MOTILAL PMS					
Eicher Motors Lltd.	10	131	0.21	219	0
Sun Pharmaceuticals Ltd.	1	2,326	0.24	2,226	0
Bosch Ltd.	10	80	0.21	74	0
HDFC Bank Lltd.	2	1,316	0.14	1,634	0
Tech Mahindra Limited	5	-	-	2,332	0
Housing Development Finance Corporation Ltd.	2	718	0.10	1,104	0
State Bank of India	1	4,692	0.13	4,421	C
Tata Consultancy Services Ltd.	1	471	0.12	442	(
Asian Paints Ltd.	1	1,405	0.11	1,309	(
Bharat Forge Ltd.	2	-	-	801	(
Larsen & Toubro Ltd.	2	631	0.11	594	C
United Spirits Ltd	10	299	0.11	278	(
Hero Motocorp Llimited	2	315	0.08	291	C
Bharat Petroleum Corpn. Ltd	10	1,745	0.16		
Kotak Mahindra Bank Ltd	5	1,638	0.12	_	
Interglobe Aviation Ltd	10	1,047	0.09	_	
Cash & Cash Equivalent*		1,017	(0.00)		(
·	f Motilal PMS		1.93		
RELIANCE PMS					
Infosys Ltd	5	_	-	2,391	
Tata Elxsi Ltd	10	362	0.04	2,793	C
Page Industries Ltd	10	-	-	131	(
Eicher Motors Ltd	10	81	0.13	100	(
Repco Home Finance Ltd	10	3,418	0.19	2,463	(
Kajaria Ceramics Ltd	2	1,350	0.09	1,554	(
IFB Industries Ltd	10	,000	-	2,047	Ċ
Sonata Software Ltd	1	_	_	6,354	(
TVS Motor Company Ltd	1	_	_	4,291	(
MM Forgings Ltd	10	_	_	1,636	(
Marksans Pharma Ltd	1	2,861	0.03	16,551	(
Marksaris i Harria Eta			0.09	2,363	C
Ramkrishna Forgings Ltd	10				
Ramkrishna Forgings Ltd	10 1	1,860	-		(
Adani Enterprises Ltd	1	-	-	1,465	
Adani Enterprises Ltd Bajaj Finance Ltd	1 10	266	0.12	1,465 217	0
Adani Enterprises Ltd Bajaj Finance Ltd Century Plyboards India Ltd	1 10 10	- 266 -	0.12 -	1,465 217 3,412	0
Adani Enterprises Ltd Bajaj Finance Ltd Century Plyboards India Ltd Ajanta Pharmaceuticals Ltd	1 10 10 2	266 - 439	0.12 - 0.04	1,465 217 3,412 645	0 0 0
Adani Enterprises Ltd Bajaj Finance Ltd Century Plyboards India Ltd Ajanta Pharmaceuticals Ltd Symphony Ltd	1 10 10 2 2	266 - 439 206	0.12 - 0.04 0.04	1,465 217 3,412 645 304	0 0 0
Adani Enterprises Ltd Bajaj Finance Ltd Century Plyboards India Ltd Ajanta Pharmaceuticals Ltd Symphony Ltd PI Industries Ltd	1 10 10 2 2 1	266 - 439 206 1,293	0.12 - 0.04 0.04 0.06	1,465 217 3,412 645 304 1,293	0 0 0 0
Adani Enterprises Ltd Bajaj Finance Ltd Century Plyboards India Ltd Ajanta Pharmaceuticals Ltd Symphony Ltd	1 10 10 2 2	266 - 439 206	0.12 - 0.04 0.04	1,465 217 3,412 645 304	0 0 0 0 0 0



Scrip	Par Value (Rs.)	As at March 31, 2016		As at Mar	ch 31, 2015
		Qty. (Nos.)	Amount (Rs./crores)	Qty. (Nos.)	Amount (Rs./crores)
RELIANCE PMS					
Aarti Drugs Ltd	10	-	-	1,076	0.07
Cera Sanitaryware Ltd	5	-	-	275	0.07
Can Fin Homes Ltd	10	2,006	0.17	1,086	0.07
Indian Terrain Fashions Ltd	10	5,245	0.06	1,049	0.06
Shemaroo Entertainment Ltd	10	-	-	3,038	0.07
Motherson Sumi Systems Ltd	1	1,531	0.04	1,021	0.04
Gujarat Pipavav Port Ltd	10	-	-	2,050	0.04
AIA Engineering Ltd	2	-	-	391	0.04
Kitex Garments Ltd	1	-	-	873	0.05
Talwalkars Better Value Fitness Ltd	10	-	-	1,049	0.04
KDDL Ltd	10	1,263	0.04	1,253	0.04
Zensar Technolgies	10	-	-	511	0.03
Granules India Ltd	1	-	-	3,660	0.03
K P R Mill Ltd	10	-	-	583	0.02
Sharda Cropchem Ltd	10	-	-	824	0.02
Hawkins Cookers Ltd	10	-	-	67	0.02
LA Opala RG Ltd	2	-	-	532	0.02
Aarti Industries Ltd	5	-	-	546	0.02
Indo Count Industries Ltd	10	2,292	0.15	492	0.02
Alkem Laboratories Ltd	2	6	0.00	-	-
Apar Industries Ltd	10	436	0.02	-	-
Ashok Leyland Ltd	1	5,121	0.04	-	-
Avanti Feeds Ltd	2	1,220	0.07	-	-
Reliance PMS					
Balrampur Chini Mills Ltd	1	3,493	0.03	-	-
Bharat Bijlee Ltd	10	94	0.01	-	-
Bodal Chemicals Ltd	2	2,378	0.02	-	-
Garware Wall Ropes Ltd	10	3,591	0.14	-	-
Indraprastha Gas Ltd	10	619	0.04	-	-
KCP Ltd	1	7,807	0.07	-	-
Kesoram Industries Ltd	10	3,498	0.04	-	-
Manappuram Finance Ltd	2	9,626	0.03	-	-
Minda Industries Ltd	10	981	0.09	-	-
Nandan Denim Ltd	10	5,278	0.06	-	-
Nitin Spinners Ltd	10	14,016	0.11	-	-
Pioneer Distilleries Ltd	10	111	0.00	-	-
Pokarna Ltd	10	1,491	0.16	-	-
Salzer Electronics Ltd	10	2,104	0.05	-	-
Sasken Communication Technologies Ltd	10	812	0.03	-	-
Satin Creditcare Network Ltd	10	962	0.04	-	-
Shaily Engineering Plastics Ltd	10	311	0.02	-	-
Skipper Ltd	1	1,147	0.02	-	-
SKS Microfinance Ltd	10	621	0.03	-	-
Strides Shasun Ltd (formerly Strides Arcolab Ltd)	10	252	0.03	-	-
Sunil Hitech Engineers Ltd	10	1,433	0.05	-	-
Syngene International Ltd	10	1,897	0.07	-	-
Take Solutions Ltd	1	1,791	0.03	-	-



Scrip	Par Value (Rs.)	As at March 31, 2016		As at Mar	ch 31, 2015
		Qty. (Nos.)	Amount (Rs./crores)	Qty. (Nos.)	Amount (Rs./crores)
RELIANCE PMS					
The Byke Hospitality Ltd	10	4,735	0.07	-	-
Torent Power Ltd	10	2,912	0.07	-	-
Vidhi Dyestuffs Manufacturing Ltd	1	1,307	0.01	-	-
Vindhya Telelinks Ltd	10	1,214	0.11	-	-
Welspun India Ltd	1	23,600	0.14	-	-
Cash & Cash Equivalent*			0.16		0.30
Total value of Reliance NCD			3.34		3.02
Reliance NCD					
ECLF Market Linked NCD	100,000	120	1.20		-
Total value of	Reliance PMS (NCD)		1.20		-
Total value of	Quoted- Equity PMS		9.53		8.03

<sup>\*</sup>Not included in cash balance under current assets since they are with Portfolio Managers concerned.

		As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
13.	LONG TERM LOANS AND ADVANCES		
	(Unsecured considered goods, unless otherwise stated)		
	Capital advances	75.02	13.14
	Security deposits *#	24.25	26.30
	Loans to employees	7.81	6.58
	Prepaid expenses	0.25	0.14
	MAT credit entitlement	95.43	76.16
	Cenvat/Service tax/VAT recoverable	4.80	4.82
	Other loans and advances (unsecured):		
	considered good	0.65	0.71
	considered doubtful	0.15	0.10
	Less: Provision for doubtful advances	(0.15)	(0.10)
	Total long term loans and advances	208.21	127.85
	*Security deposits includes Rs. 2.34 crores (previous year Rs.725 crore	es) as interest free security dep	osits for accomoda-

<sup>\*</sup>Security deposits includes Rs. 2.34 crores (previous year Rs. 7.25 crores) as interest free security deposits for accomodation taken on lease for SRF Limited's officers/ directors and various offices taken on lease by SRF Limited.

## #Security deposits include the following related party deposits:

Total other non-current assets

	3 · · · · · · · · · · · · · · · · · · ·		
	Arun Bharat Ram	0.12	0.12
	Ashish Bharat Ram	0.01	0.01
	Kartik Bharat Ram	0.01	0.01
	Karm Farms LLP (formerly known as Karm Farms Private Limited)	0.60	3.10
	Srishti Westend Greens Farms LLP (formerly known as Srishti Westend Greens Farms Private Limited)	0.60	3.10
		1.34	6.34
14.	OTHER NON-CURRENT ASSETS		
	Unamortised upfront fees on loans	10.51	9.20

10.51

9.20



		As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
15.	INVENTORIES		
	Raw materials	209.72	257.03
	Raw materials in transit	113.76	110.31
	Stock-in-process	76.01	100.78
	Stock-in-process in transit	1.07	2.09
	Finished goods	159.64	158.03
	Finished goods in transit	21.99	19.42
	Stock of traded goods	2.64	1.45
	Stock of traded goods in transit	-	0.54
	Stores and spares	119.83	113.65
	Stores and spares in transit	0.32	0.19
	Stock of Uniform	0.10	<u> </u>
	Total inventories	705.08	763.49
	a) Raw materials, stock-in-process, finished goods and stock of traded goods realisable value.	are valued at lower	of cost and net
	b) Stores and spares are valued at cost or under.		
16.	TRADE RECEIVABLES		
	Trade receivables outstanding for a period less than six months from the date they were due for payment	0.86	0.48
	Unsecured – considered good		
	Trade receivables outstanding for a period exceeding six months from the date they were due for payment		
	Unsecured – considered good	0.76	0.31
	Unsecured – considered doubtful	17.15	10.26
		18.77	11.05
	Less: Provision for doubtful debts	17.15	10.26
		1.62	0.79
	Other trade receivables		
	Unsecured – considered good	513.82	610.60
	Total trade receivables	515.44	611.39
17.	CASH AND CASH EQUIVALENTS		
	Cash in hand	0.65	0.49
	Balance with banks on		
	Current accounts	218.52	45.40
	Exchange Earners Foreign Currency (EEFC) accounts	6.54	1.63
	Savings accounts	23.68	3.29
	Balances with bank in deposits maturing within three months	92.60	50.18
	In earmarked accounts		
	Margin money	3.46	1.99
	Unclaimed dividend accounts	6.24	6.28
	Deposit accounts with maturity beyond three months upto twelve months upto twelve months	39.68	-



	As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
8. SHORT TERM LOANS AND ADVANCES		
(Unsecured considered goods, unless otherwise stated)		
Loans to employees	7.07	5.24
Prepaid expenses	10.66	11.06
Deposits with customs and excise authorities	3.11	1.97
Security deposits*	11.73	3.21
Claims recoverable	93.84	16.09
CENVAT/Service tax/VAT recoverable	64.54	68.50
	190.95	106.07
Advance to suppliers		
Unsecured - considered good	46.40	24.93
considered doubtful	-	0.05
	46.40	24.98
Less: Provision for doubtful advances	-	0.05
	46.40	24.93
Other loans and advances		
Secured - considered good	4.00	4.00
Unsecured - considered good	5.69	6.31
- considered doubtful	2.81	2.97
	12.50	13.28
Less : Provision for doubtful advances	2.81	2.97
	9.69	10.31
Total short-term loans and advances	247.04	141.31

<sup>\*</sup> Security deposits includes Rs. 0.05 crores (Previous year - Rs. 1.95 crores ) as interest free security deposits for accommodation taken on lease for Company's officers / directors and various offices taken on lease by the Company.

## 19. OTHER CURRENT ASSETS

Unamortised upfront fees on loans	3.48	3.90
Intt accrued but not due on investments	0.46	0.49
Intt accrued but not received on investments	0.00	0.10
MAT credit available	0.45	0.83
Maintenance Deposits	0.08	-
Advance to Supplier	1.06	-
Others	0.05	0.06
Total other current assets	5.58	5.38



		As at March 31, 2016 Rs./crores	As at March 31, 2015 Rs./crores
20.	OTHER OPERATIVE REVENUE		
	Claims	1.99	0.67
	Interest on loans, deposits and investments	0.48	0.48
	License fee	0.09	0.11
	Project management fee	6.26	3.75
	Annual maintenance fee	0.29	0.20
	Student fee from:		
	Government	0.18	1.46
	Student	15.97	11.80
	Export incentives	36.29	16.32
	Scrap sales	11.03	12.39
	Other operating income	27.07	20.83
	Total other operating revenue	99.65	68.01
21.	OTHER INCOME		
	Provision / Liabilities no longer required written back	-	4.44
	Dividend on investments	0.60	3.17
	Profit on sale of investments	10.89	2.93
	Profit on sale of investments in subsidiaries	-	15.10
	Profit on sale of fixed assets	8.59	23.11
	Interest income		
	from customers	0.23	0.23
	on loan and deposits	0.97	2.94
	on others	4.32	2.06
	Other non-operating income	2.49	2.97
	Provision for long term investments no longer required	5.46	11.45
	Total other operating income	33.55	68.40
22.	COST OF RAW MATERIAL CONSUMED		
	Opening stock of Raw Materials	367.34	411.39
	Add : Purchase of Raw Materials	2,234.62	2,494.54
		2,601.96	2,905.93
	Less : Closing Stock of Raw Materials	323.48	367.34
	Cost of materials consumed	2,278.48	2,538.59
22	PURCHASE OF TRADED GOODS		
۷٠.	Yarn	0.11	15.17
	Refrigerant gases	29.87	1.67
	Packaging Films	4.57	17.21
	Others	0.49	2.07
	Total	35.04	36.12



		Year ended March 31, 2016 Rs./crores	Year ended March 31, 2015 Rs./crores
24.	(INCREASE)/DECREASE IN INVENTORIES OF FINISHED GOODS, STOCK-IN-PROCESS AND TRADED GOODS		
	Opening Stock		
	Stock-in-Process	102.88	107.01
	Finished goods	177.45	143.11
	Traded goods	1.99	0.83
	Certified Emission Reductions Stock		0.05
		282.32	251.00
	Effects of change in exchange currency rates		
	Stock-in-Process	(1.90)	(0.24)
	Finished goods	(2.01)	(1.19)
		(3.91)	(1.43)
	Closing Stock		
	Stock-in-Process	77.08	102.87
	Finished goods	181.63	177.45
	Traded goods	2.64	1.99
		261.35	282.31
	(Increase) $\$ Decrease in inventories of finished goods, stock-in-process and traded goods		
	Stock-in-Process	23.90	3.90
	Finished goods	(6.18)	(35.54)
	Traded goods	(0.65)	(1.16)
	Certified Emission Reductions Stock	-	0.05
		17.07	(32.75)
25.	EMPLOYEE BENEFITS		
	Salaries, wages, bonus, etc	333.81	305.02
	Contribution to provident and other funds	29.18	24.77
	Workmen and staff welfare expenses	40.19	38.42
	Total employee benefits	403.18	368.21
26.	FINANCE COSTS		
	Interest expenses		
	On loans to related party	0.01	0.09
	On debentures and loans to others	81.42	78.16
	Cash Credit and others	27.25	31.11
	Other borrowing costs	17.24	16.87
	Net (gain)/loss on foreign currency transactions and translation (considered as finance cost)	5.22	14.19
	Total finance costs	131.14	140.42



		Year ended March 31, 2016 Rs./crores	Year ended March 31, 2015 Rs./crores
27.	DEPRECIATION AND AMORTISATION		
	Depreciation on tangible assets	271.73	236.12
	Amortization on intangible assets	18.97	10.37
	Net Depreciation and amortisation	290.70	246.49
28.	OTHER EXPENSES		
	Stores and Spares consumed	43.88	33.55
	Power and Fuel	398.07	434.15
	Rent	15.37	13.31
	Repairs and Maintenance		
	Buildings	5.64	3.28
	Plant and machinery	113.17	118.44
	Other Maintenance	32.26	28.67
	Insurance	16.00	14.99
	Rates and taxes	5.81	5.32
	Freight	119.00	110.87
	Expenditure on Corporate Social Responsibility	8.75	4.42
	Professional and legal charges	22.86	26.95
	Contract conversion charges	3.33	3.05
	Travel and conveyance	15.18	15.40
	Directors' sitting fees	0.31	0.19
	Selling commission	10.61	12.62
	Increase / (decrease) in excise duty on closing stock	(0.23)	6.15
	Provision for doubtful debts / advances	9.24	2.07
	Bad debts / advances written off	0.72	1.22
	Fixed assets discarded/written off	2.68	5.58
	Auditors' Remuneration (net of service tax input credit)		
	Audit Fees	1.09	1.07
	For limited review of unaudited financial results	0.69	0.78
	For corporate governance, consolidated financial statements and other certificates	0.16	0.16
	For tax audit	0.10	0.10
	Secretrial audit	0.02	-
	Exchange currency fluctuation	10.66	9.46
	Amount written off	10.00	0.07
	Loss on disposal of investment in subsidiary	0.24	-
	Donation to others	0.11	_
	Miscellaneous expenses	85.97	71.43
	Total other expenses	921.69	923.30
29.	EARNINGS PER SHARE		
	Profit after tax after recekoning of dividend paid to preference shareholders and tax thereon	433.58	310.80
	Weighted average number of equity shares outstanding	6,452,615	6,452,615
	Earnings per share in rupees (face value- Rs. 10 per share)* (in Rs.)	671.94	481.67
	*No Instrument has been issued which is likely to dilute the earnings per share.	07 1.34	701.07



# KAMA HOLDINGS LIMITED (CONSOLIDATED) SIGNIFICANT ACCOUNTING POLICIES AND NOTES TO THE ACCOUNTS

## A) SIGNIFICANT ACCOUNTING POLICIES

#### 1. BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The consolidated financial statements of the Company and its subsidiaries (together the Group') have been prepared in accordance with the Generally Accepted Accounting Principles in India (Indian GAAP) to comply with the Accounting Standards specified under Section 133 of the Companies Act, 2013, read with Rule 7 of the Companies (Accounts) Rules, 2014 and the relevant provisions of the Companies Act, 2013 ("the 2013 Act") / Companies Act, 1956 ("the 1956 Act"), as applicable. The consolidated financial statements have been prepared on accrual basis under the historical cost convention except for certain fixed assets acquired that are carried at revalued amounts. The accounting policies adopted in the preparation of the consolidated financial statements are consistent with those followed in the previous year.

## 1.1 Principles of consolidation:

The consolidated financial statements relate to KAMA Holdings Limited ("the Company") and its subsidiary companies mentioned below. The consolidated financial statements have been prepared on the following basis:

- 1.1.1 The financial statements of the company and its subsidiary companies have been combined on a line by line basis by adding together the book value of like items of assets, liabilities, income and expenses, after eliminating intra-group balances and intra group transactions, resulting in unrealised profit or losses.
- 1.1.2 The consolidated financial statements have been prepared using uniform accounting policies for like transactions and other events in similar circumstances and are presented in the same manner as the companies separate financial statements.
- 1.1.3 The excess of Company's portion of the equity of the subsidiary over the cost to the company of its investment in the subsidiary company at the date on which investment in subsidiary is made is recognized in the financial statements as capital reserve. Similarly the excess of cost to the company of its investment in a subsidiary company over the Company's portion of the equity of the subsidiary at the date on which investment in subsidiary is made is recognized in the financial statements as goodwill.
- 1.1.4 Minority interest's share of net assets of consolidated subsidiaries is identified and presented in the consolidated Balance Sheet separate from liabilities and the equity of the Company's shareholders.
- 1.1.5 Minority interest's share of net profit of consolidated subsidiaries for the year or a part of the year is identified and adjusted against the income of the group in order to arrive at the net income attributable to shareholders of the Company.
- 1.2 The subsidiaries considered in the preparation of these consolidated financial statements are:
  - 1.2.1 Name of the direct subsidiaries of the company.

Indian subsidiaries	Country of Incorporations	Proportion of ownership as on 31 <sup>st</sup> March 2016	Proportion of ownership as on 31st March 2015
SRF Limited	India	52.33%	52.25%
Shri Educare Limited	India	100.00%	100.00%
KAMA Realty (Delhi) Limited	India	100.00%	100.00%
KHL Investments Limited*	India	-	100.00%
SRF Transnational Holdings Limited#	India	100.00%	100.00%

<sup>\*</sup>Ceased to be a Subsidiary in the year 2014-15

# The company has acquired 100% equity stake acquired at a cost of Rs. 11,44,31,096/- in SRF Transnational Holdings Limited on 01st April 2014 from SRF Limited. Consequently, SRF Transnational Holdings Limited has become wholly owned subsidiary of the company with effect from 01st April 2014.

1.2.2 Name of the direct subsidiaries of the holding company SRF Limited which is the direct subsidiary of the company.

Subsidiaries	Country of Incorporations	Proportion of ownership as on 31st March 2016	Proportion of ownership as on 31st March 2015
SRF Properties Limited**	India	-	100.00%
SRF Holiday Home Limited	India	100.00%	100.00%
SRF Energy Limited***	India	-	100.00%
SRF Fluorochemicals Limited***	India	-	100.00%
SRF Fluor Private Limited	Mauritius	-	100.00%
SRF Global BV	Netherlands	100.00%	100.00%

<sup>\*\*</sup>Ceased to be a Subsidiary from 10th June 2014

<sup>\*\*\*</sup>Ceased to be a Subsidiary from 04th Nov 2015



1.2.3 Name of the direct subsidiaries of the holding company Shri Educare Limited which is the direct subsidiary of the company.

Subsidiaries	Country of Incorporations	Proportion of ownership as on 31st March 2016	Proportion of ownership as on 31st March 2015
Shri Educare Maldives Pvt. Ltd.	Maldives	100.00%	100.00%

1.2.4 Name of the direct subsidiaries of the holding company SRF Global BV which is the direct subsidiary of SRF Limited.

Foreign subsidiaries	Country of Incorporations	Proportion of ownership as on 31st March 2015	Proportion of ownership as on 31st March 2014
SRF Overseas Limited ('SRFO') (100% subsidiary of SRF Global BV)	British Virgin Islands	100.00%	100.00%
SRF Industries (Thailand) Limited (100% subsidiary of SRF Global BV)	Thailand	100.00%	100.00%
SRF Industex Belting (Pty) Limited (100% subsidiary of SRF Global BV)	Republic of South Africa	100.00%	100.00%
SRF Flexipak (South Africa) (Pty) Limited (100% subsidiary of SRF Global BV)	Republic of South Africa	100.00%	100.00%

## 2. USE OF ESTIMATES

The preparation of Consolidated financial statements requires the management of the Company to make estimates and assumptions that affect the reported balance of assets and liabilities, revenues and expenses and disclosures relating to contingent liabilities. The management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Future results could differ from these estimates. Any revision to accounting estimates is recognised prospectively in the current and future periods.

## 3. FIXED ASSETS

Fixed assets are stated at cost of acquisition or construction less accumulated depreciation except for certain fixed assets which are revalued and are therefore, stated at their revalued book values. Cost of acquisition or construction is inclusive of freight, duties, taxes, incidental expenses and interest on loans attributable to the acquisition of qualifying assets, up to the date of commissioning of the assets.

SRF Limited has adopted the provisions of para 46A of AS 11 "The Effect of Changes in Foreign Exchange Rates," accordingly exchange differences arising on restatement /settlement of long term foreign currency monetary items related to acquisition of depreciable fixed assets are adjusted to the cost of the respective assets and depreciated over the remaining useful life of such assets

The basis for revaluation is current cost of depreciated assets at the time of revaluation. If the revaluation shows an increase in the value of a category of assets, the same is added to the historical value net of any decline in value of any asset of that category; any such decrease is expensed. The decline in value of any individual asset in a category is charged to revenue over the remaining useful life of that asset and further corresponding adjustment has been made on the amount withdrawn from the revaluation reserve uptill March 31, 2014.

Consideration is given at each balance sheet date to determine whether there is any indication of impairment of the carrying amount of the Company's fixed assets. If any

indication exists, an asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value based on an appropriate discount factor.

Fixed assets retired from active use and held for sale are stated at the lower of their net book value and net realisable value and are disclosed separately.

Capital Work in Progress: Project under which tangible/intangible fixed assets are not yet ready for their intended use are carried at cost comprising direct cost, related incidental expenses and attributable interest.

## 4. DEPRECIATION

- 4.1 Depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less its estimated residual value.
- 4.2 Depreciation on tangible fixed assets has been provided on the straight line method on the basis of useful life of assets determined by the Companies concerned which are different from the useful life as prescribed in Schedule II of 2013 Act. The useful life of the assets have been assessed based on technical advice, taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support, etc and are as under:



 Roads
 40 - 50 years

 Buildings
 30 - 60 years

 Plant & Machinery
 2 - 30 years

 Furniture & Fixtures
 15 years

 Office Equipment\*
 3 - 20 years

 Vehicles
 4 -5 years

Leasehold Land - Over the lease period and if lease is perpetual no amortization is made

\*Includes Data Processing whose life is considered to be 3 years, General Office Equipment whose life is considered to be 10 years and Heat Ventilation Air Conditioner to be 20 years.

- 4.3 Depreciation is calculated on a pro rata basis except that, assets costing upto Rs. 5,000 each are fully depreciated in the year of purchase.
- 4.4 On assets sold, discarded, etc. during the year, depreciation is provided upto the date of sale / discard.
- 4.5 Intangible assets are amortized over their estimated useful life considering the terms of the business purchase agreements on straight line method as follows:-

 Goodwill
 10 years

 Trademarks / Brand
 10 - 30 years

 Technical Knowhow
 10 - 30 years

 Software
 3 years

 Other intangibles
 2.5 - 10 years

## 5. FOREIGN CURRENCY TRANSACTIONS

As regards the holding company, i.e, KAMA Holdings Limited as well as the subsidiaries other than SRF Limited and Shri Educare Limited is concerned, there are no transaction in foreign currency.

5.1 The subsidiary SRF Limited and its subsidiaries follows the following policy:

Transactions in foreign currencies are recorded on initial recognition at the exchange rate prevailing on the date of the transaction.

Exchange differences arising on settlement / restatement of short-term foreign currency monetary assets and liabilities of the Company are recognised as income or expense in the Statement of Profit and Loss.

The exchange differences relating to non-integral foreign operations are accumulated in a "Foreign currency translation reserve".

The exchange differences arising on settlement / restatement of long term foreign currency monetary items are capitalised as part of the depreciable fixed assets to which the monetary item relates and depreciated over the remaining useful life of such assets. If such monetary items do not relate to acquisition of depreciable fixed assets, the exchange difference is amortised over the maturity period / upto the date of settlement of such monetary items, whichever is earlier, and charged to the Statement of Profit and Loss. The unamortised exchange difference is carried in the Balance Sheet as "Foreign currency monetary item translation difference account" net of the tax effect thereon, where applicable.

The Company uses foreign exchange forward and option contracts to hedge its exposure to movements in foreign exchange rates relating to certain firm commitments and highly probable forecast transactions. The Company designates such contracts in a cash flow hedge relationship by applying the principles set out in Accounting Standard (AS) - 30 - "Financial Instruments: Recognition and Measurement".

Forward and option contracts are fair valued at each reporting date. The resultant gain or loss from these contracts that are designated and effective as hedges of future cash flows are recognised directly in Cash Flow Hedge Reserve under Reserves and Surplus, net of applicable deferred income taxes and the ineffective portion is recognised immediately in Statement of Profit and Loss.

Amount accumulated in Cash Flow Hedge Reserve are reclassified to the Statement of Profit and Loss in the same periods during which the forecasted transaction affects the profit and loss.

Hedge Accounting is discontinued when the hedging instrument expires, or is sold or terminated or exercised or no longer qualifies for hedge accounting. Any cumulative gain or loss on the hedging instrument recognised in Cash Flow Hedge Reserve is retained there until the forecasted transaction occurs.

If the forecasted transaction is no longer expected to occur, the net cumulative gain or loss is immediately transferred from the Cash Flow Hedge Reserve to the Statement of Profit and Loss.

Contracts that are not designated as hedges of future cash flows are fair valued at each reporting date and the resultant gain or loss is recognised in the Statement of Profit and Loss.

5.2 The subsidiary Shri Educare Limited and its subsidiary follows the following policy:

Transactions in foreign currency are accounted at the rate prevalent on the date of transactions, foreign currency



current assets/current liabilities are translated at the year-end rates on account of fluctuation, whether gain or loss; is accounted for and disclose in the statement of profit & loss.

The loss or gain on account of exchange difference arising out of translation of integral foreign operations is also accounted for in the statement of profit & loss under the head exchange difference.

## 6. RESEARCH AND DEVELOPMENT

Expenditure on research and development of products is included under the natural heads of expenditure in the year in which it is incurred except which relate to development activities whereby research findings are applied to a plan or design for the production of new or substantially improved products and processes. Such costs are capitalized if they can be reliably measured, the product or process is technically and commercially feasible and the Company has sufficient resources to complete the development and to use or sell the asset.

Capital expenditure on research and development includes the cost of materials, direct labour and an appropriate proportion of overheads that are directly attributable to preparing the asset for its intended use and is treated in the same manner as expenditure on other fixed assets and depreciated as per Company policy.

#### 7. INVENTORIES

Inventories are valued at cost or net realisable value, whichever is lower. The basis of determining the cost for various categories of inventory are as follows:

Stores, spares and raw materials	Weighted average rate
Stock in trade, process stocks and finished goods	Direct cost plus appropriate share of overheads and excise duty, wherever applicable
By products	At estimated realizable value

## 8. EMPLOYEE BENEFITS

Contributions paid / payable during the year to provident fund administered through Regional Provident Fund Commissioner, Superannuation Fund and Employees' State Insurance Corporation are recognized in the statement of profit and loss.

Provision for gratuity, compensated absences, provident fund for certain category of employees administered through a recognized provident fund trust and long term retention pay are determined on an actuarial basis at the end of the year and charged to revenue each year.

The employee benefits of employees of the subsidiary companies incorporated outside India are accounted for as per the requirements of their local laws.

## 9. INVESTMENTS

Long term quoted investments are valued at cost unless there is a permanent fall in their value as at the date of Balance Sheet.

Current investments are stated at lower of cost or fair value.

## 10. REVENUE RECOGNITION

- 10.1 Sale of goods is recognized at the point of dispatch of goods to customers. Gross sales are inclusive of excise duty and net of value added tax / sales tax.
- 10.2 Sale of Certified Emission Reductions (CER's) is recognized as income on the delivery of the CER's to the customer's account as evidenced by the receipt of confirmation of execution of delivery instructions.
- 10.3 Other items of revenue are recognized in accordance with the Accounting Standard (AS-9). Accordingly, wherever there are uncertainties in the ascertainment-realisation of income such as interest from customers (including the financial condition of the person from whom the same is to be realized), the same is not accounted for.
- 10.4 Dividend including interim dividend income is accounted for when the right to receive is established.

#### 11 RESERVES

Revaluation reserve represents the difference between the revalued amount of the assets and the written down value of the assets on the date of revaluation net of withdrawals therefrom.

Capital receipts are credited to capital reserve.

Cash flow hedge reserve represents the gain or loss arising out of adjusting the hedging instruments to mark to market net of applicable deferred income taxes.

#### 12 TAXATION

- 12.1 The income tax liability is provided in accordance with the provisions of the Income-tax Act, 1961.
- 12.2 Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as an asset if there is convincing evidence that the Company will pay normal income tax. Accordingly, MAT is recognised as an asset in the Balance Sheet when it is probable that future economic benefit associated with it will flow to the Company.



12.3 Deferred tax is recognised, subject to the consideration of prudence, on timing differences, being the difference between taxable income and accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantively enacted as at the reporting date. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right for such set off. Deferred tax assets are reviewed at each balance sheet date for their realisability.

#### 13 BORROWING COST

Borrowing costs include interest, amortization of ancillary costs incurred and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Costs in connection with the borrowing of funds to the extent not directly related to the acquisition of qualifying assets are charged to the Statement of Profit and Loss over the tenure of the loan. Borrowing costs, allocated to and utilized for qualifying assets, pertaining to the period from commencement of activities relating to construction/development of the qualifying asset upto the date of capitalisation of such asset is added to the cost of the assets.

## 14. PROVISIONS AND CONTINGENT LIABILITIES

The Company recognizes a provision when there is a present obligation as a result of past events and it is more likely than not that an outflow of resources would be required to settle the obligation and a reliable estimate can be made. A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. Where there is a possible obligation or a present obligation that the likelihood of outflow of resources is remote, no provision or disclosure is made.

#### 15. EARNING PER SHARE

The earnings considered in ascertaining the Company's Earnings Per Share ('EPS') comprise the net profit after tax after reckoning of dividend to preference shareholders. The number of shares used in computing basic EPS is the weighted average number of shares outstanding during the year.

The diluted EPS is not calculated since the company has not issued any financial instrument which have an effect of diluting the earning of equity.

## B) NOTES

#### 1. BORROWINGS

## 1.1 Long term borrowings –Secured Redeemable Non-Convertible debentures Rs. 200.00 Crores (previous year Rs. 200.00 Crores) secured by:

Debentures are secured by legal mortgage in English form on certain immoveable properties of SRF Limited situated in Gujarat. In addition, these debentures are secured by hypothecation of SRF Limited moveable properties, both present and future, situated at Manali, Viralimalai and Gummidipoondi in the State of Tamil Nadu, Jhiwana in the State of Rajasthan, Malanpur and Indore in the State of Madhya Pradesh, Pantnagar and Kashipur in the State of

Uttarakhand and an equitable mortgage of SRF Limited immoveable properties, both present and future, situated at Viralimalai, Gummidipoondi (freehold land) in the State of Tamil Nadu, Jhiwana in the State of Rajasthan, Kashipur in the State of Uttarakhand.

## Long term borrowings-Term loans from Banks

(Rs. in Crores)

Borrower	Amount as at March 31, 2016	Amount as at March 31, 2015
SRF Limited	1,292.57	1,110.26
KAMA Realty (Delhi) Limited	22.55	25.50
Total	1,315.12	1,135.76

## 1.2 Details of long term borrowing of SRF Limited- Rs.1,292.57 Crores (previous year Rs. 1,110.26 Crores) Out of this, Rs. 915.57 Crores (previous year Rs. 985.32 Crores) secured by:

- 1.2.1 Hypothecation of SRF Limited's moveable properties, both present and future, situated at Manali, Viralimalai and Gummidipoondi in the State of Tamil Nadu, Jhiwana in the State of Rajasthan, Malanpur and Indore in the State of Madhya Pradesh and Kashipur in the State of Uttarakhand:
- 1.2.2 Out of above, term loans aggregating to Rs. 480.52 Crores (previous year Rs. 704.21 Crores) are additionally secured by hypothecation of SRF Limited's moveable properties both present and future, situated at Dahej in the State of Gujarat.
  - Out of above, Term Loan of Rs. 265.17 Crores (previous year Rs. 538.03 Crores) is additionally secured by
    equitable mortgage of SRF Limited's immoveable properties, both present and future, situated at Malanpur
    (save and except superstructure) in the State of Madhya Pradesh and Manali in the State of Tamil Nadu.
  - Out of above, the term loans aggregating to Rs. 150.99 Crores (previous year Rs. 223.60 Crores) are to be further secured by equitable mortgage of SRF Limited's immoveable properties, both present and future, situated at Gummidipoondi (leasehold land) in the State of Tamil Nadu.



- Out of above, the term loans aggregating to Rs. 150.99 Crores (previous year Rs. 223.60 Crores) are to be further secured by equitable mortgage of SRF Limited's immoveable properties, both present and future, situated at Indore in the State of Madhya Pradesh.
- Out of above, the term loans aggregating to Rs.165.35 Crores (previous year Rs.166.18 Crores) are to be further secured by equitable mortgage of SRF Limited's immoveable properties, both present and future, situated at Malanpur in the State of Madhya Pradesh (save and except superstructures).
- Out of above, the term loans aggregating to Rs. Nil Crores (previous year Rs. 10.00 Crores) are to be further secured by equitable mortgage of SRF Limited's immoveable properties, both present and future, situated at Manali in the State of Tamil Nadu.
- Out of above, the term loans aggregating to Rs. 150.99 Crores (previous year Rs. 223.61 Crores) are to be further secured by equitable mortgage of SRF Limited's immoveable properties, both present and future, situated at Pantnagar in the State of Uttarakhand.
- Out of above, loans aggregating to Rs. Nil Crores (Previous Year Rs. 10.00 Crores) are secured by
  equitable Mortgage of Company's immoveable properties, both present and future, situated at Viralimalai,
  Gummidipoondi (freehold land) in the State of Tamil Nadu, Jhiwana in the State of Rajasthan and Kashipur
  in the State of Uttarakhand.
- Out of above, loans aggregating to Rs. Nil Crores (Previous Year Rs. 538.03 Crores) are additionally secured by equitable mortgage of Company's immoveable properties, both present and future, situated at Manali in the State of Tamil Nadu.
- 1.2.3 Out of above, term loans aggregating to Rs. 435.05 Crores (previous year Rs. 281.11 Crores) are to be further secured by hypothecation of SRF Limited's moveable properties, both present and future, situated at Manali, Viralimalai and Gummidipoondi in the State of Tamil Nadu, Jhiwana in the State of Rajasthan, Malanpur and Indore in the State of Madhya Pradesh, Kashipur and Pantnagar in the State of Uttarakhand.

## Out of this, Rs. 264.56 Crores (previous year Rs. Nil) secured by:

1.2.6 Term Loan of Rs. 264.56 Crores (Previous Year – Rs. Nil) is to be secured by the hypothecation and equitable mortgage of SRF Limited moveable and immoveable properties at Plot No. 675, Sector 3, Pithampur, Dhar, Madhya Pradesh.

## Out of this, Rs. 112.44 Crores (previous year Rs. 124.94 Crores) secured by:

- 1.2.7 Rs.112.44 Crores (previous year Rs.124.94 Crores) secured by hypothecation of SRF Limited's moveable properties, both present and future, situated at Dahej in the State of Gujarat; and
- 1.3 Details of long term borrowing of KAMA Realty (Delhi) Limited- Rs. 22.55 Crores (previous year Rs. 25.50 Crores) represents term loan secured by first charge by way of an equitable mortgage by deposit of title deeds of the immovable property of the company situated at Gurgaon, Haryana and Corporate Guarantee executed by KAMA Holdings Limited.

Term loans from others (Rs. in Crores)

Borrower	Amount as at March 31, 2016	Amount as at March 31, 2015
SRF Industries (Thailand) Limited	179.92	263.72
SRF Flexipak (South Africa) (Pty) Limited	231.49	249.86
SRF Global BV	264.56	-
Total	675.97	513.58

- 1.4 Rs. 179.92 Crores (previous year Rs. 263.72 Crores) represents term loan in SRF Industries (Thailand) Limited of USD 42 million (previous year USD 45 million) from International Finance Corporation, Washington is secured by mortgage on the land, building and machineries and pledge of SRF Industries (Thailand) Limited's leasehold right; and
- 1.5 Rs. 231.49 Crores (previous year Rs. 249.86 Crores) represents term loan in SRF Flexipak (South Africa) (Pty) Ltd. of USD 40 million (previous year USD 40.00 million) from International Financial Corporation, Washington is secured by continuing covering mortgage bond over the land and general notarial bond over the moveables of SRF Flexipak (South Africa) (Pty) Ltd.
- 1.6 Rs. 264.56 Crores (previous year Rs. Nil) represents Term loan in SRF Global BV of USD 40 million (Previous Year USD Nil million) from HSBC Bank (Mauritius) Ltd. is secured by a Stand by Documentary Credit of USD 40.50 million issued by The HongKong & Shanghai Banking Corporation Limited, India which is to be secured by equitable mortgage of the immoveable properties of SRF Ltd. in Manali, Tamil Nadu.

## Short term borrowings

1.7 Term loans from banks Rs.99.21 Crores (previous year Rs. 46.85 Crores) and Cash credit from banks Rs. 23.91 Crores (previous year Rs. 27.68 Crores) secured by hypothecation of SRF Limited's stocks, stores and book debts (current assets), both present and future at Manali, Viralimalai and Gummidipoondi in the State of Tamil Nadu, Jhiwana in the State of Rajasthan, Malanpur and Indore in the State of Madhya Pradesh, Kashipur and Pantnagar in the State of Uttarakhand.



## Cash credit from banks

Borrower	Amount as at March 31, 2016	Amount as at March 31, 2015
SRF Industries (Thailand) Limited	-	6.94
Total	-	6.94

1.8 Out of above, Rs. Nil (previous year Rs. 6.94 Crores) represents bank overdraft and trust receipt payable in SRF Industries (Thailand) Limited are secured by the mortgage of buildings and machineries and the pledge of the SRF Industries (Thailand) Limited's leasehold rights.

In respect of SRF Limited, the hypothecation and equitable mortgage rank pari-passu between term loans from banks / other (save and except hypothecation of certain movable assets at Dahej in the State of Gujarat in favour of a bank as at 1.6 above and hypothecation of certain moveable assets at Dhar, Madhya Pradesh in favour of a bank as at 1.2.2 above.

## TERMS OF REPAYMENT OF LOANS LONG TERM BORROWINGS

Loan Category	Frequency of principal repayments	Interest rate	Amount repayable ( Rs. Crores)			
			Upto March 31, 2017	Upto March 31, 2018	Upto March 31, 2019	From 2019 to 2026
Redeemable Non- Convertible Debentures	Redeemable at face value in one Instalment at the end of second year	9.80%	-	200.00	-	-
Rupee term loans	Monthly payment	10.00%	3.34	3.70	5.46	10.05
	Half yearly instalments	10.30% to 12.3%	11.56	13.05	9.81	48.46
	Quarterly instalments	9.10%	50.00	50.00	-	-
Foreign Currency Term loans	Half yearly installments	Libor plus interest rate spread ranging from 1.30 % to 2.20%	128.89	128.89	197.24	616.31
	One installment in a year	Libor plus interest rate spread ranging from 1.25% to 1.60%	66.14	33.07	33.07	-
	Payable in one installment on maturity	Libor plus interest rate spread ranging from 0.85 % to 2.75%	132.28	-	416.67	165.38
Total			392.21	428.71	662.25	840.20

## SHORT TERM BORROWINGS

Short term borrowings are payable in one installment within one year. For short term borrowings in foreign currency, interest rates ranges from LIBOR (-) 0.10% to LIBOR (+) 1.80%. For local currency denominated short term loans the interest rate ranges from 7.40% to 11.50%.

## 2 CONTINGENT LIABILITIES NOT PROVIDED FOR

## 2.1 Claims against the company not acknowledged as debts:

(Rs. in Crores)

	As at March 31, 2016	As at March 31, 2015
Excise duty, customs duty and service tax*	61.25	60.95
Sales tax**	123.48	112.12
Income tax****	9.01	14.69
Stamp duty****	28.81	28.81
Others***	12.33	10.89

<sup>\*</sup>Amount deposited Rs.4.57 Crores (previous year Rs. 4.47 Crores).

<sup>\*\*</sup>Amount deposited Rs.0.02 Crore (previous year Rs.0.16 Crores).

<sup>\*\*\*</sup>Amount deposited Rs. 0.08 Crore (previous year Rs.Nil ).

<sup>\*\*\*\*</sup>Amount deposited Rs.3.38 Crores (previous year Rs. 4.32 Crores).

\*\*\*\*\* In the matter of acquisition of the Tyrecord Division at Malanpur from Ceat Limited the Collector of Stamps, Bhind (Madhya Pradesh) has by his order dated 07.11.2001 assessed the value of the subject matter of the Deed of Conveyance dated 13.06.1996 at Rs. 303.00 Crores and levied a stamp duty of Rs. 23.73 Crores and imposed a penalty of Rs. 5.09 Crores. The said demand was challenged before the High Court of Madhya Pradesh Bench at Gwalior. The High Court accepted the case of the Company that the subject matter of the Deed of Conveyance dated 13.06.1996 is only the superstructures valued at Rs. 27.76 Crores and not the entire undertaking valued at Rs. 303.00 Crores as claimed by the State. Consequently, the High Court of Madhya Pradesh quashed the order and demands issued by the Collector of Stamps, Bhind (Madhya Pradesh) and allowed the writ petition by an order dated 29th November 2004. Against the said order, the State of Madhya Pradesh preferred a Special Leave Petition before the Hon'ble Supreme Court which the State of Madhya Pradesh has withdrawn to enable it to approach the Hon'ble High Court of Madhya Pradesh at Gwalior in view of the change in law in the State of Madhya Pradesh relating to Letters Patent Appeal.

All the above matters are subject to legal proceedings in the ordinary course of business. In the opinion of the management, the legal proceedings, when ultimately concluded, will not have a material effect on the results of the operations or financial position of the Company.

2.2 SRF Limited had received demand notices from the Commercial Tax Department, Government of Madhya Pradesh ("State Government") for payment of Central Sales Tax (CST), Value Added Tax (VAT) and Entry Tax aggregating to Rs. 121.06 Crores (previous year Rs. 111.38 Crores) (including interest and penalty of Rs. 34.38 Crores (previous year Rs. 34.38 Crores)) for the period from 2005 to 2013 in respect of sales from its manufacturing unit facility in Special Economic Zone (SEZ) in Madhya Pradesh to the Domestic Tariff Area (DTA).

SRF Limited had already paid on the same products Rs. 51.37 Crores as Additional Countervailing Duty (ACVD) to the Central Government, based on Company's view that ACVD was payable as per extant policies and Legislations of the Centre and the State.

SRF Limited had filed writ petitions against all such demands, on which Hon'ble High Court of Madhya Pradesh ("Court") has granted stay. The Management is of the view which is also confirmed by legal opinion that Company has a good case on merits and is confident of getting relief from the Court and, accordingly, no provision has been created.

- 2.3 In SRF Limited, Liability on account of Bank Guarantees Rs. 13.25 Crores (previous year Rs. 10.99 Crores).
- 2.4 Guarantees given to banks for repayment of financial facilities availed by others to Rs. 28.59 Crores (previous year Rs. 28.23 Crores). Outstanding amount as at the year-end is Rs. 22.74 Crores (previous year Rs. 26.61 Crores).
- 2.5 SRF Limited has been served with show cause notices regarding certain transactions as to why additional customs / excise duty and service tax amounting to Rs. 38.88 Crores (Previous year Rs. 29.11 Crores) should not be levied. SRF Limited has been advised that the contention of the department is not tenable and hence the show cause notice may not be sustainable.
- 2.6 SRF Limited has entered into agreements with banks for assignment of trade receivables to them for value upto a maximum limit of Rs. 329.18 Crores. The assigned receivables as at the year-end is Rs. 160.35 Crores (Previous Year Rs. 95.24 Crores).
- 3 Shri Educare Limited has made an agreement with the Government of Maldives to run a school jointly in Maldives. For this, Shri Educare Limited has incorporated a wholly owned subsidiary in Maldives namely Shri Educare Maldives Private Limited.
- 4 a. The details of dues of Income-tax, Sales Tax, Value Added Tax, Wealth Tax, Service Tax, Customs Duty, Excise Duty and Cess which have not been deposited as on March 31, 2015 on account of disputes are given below:

Name of the Statute	Nature of the dues	Forum where dispute is pending	Period to which the amount relates (various years covering the period)	Amount* (Rs. in Crores)	Company
Central Excise Laws	Excise Duty	High Court	1996-1997	2.14	SRF Ltd (Subsidiary)
		Customs, Excise & Service Tax Appellate Tribunal (CESTAT)	1992-2013	58.88	SRF Ltd (Subsidiary)
		Upto Commissioner (Appeals)	1993-2010	4.98	SRF Ltd (Subsidiary)



Name of the Statute	Nature of the dues	Forum where dispute is pending	Period to which the amount relates (various years covering the period)	Amount* (Rs. in Crores)	Company
Service Tax Laws	Service Tax	Customs, Excise & Service Tax Appellate Tribunal (CESTAT)	2005-2010	0.54	SRF Ltd (Subsidiary)
		Upto Commissioner (Appeals)	2006-2015	1.45	SRF Ltd (Subsidiary)
Customs Laws	Customs Duty	Customs, Excise & Service Tax Appellate Tribunal (CESTAT)	2004-2013	1.75	SRF Ltd (Subsidiary)
		Upto Commissioner (Appeals)	2002	0.17	SRF Ltd (Subsidiary)
Sales Tax Laws	Sales Tax	High Court	2005-2013	103.30	SRF Ltd (Subsidiary)
		Sales Tax Appellate Tribunal	1987-2014	2.82	SRF Ltd (Subsidiary)
		Upto Commissioner (Appeals)	1988-2015	0.28	SRF Ltd (Subsidiary)
Income Tax Laws	Income Tax	Supreme Court	1988-1989	1.13	SRF Ltd (Subsidiary)
		Income Tax Appellate Tribunal (ITAT)	2009-2011	1.69	SRF Ltd (Subsidiary)
Others	Electricity Cess	High Court	2007-2014	0.09	SRF Ltd (Subsidiary)

Amount as per demand orders including interest and penalty wherever quantified in the Order.

The following matters, which have been excluded from the above table, have been decided in favour of the Company but the department has preferred appeals at higher levels. The details are given below:

Name of the Statute	Nature of the dues	Forum where dispute is pending	Period to which the amount relates (various years covering the period)	Amount (Rs. in Crores)	Company
Central Excise Laws	Excise Duty	Supreme Court	1994-1996	0.21	SRF Ltd (Sub- sidiary)
		High Court	1994-2002	1.22	SRF Ltd (Sub- sidiary)
		Customs, Excise & Service Tax Appellate Tribunal (CESTAT)	1989-1995	2.24	SRF Ltd (Subsidiary)
Income Tax Laws	Income Tax	Income Tax Appellate Tribu- nal (ITAT)	1994-1995	3.44	SRF Ltd (Sub- sidiary)
Income Tax Laws	Income Tax	Supreme Court	2007-08	0.37	KAMA Holdings Limited
		High Court	2003-04	0.06	KAMA Holdings Limited
		Income Tax Appellate Tribu- nal (ITAT)	2003-2010	1.87	KAMA Holdings Limited

## 5 Capital Commitments

The estimated amount of contracts remaining to be executed by SRF Limited on capital account and not provided for (net of advances) amounts to Rs. 263.91 Crores (Previous Year - Rs. 87.53 Crores).



Further, following contribution agreements have been executed:

- 5.1 SRF Transnational Holdings Limited: 150 units of Rs. 200,000 each out of which payment of Rs. 160000 per unit aggregating to Rs. 2.40 crores in Exfinity Technology Fund is pending.
- 5.2 **SRF Transnational Holdings Limited:** 300 units of Rs. 100,000 each out of which payment of Rs. 66666 per unit aggregating to Rs. 2.00 crores in KAE Capital Fund is pending.
- 5.3 **SRF Transnational Holdings Limited:** 3,000 units of Rs. 10,000 each out of which payment of Rs. 8000 per unit (previous 9000 per unit) aggregating to Rs. 2.40 crores in Carpedium Capital Partners Fund is pending.
- 5.4 **SRF Transnational Holdings Limited:** 30,00,000 units of Rs. 10 each out of which payment of Rs. 2 per unit per unit aggregating to Rs. 0.60 crores in Zodius Technology Fund is pending.
- 5.5 **SRF Transnational Holdings Limited:** 500 units of Rs. 100,000 each out of which payment of Rs. 80000 per unit aggregating to Rs. 4.00 crores in PHI Capital Growth Fund is pending.
- 5.6 **SRF Transnational Holdings Limited:** 25,000 units of Rs. 1000 each out of which payment of Rs. Nil (previous year Rs. 350) per unit per unit aggregating to Rs. Nil (previous year Rs. 0.88 crores) in TVS Shriram Growth Fund Scheme 1B.
- 5.7 KAMA Realty (Delhi) Limited: 25,000 units of Rs. 1000 each out of which payment of Rs. Nil (previous year Rs. 350) per unit per unit aggregating to Rs. Nil (previous year Rs. 0.87 crores) in TVS Shriram Growth Fund Scheme 1B.
- 5.8 **KAMA Realty (Delhi) Limited:** The estimated amount of contracts remaining to be executed on capital account and not provided for amounts of Rs. 11.63 crores (previous year Rs. 13.77 crores) for Commercial office space admeasuring 31133 square feet in the project 'Magnum Tower' in Sector-58, District Gurgaon, Haryana.
- 5.9 The Company does not have any long term contracts including derivative contracts for which there will be any material foreseeable losses.

## **6 MANAGERIAL REMUNERATION**

## 6.1 Chairman/Managing Director/Deputy Managing Director/Whole Time Directors

	Year ended March 31, 2016 Rs./ Crores	Year ended March 31, 2015 Rs./ Crores
Salary and allowances	4.85	4.52
Contribution to provident and superannuation funds	0.75	0.63
Value of perquisites	2.91	2.23
Commission (provided)	4.75	4.75
Sub-total	13.26	12.13

#### 6.2 Non-executive Directors

	Year ended March 31, 2016 Rs./Crores	Year ended March 31, 2015 Rs./ Crores
Commission (provided)	0.35	0.35
Others	0.13	0.07
Professional consultancy	-	0.05
Directors' sitting fees	0.31	0.20
Sub-total	0.79	0.66
Total	14.05	12.79

As there is a global contribution to gratuity fund, the amount applicable to an individual employee is not ascertainable and accordingly, contribution to gratuity fund in respect of directors has not been considered in the above computation. Further, the liability on account of compensated absences in respect of directors has not been considered above, since the provision is based on an actuarial basis for the Company as a whole.



## 7 OPERATING LEASES

Operating lease agreements for various premises taken for accommodation of Company's officers/ directors and various offices of the Companies. These arrangements are both cancellable and non-cancellable in nature and range between two to ten years. As at March 31, 2016, the future minimum lease payments under non-cancellable operating leases as set out below:

	Year ended March 31, 2016 Rs./Crores	Year ended March 31, 2015 Rs./Crores
Total of future minimum lease payments under non-cancellable operating leases for each of the following periods:		
- Not later than one year	5.58	5.95
- Later than one year and not later than five years	8.92	16.00
- Later than five years	0.45	1.26
Lease rent recognized in the statement of profit and loss	15.19	13.18

8. Services provided by Shri Educare Limited also includes auxiliary educational services provided to educational institutions which is exempt from service tax vide notification no. 25/2012-ST dated 20th June 2012.

## 9. RELATED PARTY DISCLOSURES

9.1 List of related parties and relationships:

<u> </u>	st of related parties and relationships.	v
(a)	Enterprises that directly, or indirectly through one or more intermediaries, control or are controlled by, or are under common control with, the reporting enterprise	KAMA Realty (Delhi) Limited     Shri Educare Limited     SRF Limited     SRF Transnational Holdings Limited
(b)	Individuals owning, directly or indirectly, an interest in the voting power of the reporting enterprise that gives them control or significant influence over the enterprise, and relatives of any such individual	Arun Bharat Ram     Ashish Bharat Ram     Kartik Bharat Ram     Vasvi Bharat Ram
(c)	Key Management Personnel and their relatives	Rajat Lakhanpal, Chief Financial Officer, Whole Time Director & Company Secretary - KAMA Holdings Limited Arun Bharat Ram, Chairman - SRF Limited Ashish Bharat Ram, Managing Director - SRF Limited Kartik Bharat Ram, Deputy Managing Director - SRF Limited K. Ravichandra, Whole Time Director - SRF Limited T.L. Raman, Whole Time Director - SRF Transnational Holdings Limited Ekta Maheshwari, Whole Time Director - Shri Educare Limited
(d)	Enterprises over which any person described in (c) or (d) is able to exercise significant influence	Karm Farms LLP (formerly known as Karm Farms Pvt Ltd)     Srishti Westend Greens Farms LLP (formerly known as Srishti Westend Greens Farms Pvt Ltd)     Karmav Real Estate Holdings LLP (formerly known as Karmav Holdings Pvt Ltd)     SRF Welfare Trust     SRF Foundation



Nature of Transactions	(a Year e 31 <sup>st</sup> M	nded	Year e	(b) Year ended 31 <sup>st</sup> March		c) ended ⁄larch	(d) Year ended 31 <sup>st</sup> March	
	2016	2015	2016	2015	2016	2015	2016	2015
Rent received from								
Mr. Arun Bharat Ram	_	_	_	0.002	_	_	_	_
Rent paid to								
Karm Farms LLP	_	_	_	_	_	-	0.60	0.30
Srishti Westend Greens Farms LLP	-	_	_	_	_	_	0.60	0.30
SRF Welfare Trust	-	_	_	_	_	_	0.16	-
Arun Bharat Ram	-	_	0.24	0.24	_	_	_	_
Ashish Bharat Ram	_	_	0.02	0.02	_	_	_	_
Kartik Bharat Ram	_	_	0.02	0.02	_	_	_	_
Managerial Remuneration paid to								
Arun Bharat Ram	_	_	_	_	4.63	4.39	_	-
Ashish Bharat Ram	_	_	_	_	4.10	3.71	_	_
Kartik Bharat Ram	_	_	_	_	3.91	3.54	_	_
K. Ravichandra	_	_	_	_	0.10	0.10	_	_
• T L Raman	_	_	_	_	0.01	0.01	_	_
Rajat Lakhanpal	_	_	_	_	0.34	0.30	_	_
Ekta Maheshwari	_	_	_	_	0.11	0.08	_	_
Donations to								
SRF Foundation	_	_	_	_	_	_	8.75	3.50
Sitting fee paid to	_							
Ashish Bharat Ram	_	_	-	0.002	_	_	_	_
Vasvi Bharat Ram	_	_	0.003	-	_	_	_	_
Kartik Bharat Ram	_	_	0.003	0.001	_	_	_	_
Sale of fixed assets to								
SRF Foundation	_	_	_	_	_	_	6.30	-
Refund of Security Deposit								
Karm Farms LLP	_	_	_	_	_	_	2.50	-
Srishti Westend Greens Farms LLP	_	_	_	_	_	_	2.50	-
Security Deposit paid								
SRF Welfare Trust	_	_	_	_	_	_	0.14	-
Interest paid to								
Karmav Real Estate Holdings LLP	_	_	_	_	_	_	0.004	0.09
Arun Bharat Ram	-	_	0.003	_	_	_	_	_
Loan received from								
Arun Bharat Ram	_	_	1.00	_	_	_		
Karmav Real Estate Holdings LLP	_	_	_	_	_	_	0.80	1.25
Loan repaid to								
Karmav Real Estate Holdings LLP	_	_	_	_	_	_	0.80	1.75

Balances outstanding as at the year end:-



Nature of Transactions	(a Year 6 31 <sup>st</sup> N	ended	Year	b) ended March	Year 6 31 <sup>st</sup> N	ended	Year e 31 <sup>st</sup> N	ended
	2016	2015	2016	2015	2016	2015	2016	2015
Commission Payable								
Arun Bharat Ram	_	_	_	_	2.25	2.25	_	_
Ashish Bharat Ram	_	_	_	_	1.25	1.25	_	_
Kartik Bharat Ram	_	_	_	-	1.25	1.25	_	_
Security Deposits outstanding with								
Karm Farms LLP	_	_	-	-	-	-	0.60	3.10
Srishti Westend Greens Farms LLP	_	_	_	_	-	_	0.60	3.10
Arun Bharat Ram	_	_	_	_	0.12	0.12	-	_
Ashish Bharat Ram	_	_	_	_	0.006	0.006	_	_
Kartik Bharat Ram	_	_	-	-	0.006	0.006	-	-
SRF Welfare Trust	_	_	_	_	_	_	0.14	-

## 10 PROVISION FOR TAXATION

Provision for taxation is made in accordance with the Income Tax Act, 1961, including the provisions regarding Minimum Alternate Tax and the contentions of the Company.

11 Additional information as required by Paragraph 2 of the General Instructions for Preparation of Consolidated Financial Statements to Schedule III to the Companies Act, 2013.

Additional information as required by Paragraph 2 of the General Instructions for Preparation of Consolidated Financial Statements to Schedule III to the Companies Act, 2013.

Name of the entity		, i.e, total assets is total liabilities	Share of profit or loss		
	As % of consolidated net assets		As % of consolidated profit or loss	Amount (Rs. in Crores)	
I. Parent-KAMA Holdings Limited	0%	-1	0%	-1	
II. Subsidiaries					
A. Indian					
KAMA Realty (Delhi) Limited	1%	28	0%	0	
SRF Transnational Holdings Limited	3%	75	1%	4	
Shri Educare Limited	0%	9	0%	2	
SRF Limited	94%	2598	85%	368	
SRF Holiday Home Limited	0%	4	0%	0	
B. Foreign					
Shri Educare Maldives P Ltd	0%	1	0%	0	
SRF Global BV	2%	60	14%	62	
Total	100%	2774	100%	435	
Minority Interest in all subsidiaries	42%	1161	41%	178	

## 12 EARNINGS PER SHARE

Annualised earnings per equity share have been calculated based on the net profit after taxation of Rs. 434.61 Crores (Previous Year Rs. 311.83 Crores) less dividend to preference shareholders Rs.1.03 Crores (Previous Year Rs.1.03 Crores) and the average number of equity shares of 6,452,615 (Previous Year 6,452,615).

Basic earnings per share for the year is Rs. 6.72 (Previous Year Rs. 4.82).

The Company has not issued any financial instruments which have an effect of diluting the earning of equity. Hence diluted earning does not arise.

13 The Holding Company is a Core Investment Company (CIC) within the meaning of Core Investment Companies (Reserve Bank) Directions, 2011 and does not require registration with Reserve Bank of India under said directions.



## 14 SEGMENT REPORTING

14.1 There are only one business segment in respect of KAMA Holdings Limited (Core Investment), that of KAMA Realty (Delhi) Limited (Real Estate), that of SRF Transnational Holdings Limited (Non-Banking Non Deposit accepting Investments) and that of Shri Educare Limited including its subsidiary Shri Educare Maldives Private Limited (Education) and Following Business Segment of SRF Limited are given below:

## **Business segments**

- 14.1 Based on the guiding principles laid down in Accounting Standard (AS) 17 "Segment Reporting," the Company's business segments include:
  - 14.1.1 Technical textiles business: includes nylon tyre cord fabric, belting fabric, coated fabric, laminated fabric, polyester tyre cord fabric and industrial yarns and its research and development
  - 14.1.2 Chemicals and Polymers business: includes refrigerant gases, chloromethanes, pharmaceuticals, certified emissions reductions & allied products, engineering plastics business and its research and development.
  - 14.1.3 Packaging film business includes polyester films.
  - 14.2 Segment revenue, Results and Capital Employed include the respective amounts identifiable to each of the segments. Other unallocable expenditure includes expenses incurred on common services provided to the segments, which are not directly identifiable.
  - 14.3 In addition to the significant accounting policies applicable to the business segments as set out in note 1 above, the accounting policies in relation to segment accounting are as under:
  - 14.3.1 **Segment revenue and expenses** Joint revenue and expenses of segments are allocated amongst them on a reasonable basis. All other segment revenue and expenses are directly attributable to the segments.
  - 14.3.2 **Segment assets and liabilities** Segment assets include all operating assets used by a segment and consist principally of operating cash, debtors, inventories and fixed assets, net of allowances and provisions, which are reported as direct offsets in the balance sheet. Segment liabilities include all operating liabilities and consist principally of creditors and accrued liabilities and do not include deferred income taxes. While most of the assets / liabilities can be directly attributed to individual segments, the carrying amount of certain assets / liabilities pertaining to two or more segments are allocated to the segments on a reasonable basis.
- 14.4 Information about Business Segments

## Segment Revenue, Results, Assets, Liabilities and Capital Employed

	Year ended March 31, 2016 (Rs. Crores)	Year ended March 31, 2015 (Rs. Crores)
Segment Revenue		
a) Technical Textiles Business (TTB)		
- External sales	1739.68	2031.94
- Inter-segment sales	5.90	7.62
- Total	1745.58	2039.56
b) Chemicals and Polymers Business (CPB)		
- External sales	1554.82	1263.40
- Inter-segment sales		0.01
- Total	1554.82	1263.41
c) Packaging Films Business (PFB)		
- External sales	1305.63	1244.51
- Inter-segment sales	1.20	1.49
- Total	1306.83	1246.00
d) Others	30.35	20.51
Total Segment revenue	4637.58	4569.48
Less: Inter Segment revenue	7.11	9.12
Net Sales / Income from Operations	4630.47	4560.36
Add: Unallocable Income	33.55	68.40
Total Revenue	4664.02	4628.76



	Year ended March 31, 2016 (Rs. Crores)	Year ended March 31, 2015 (Rs. Crores)
Segment Results		
(Profit / (Loss) before finance costs and tax from each segment)		
a) Technical Textiles Business (TTB)	172.88	195.72
b) Chemicals and Polymers Business (CPB)	388.76	298.26
c) Packaging Films Business (PFB)	192.97	63.62
d) others	18.81	11.80
Total Segment results	773.34	569.40
Less: i) Finance Costs	131.14	140.42
Less: ii) Other Unallocable expenses net of income	55.48	20.60
Total Profit before tax	586.72	408.38
Less: Provision for taxation	152.11	96.55
Profit after tax	434.61	311.83

## Other information

	As at March 31, 2016 (Rs. Crores)	As at March 31, 2015 (Rs. Crores)
Segment Assets		
a) Technical Textiles Business (TTB)	1395.26	1484.53
b) Chemicals and Polymers Business (CPB)	2749.52	2559.88
c) Packaging Films Business (PFB)	1586.10	1469.58
d) Others	177.52	149.97
Total	5908.37	5663.96
Add: Unallocable Assets	692.51	336.44
Total Assets	6600.88	6000.40
Segment Liabilities		
a) Technical Textiles Business (TTB)	321.34	332.97
b) Chemicals and Polymers Business (CPB)	266.75	253.10
c) Packaging Films Business (PFB)	281.67	188.92
d) Others	1.11	2.52
Total	870.87	777.51
Add: Unallocable Liabilities	40.65	38.33
Total Liabilities	911.52	815.84
Segment Capital Employed		
(Segment assets less segment liabilities)		
a) Technical Textiles Business (TTB)	1073.89	1151.56
b) Chemicals and Polymers Business (CPB)	2482.77	2306.78
c) Packaging Films Business (PFB)	1304.44	1280.66
d) Others	176.41	147.45
Total	5037.51	4886.45
Add : Unallocable assets less liabilities	651.85	298.10
Total capital employed	5689.36	5184.55



	As at March 31, 2016 (Rs. Crores)	As at March 31, 2015 (Rs. Crores)
Capital Expenditure		
a) Technical Textiles Business (TTB)	83.91	38.57
b) Chemicals and Polymers Business (CPB)	314.84	498.68
c) Packaging Films Business (PFB)	138.44	87.08
d) Unallocated	10.41	17.20
d) Others	6.23	9.10
Total Capital Expenditure	553.83	650.63
Depreciation		
a) Technical Textiles Business (TTB)	63.87	64.58
b) Chemicals and Polymers Business (CPB)	163.01	123.62
c) Packaging Films Business (PFB)	51.31	47.29
d) Unallocated	10.96	9.54
d) Others	1.55	1.46
Total Depreciation	290.70	246.49

## Geographical segments

	Year ended March 31,2016 (Rs. Crores)	Year ended March 31,2015 (Rs. Crores)
Revenue		
Within India	2660.81	2876.16
Outside India	2003.21	1752.60
Total	4664.02	4628.76
Carrying Amount of Segment Assets		
Within India	5502.08	4863.57
Outside India	1098.80	1136.83
Total	6600.88	6000.40
Addition to Fixed Assets and Intangible Assets		
Within India	444.12	601.03
Outside India	109.71	49.60
Total	553.83	650.63

## 15 FOREIGN CURRENCY EXPOSURE

SRF Limited has three diverse businesses with transactions both in the nature of imports and exports. This provides a natural hedge against the exchange rate fluctuations. As per the board mandated policy, hedging is done on basis of net exposure. Further, with respect to volatility in interest rates, certain hedging transactions are entered into by the company. Various kind of instruments are used for hedging which are mandated as per regulatory requirements and board guidelines.

a. The details of category-wise quantitative data about derivative instruments as at March 31, 2016 are as under (figures given in the format are current year, previous year):



Nature of Derivative	No. of As		Purpose Foreign Currency Amount As at (In Millions) (Rs. Crore As at As at			As at (In Millions)		rores)
	31.03. 2016	31.03.2015	31.03.2016	31.03.2015	31.03.2016	31.03.2015	31.03.2016	31.03.2015
USD / INR buy forward	3	-	Forward Buy contract	-	5.24	-	34.66	-
USD/INR Sell forward	10	24	Forward Sell contract	Forward Sell contract	24.00	17.00	158.74	106.20
EUR/INR sell forward	-	5	•	Forward Sell contract	-	2.88	-	19.34
EUR/USD sell forward	7	-	Forward Sell contract	-	3.46	-	26.06	-
EUR/INR Buy forward	-	4	•	Forward Buy contract	-	1.64	-	11.02
EUR/ZAR Sell Forward	6	1	Forward sell contract	Forward sell contract	2.25	-	16.94	2.69
USD/THB Sell Forward	-	1	-	Forward sell contract	-	1.00	-	6.25
USD/THB Buy Forward	1	-	Forward Buy contract	-	0.50	-	3.31	1
Interest Rate Swap	4	4	Conversion of Floating LIBOR to Fixed Rate	Conversion of Floating LIBOR to Fixed Rate	37.78	60.00	249.88	374.82
Interest Rate Options	1	1	Capping the floating interest rate	Capping the floating interest rate	20.00	20.00	132.28	124.94

b. Foreign Currency Exposures that are not hedged by derivative instruments or otherwise are as follows:

Particulars	As at March 31, 2016  Foreign Currency (in millions) Amount Rs. Crores		As at March 31, 2015	
			Foreign Currency (in millions)	Amount Rs. Crores
Term Loans – USD	229.78	1519.76	227.00	1418.07
PCFC - USD	25.00	165.35	14.00	87.46
Buyer's Credits - USD	-	-	2.87	17.94

16 The details of subsidiary companies considered in the preparation of Consolidated Financial Statements are as under: **Indian subsidiaries** 

S. No.	Particulars	SRF Limited	SRF Transnational Holdings Limited	Shri Educare Limited
		Rs./Crores	Rs./Crores	Rs./Crores
a)	Financial year of the subsidiary	March 31, 2016	March 31, 2016	March 31, 2016
b)	Extent of holding	52.33%	100%	100%
c)	Capital	58.44	32.54	9.51



S. No.	Particulars	SRF Limited	SRF Transnational Holdings Limited	Shri Educare Limited
		Rs./Crores	Rs./Crores	Rs./Crores
d)	Reserves and Surplus (adjusted for debit balance in statement of profit and loss, wherever applicable)	2631.85	(15.09)	(4.49)
e)	Total Assets (Fixed Assets + Current Assets*)	4992.54	6.46	10.59
f)	Total Liabilities (Debts + Current Liabilities)	2757.00	59.02	11.35
g)	Details of Investment (except in case of investment in subsidiaries)	245.50	70.01	-
h)	Turnover (Including Other Income)	3682.86	7.93	9.51
i)	Profit Before Taxation	497.45	5.83	0.74
j)	Less: Provision for Taxation	136.58	1.74	0.20
k)	Profit After Taxation	360.87	4.09	0.54
l)	Proposed Dividend	-	-	-

<sup>\*</sup> Includes Deferred Tax Assets

S. No.	Particulars	SRF Energy Limited	SRF Fluorochemicals Limited	SRF Holiday Home Limited
		Rs./Crores	Rs./Crores	Rs./Crores
a)	Financial year of the subsidiary	1 <sup>st</sup> April 2015 to 23 <sup>rd</sup> April 2015	1 <sup>st</sup> April 2015 to 23 <sup>rd</sup> April 2015	March 31, 2016
b)	Extent of holding	52.33%	52.33%	52.33%
c)	Capital	0.05	0.05	4.00
d)	Reserves and Surplus (adjusted for debit balance in statement of profit and loss, wherever applicable)	(0.05)	(0.05)	(0.07)
e)	Total Assets (Fixed Assets + Current Assets)	-	-	3.93
f)	Total Liabilities (Debts + Current Liabilities)	-	-	-
g)	Details of Investment (except in case of investment in subsidiaries)	-	-	-
h)	Turnover (Including Other Income)	-	-	-
i)	Profit Before Taxation	-	-	(0.01)
j)	Less: Provision for Taxation	-	-	-
k)	Profit After Taxation	-	-	(0.01)
l)	Proposed Dividend	-	-	-



S.	Particulars	KAMA Realty (Delhi) Limited
No.		Rs./Crores
a)	Financial year of the subsidiary	March 31, 2016
(b)	Extent of holding	100%
	Capital	0.06
(d)	Reserves and Surplus (adjusted for debit balance in statement of profit and loss, wherever applicable)	30.34
(e)	Total Assets (Fixed Assets + Current Assets)	54.42
(f)	Total Liabilities (Debts + Current Liabilities)	30.39
(g)	Details of Investment (except in case of investment in subsidiaries)	6.37
(h)	Turnover (Including Other Income)	12.85
(i)	Profit Before Taxation	9.90
(j)	Less: Provision for Taxation	2.33
(k)	Profit After Taxation	7.57
(1)	Proposed Dividend	-

## Foreign subsidiaries

S. No.	Particulars	SRF Global BV#		SRF Flexipak (South Africa) (Pty) Limited# (subsidiary of SRF Global BV)	
		USD	Rs./Crores	Rand	Rs./Crores
(a)	Financial year of the subsidiary	March 31	I, 2016	March 31	1, 2016
(b)	Extent of holding	52.33	3%	52.33	3%
(c)	Capital	18315664	121.14	100	-
(d)	Reserves and Surplus (adjusted for debit balance in statement of profit and loss, wherever applicable)	(4233000)	(28.00)	(135771735)	(60.95)
(e)	Total Assets (Fixed Assets + Current Assets)	84200000	556.90	840403836	377.26
(f)	Total Liabilities (Debts + Current Liabilities)	70118000	463.76	976175471	438.21
(g)	Details of Investment (except in case of investment in subsidiaries)	*	*	-	-
(h)	Turnover (Including Other Income)	1015000	6.71	727913038	326.76
(i)	Profit Before Taxation	(3078000)	(20.36)	(2794291)	(1.25)
(j)	Less: Provision for Taxation	-	-	(8488773)	(3.81)
(k)	Profit After Taxation	(3078000)	(20.36)	5694482	2.56
(I)	Proposed Dividend	-	-	-	-

<sup>\*</sup> Investment in subsidiary USD 30091805 (Equivalent to Rs. 199.03 crores)



S. No.	Particulars	SRF Overseas Limited# (subsidiary of SRF Global BV)		SRF Industrie Limit (subsidiary of S	ted#
		AED	Rs./Crores	Baht	Rs./Crores
(a)	Financial year of the subsidiary	March 31	I, 2016	March 3	1, 2016
(b)	Extent of holding	52.33	3%	52.3	3%
(c)	Capital	84049966	151.39	100000000	18.82
(d)	Reserves and Surplus (adjusted for debit balance in statement of profit and loss, wherever applicable)	(48092646)	(86.62)	215138000	40.49
(e)	Total Assets (Fixed Assets + Current Assets)	35957320	64.77	3228686000	607.64
(f)	Total Liabilities (Debts + Current Liabilities)	-	-	2913538000	548.33
(g)	Details of Investment (except in case of investment in subsidiaries)	-	-	-	-
(h)	Turnover (Including Other Income)	1018294	1.83	3091016000	581.73
(i)	Profit Before Taxation	997143	1.80	252279000	47.48
(j)	Less: Provision for Taxation	-	-	(2309000)	(0.43)
(k)	Profit After Taxation	997143	1.80	254588000	47.91
(l)	Proposed Dividend	-	-	-	-

S. No.	Particulars	SRF Industex Belting (Pty) Limited# (subsidiary of SRF Global BV)		Shri Educare M Limi (subsidiary of Limi	ted# Shri Educare
		Rand	Rs./Crores	MVR	Rs./Crores
(a)	Financial year of the subsidiary	March 3	1, 2016	March 3	1, 2016
(b)	Extent of holding	52.3	3%	100.0	00%
(c)	Capital	13320202	5.98	13,794,805	5.73
(d)	Reserves and Surplus (adjusted for debit balance in statement of profit and loss, wherever applicable)	2530904	1.14	(13,598,188)	(5.64)
(e)	Total Assets (Fixed Assets + Current Assets)	91041090	40.87	6,101419	2.53
(f)	Total Liabilities (Debts + Current Liabilities)	75189984	33.75	5,904,801	2.45
(g)	Details of Investment (except in case of investment in subsidiaries)	-	-	-	-
(h)	Turnover (Including Other Income)	139345723	62.55	33,208,522	13.78
(i)	Profit Before Taxation	(26167482)	(11.75)	27,028	0.011



S. No.	Particulars	SRF Industex Belting (Pty) Limited# (subsidiary of SRF Global BV)		Limited# (subsidiary of SRF Global		Shri Educare M Limi (subsidiary of Limi	ted# Shri Educare
		Rand	Rs./Crores	MVR	Rs./Crores		
(j)	Less: Provision for Taxation	(1351920)	(0.61)	-	-		
(k)	Profit After Taxation	(24815563)	(11.14)	27,028	0.011		
(I)	Proposed Dividend	-	-	-	-		

SRF Energy Ltd and SRF Fluor Private Limited were dissolved during the year

- Includes Deferred Tax Assets
- For the limited purpose of disclosure as addition information as required by Schedule-III of the Companies Act, 2013, the financial statements of the foreign subsidiaries have been converted into Indian Rupees on the basis of following exchange rates prevailing as at 31st March 2016:
  - (i) 1 AED = Rs. 18.012
  - (ii) 1 USD = Rs. 66.140
  - (iii) 1 Baht = Rs. 1.882
  - (iv) 1 Rand = Rs. 4.489
  - (v) 1 MVR = Rs. 4.25356
- 17 Previous year figures have been regrouped/ rearranged to accord with current year classification/disclosures. Figures pertaining to subsidiaries have been reclassified wherever considered necessary to bring them in line with the Holding Company's financial statements.

As per our report of even date attached For THAKUR, VAIDYANATH AIYAR & CO.

**Chartered Accountants** Regn. No. 000038N V Rajaraman

Partner M.No. 2705

Place: New Delhi

Chief Financial Officer, & Company Secretary (DIN:00005664)

Rajat Lakhanpal Whole Time Director

Dhirendra Datta Date : 30th May 2016 Director

(DIN: 02376649)

Kartik Bharat Ram Chairman

(DIN:00008557)

Amitav Virmani Director

(DIN: 02169955)

## KAMA HOLDINGS LIMITED

(CIN: L92199DL2000PLC104779)

Email: info@kamaholdings.com website: www.kamaholdings.com Phone: 011-26857141

Regd. Office: C-8, Commercial Complex, Safdarjung Development Area, New Delhi-110 016 Corp. Office: Block-C, Sector-45, Gurgaon-122 003, Haryana

#### **ADMISSION SLIP**

MODI HALL, PHD HOUSE,

4/2 SIRI INSTITUTIONAL AREA, AUGUST KRANTI MARG, NEW DELHI-110 016

PARTICULARS TO BE COMPLETED BY SHAREHOLDER/PROXY

Wednesday, 28 September 2016

11.30 A.M.

I /We hereby record my/our presence at the $16^{th}$ Annual General Meeting of KAMA Holdings	Limited
DP Id/Client Id/ Registered Folio No	
Name of the Shareholder/Proxy	
No. of shares held	
	Signature(s) of person(s) attending

#### Notes:

- 1. Please produce this admission slip duly completed at the entrance for admission to the meeting hall.
- 2. The attendance counter will open at 10.30 a.m.
- 3. Tea, coffee and cold drinks will be served at the meeting.
- 4. Please bring your copy of the Annual Report to the meeting.

## KAMA HOLDINGS LIMITED

(CIN: L92199DL2000PLC104779)

Email: info@kamaholdings.com website: www.kamaholdings.com Phone: 011-26857141
Regd. Office: C-8, Commercial Complex, Safdarjung Development Area, New Delhi-110 016

Corp. Office: Block-C, Sector-45, Gurgaon-122 003, Haryana

## **PROXY FORM** Name of the Member(s):..... Registered Address: Folio No./Client ID: DP ID: ..... I/We being the member(s) of ...... shares of the above named Company hereby appoint : E-Mail Signature or failing him/her E-Mail Signature or failing him/her (3) Name Address. E-Mail Signature......Signature..... as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 16th Annual General Meeting of KAMA HOLDINGS LIMITED to be held on Wednesday, 28 September 2016 at 11.30 a.m. at the Modi Hall, PHD House, 4/2 Siri Institutional Area, August Kranti Marg, New Delhi-110 016 and at any adjournment thereof in respect of such resolutions as are contained in Notice. Affix Rs. 1 Revenue Stamp

#### Notes:

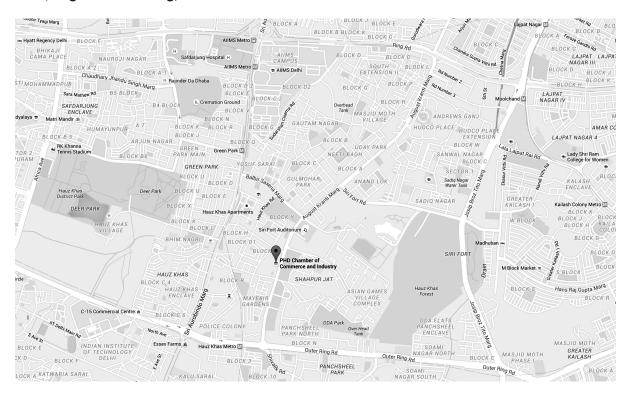
 A Proxy in order to be effective must reach the Registered Office of the Company not less than 48 hours before the scheduled time of the meeting

Signature of Proxy holders (s) .....

- 2. The member himself or his constituted attorney may sign the proxy
- 3. Where a proxy is appointed, the member should hand over the attached admission slip to the proxy
- 4. The Company reserves the right to ask for identification of the proxy
- 5. A proxy cannot speak at the meeting or vote on a show of hands.
- 6. Shareholder may vote either for or against each resolution.

Signature of Shareholder.....

Route map of the venue of 16th Annual General Meeting of KAMA Holdings Limited to be held on Wednesday, September 28, 2016 at 11.30 a.m. at the Modi Hall, PHD House, 4/2 Siri Institutional Area, August Kranti Marg, New Delhi - 110016





## KAMA Holdings Limited Registered Office

C-8, Commercial Complex, Safdarjung Development Area, New Delhi - 110016 If undelivered, please return to:-Corporate Office

Block C, Sector - 45, Gurgaon 122 003 (Haryana) Tel: +91-124-4354 400

Fax: +91-124-4354 500